

April 2013



(Listed on the 1st Section of the Tokyo Stock Exchange; Code 7447)

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## Overview First-half FY2013



1

Business environment

- -Revised medical treatment fees and nursing care fees.(April, 2012)
- -Escalating of material prices.

2

The impact of the recent sharp depreciation of the yen against the dollar.

- -Limited effect on manufacturing cost.
- -Appraisal gain occurred from dollar-denominated deposit.

3

Achieved the highest sales and operating profit.

- Sales: ¥6,463 m

4th consecutive years of growth in sales and profit



## Outline

- I Financial Review First-half FY2013
- II Market Environment
- III Forecast for FY2013
- IV Management Goals
- V Rewarding shareholder-focused policies

## Outline



## Establish competitive position in medical clothing market

- -Approximately 60% market share in domestic medical clothing
- -Wide field, planning, manufacturing and marketing
- -Competitive product such as extensive products, custom-made program

#### Highly profitability and strong balance sheet -Gross profit to sales 46.8% (as of FY2012) -Improve profitability due to overseas production shift -Capital-to-asset ratio 88.8% EPS(consolidated) (YEN) 60 50 40 30 20 10 0 11 '12 '08 '09 10

### Strong growing market

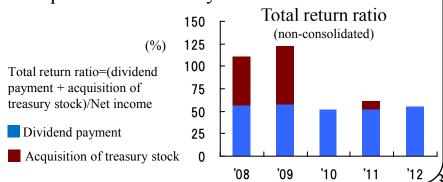
Doctor, Dentist, Pharmacist*1	Nursing Staff*1	Care workers*2	
670,000 people	1,470,000 people	1,330,000 people	
compare with 2008 +19,000people	compare with 2008 +73,000people	compare with 2008 +50,000people	

- **★**1 Annual Report on Health, Labour and Welfere 2010, MHLW
- \*2 Survey of care service facilities and business 2010, MHLW

MHLW: Ministry of Health, Labour and Welfare of Japan

## Rewarding shareholder-focused policies

- -Continue stable dividend payment with payout ratio of 50%
- -Acquisition of treasury stock



## I Financial Review First-half FY2013

## Financial Highlights <Statements of Income>



(millions of yen,%)	First-half FY2013	% Change	To Forecast %	Composition %	Composition % Change
Net sales	6,463	+4.5	+0.8	100.0	-
Gross profit	3,034	+4.6	+0.1	46.9	-
Sales, general, and administrative expenses	1,262	-5.3	-3.4	19.5	-2.1
Operating income	1,771	+12.9	+2.8	27.4	+2.0
Recurring income	2,157	+27.2	+23.9	33.4	+6.0
Net income	1,321	+38.5	+24.2	20.5	+5.1

#### [Overview]

-Sales in healthcare wear and doctor wear grew strongly mainly in East Japan, and sales in surgery wear increased favorably. Net sales and operating income reached 4th consecutive years of growth.

[Gross profit] y/y +¥132 m(Factor of increase of Net sales: +¥130m, Factor of increase of profit ratio: +¥2m)

Gross profit to sales

FY2012 46.9 %

→ FY2013 46.9%

Boost of material cost and sewing cost (-\forall 30m)

Foreign Exchange rate:

FY2012 83.6/dollar

 $\rightarrow$  FY2013 80.9/dollar (+¥17m)

Overseas production ratio FY

FY2012 39.6 %  $\rightarrow$  FY2013 41.1% (+\frac{1}{4}24m)

[Sales, general, and administrative expenses]

-Taxes and dues:acquisition of real estate etc.-\footnote{20m} Repair expenses-\footnote{10m} Carry over to second-half:issue catalog etc.-\footnote{20m}

#### [Non-operating income]

- Exchange-rate profit:¥355m

#### [Capital Expenditure]

- -Capital Expenditure: ¥ 467 m (New HQ Building:¥368m, Renewal of manufacturing equipment:¥73m)
- -Depreciation: ¥ 124 m

## Financial Highlights <Balance Sheet>



Major assets (¥ million %			(¥ million %)
Title	Result	Change Result	Change %
Cash on hand at banks	15,134	+610	+4.2
Notes and accounts receivable	4,095	+314	+8.3
Inventories	4,278	+255	+6.3
Current assets	24,108	+1,360	+6.0
Buildings and structures	1,743	-296	-14.5
Land	4,962	-363	-6.8
Construction in progress	389	+368	+1,773.1
Fixed assets	10,438	+228	+2.2
Total assets	34,546	+1,588	+4.8

Major liabilities and shareholders' equity

(¥ million %)

Title	Result	Change Result	Change%
Notes and accounts payable	1,598	-53	-3.3
Accrued income taxes	785	+116	+17.4
Current liabilities	3,336	+50	+1.5
Capital reserves	30,089	+1,533	+5.4
Treasury stock	-3,401	-229	+7.2
Net assets	31,209	+1,538	+5.2
Total liabilities and net assets	34,546	+1,588	+4.8

[Major changes from the previou	s fiscal year]
Cash and cash equivalents	¥610million
-Cash flows from operating activities	¥2,518million
-Dividend payout	down ¥1,205million
-Acquisition tangible and intangible fixed assets	down ¥614million
- Acquisition of treasury stock	down ¥229 million
Fixed assets Impairment loss	down ¥228million
Construction in progress	down ¥555million ¥368million
Exchange reservation	¥184million
Investment securities	¥96million
Net assets	¥1,538illion
-Net profit	¥2,739million
-Dividend payout	down ¥1,205million
-Acquisition of treasury stock	down ¥229million
	¥174million

## Segments by item







Healthcare wear





Doctors' wear





Utility wear





Patient wear





Surgery wear



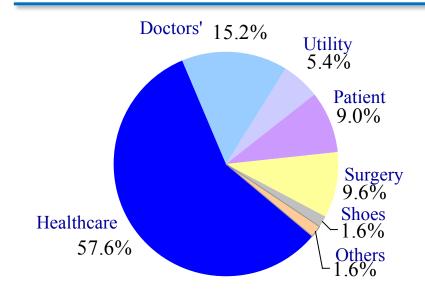


Shoes

Segments by item

## Sales by Item





Year-on-year change	First-half FY2012	First-half FY2013
Overall	+7.0	+4.5
Healthcare wear	+3.4	+4.9
Doctors' wear	+9.6	+6.8
Utility wear	+1.3	-4.5
Patient wear	+28.4	+1.2
Surgery wear	+14.4	+8.2
Shoes	-0.8	-6.0
Others	+5.2	+11.8

#### [Healthcare wear]

-Catching renewal contracts smoothly and spreading new concept products in market, sales reached the highest ever sales in four consecutive terms.

#### [Doctors' wear]

-As sales of new products, which are designed for team medical care, increased steadily, the highest ever sales continued.

#### [Utility wear]

-Sales fell because institutions changed unit of supply from individual to section and tighten the allocation standard.

#### [Patient wear]

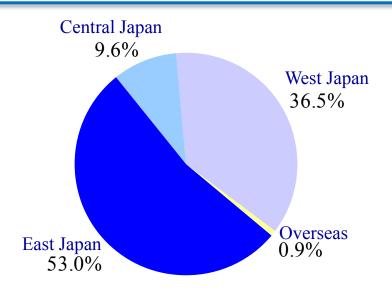
-Sales in previous term grew strongly. As the demand of market expanding, sales was over previous term.

#### [Surgery wear]

-As contributed by the sales of surgical underwear(scrub) and COMPELPAK, sales was increasing steadily in consecutive terms.

## Sales by Region





Year-on-year change	First-half FY2012	First-half FY2013
Total sales	+7.0	+4.5
East Japan	+2.9	+7.0
Central Japan	+1.7	-2.4
West Japan	+15.5	+2.5
Overseas	-6.7	+21.2

Sales in East Japan contributed to grow total sales, as sales in West Japan achieved robust growth previous year.

#### [East Japan]

-Catching renewal orders as advertised and increasing sales primarily in Healthcare wear, the sales attained big growth.

#### [Central Japan]

-Since market size was not large and there was the influence by the size of contracts, the growth of this term was low.

#### [West Japan]

-Caught new contracts continuously previous term, sales exceeded previous year, as focusing on promotion.

#### [Overseas]

-Due to the impact of depreciation yen, the sales changed to earnings growth.

## Market Environment Topics



#### Medical treatment fees and Nursing care fees revised.(effective Apr. 2012)

- -Medical treatment fees revise every 2 years, Nursing care fees revise every 3 years. Both fees will revise at the same time.
- -Medical treatment fees revised: +0.004% (Previous +0.19%), Nursing care fees revised: +1.2% (Previous +3.0%).

## Forcast of the number of nursing and care staff in 2015

- -Nursing staff 1.65m people Increased by 2.57% annually
- -Care staff 1.73m people Increased by 5.10% annually

## Concerning about escalating material prices, rising sewing costs

- -The price of polyester increased because of increasing oil price.
- -The cost of labor charge around China and Southeast Asia raised due to price escalation.

## Effect to the cost of overseas production due to appreciation of the yen against the dollar

-monthly average exchange rate in NY market(as of February)

2012:\frac{\pmathbf{77}}{\pmathbf{dollar}}, \quad 2013:\frac{\pmathbf{92}}{\pmathbf{dollar}} \quad dollar

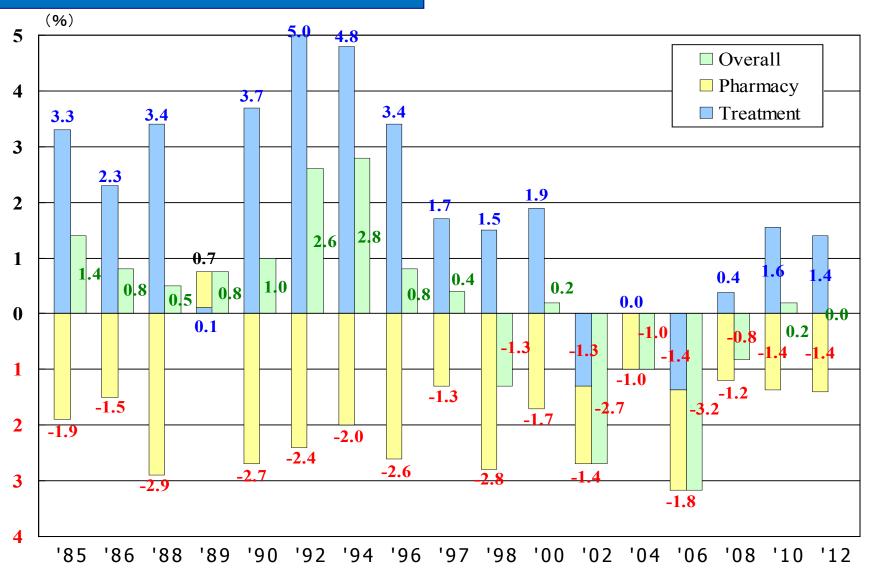


## Changes and prospects for medical and care service systems

	Medical System		Care Service System	
	Medical Service Law, Health and Medical Service Law for the Aged, Medical Insurance, etc	Medical treatment fees	Care Service Law, Nursing Care Insurance, etc.	Nursing care fees
'02	Amendment to the Health and Medical Service Law for the Aged Change of qualified age from 70 to 75 (burden: 10%)	Total market: -2.7% Service: -1.3%, Drug price: -1.4%	Entry into special nursing home business defined under the Structural Reform Region Law (by PFI method and Public-fund Private-run method)	
'03	Amendment to Medical Insurance (burden: 30%) Introduction of DPC to Special Function Hospital		2 <sup>nd</sup> plan of care insurance system (2003-2007)	Total market: -2.3% Home: +0.1% Facilities: -4.0%
'04	Legal transformation of national hospitals into independent administrative corporations	Total market: -1.0% Service: 0.0% Drug price: -1.0%		
'05	Enforcement of Amended Pharmaceutical Affairs Law Release of the 6th prospect for supply and demand of nursing staff			
'06	Proposed draft of reform of medical insurance system submitted. Expansion of DPC to general hospitals.	Total market: -3.16% Service: -1.3% Drug price: -1.8%	Enforcement of Amended Nursing Care Insurance Law 3 <sup>rd</sup> plan of care insurance system (2006-2008)	Total market: -2.4% Home: -1.0% Facilities: -4.0%
'07	New Health Frontier Strategy announced Social medical corporations instituted by law		Ban lifted on medical corporations from operating private commercial nursing homes. Nursing care type medical facilities to be abolished in 2012	
'08	Medical program for very elderly instituted by law "Metabolic" diagnosis and health guidance specified as mandatory	Total market: -0.83% Service: +0.38% Drug price: -1.2%	Nursing care type elderly health facilities instituted	
'09	Enforcement of Amended Pharmaceutical Affairs Law Local healthcare revival plan		4 <sup>th</sup> plan of care insurance system (2009-2011)	Total market: +3.0% Home: +1.7% Facilities: +1.3%
'10	Release of the 7th prospect for supply and demand of nursing staff. Legal transformation of national medical highly-advanced center into independent administrative corporations	Total market: +0.19% Service: +1.55% Drug price: -1.36%		
'11	Postponed time limit of abolishing nursing care type medical facilities for 6 year.  The interim appraisal of the medical expenses		Disapproval of setting up specialty nursing homes for social medical organization.	
'12	Postponed abolishing of Medical Care System for People Aged 75 and over	Total market: +0.004% Service: +1.38% Drug price: -1.38%	Enforcement of Amended Nursing Care Insurance Law 5th plan of care insurance system (2012-2014)	Total market: +1.2% Home: +1.0% Facilities: +0.2%

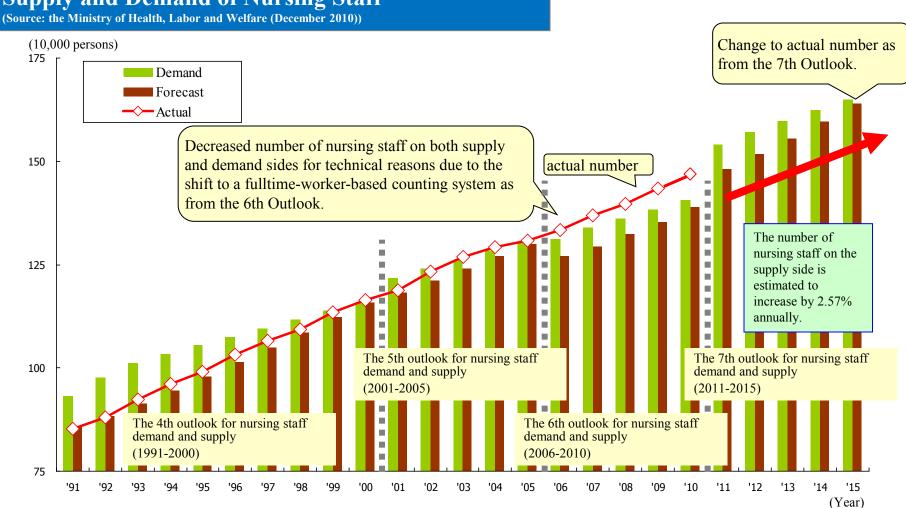


#### Revisions to medical treatment fees



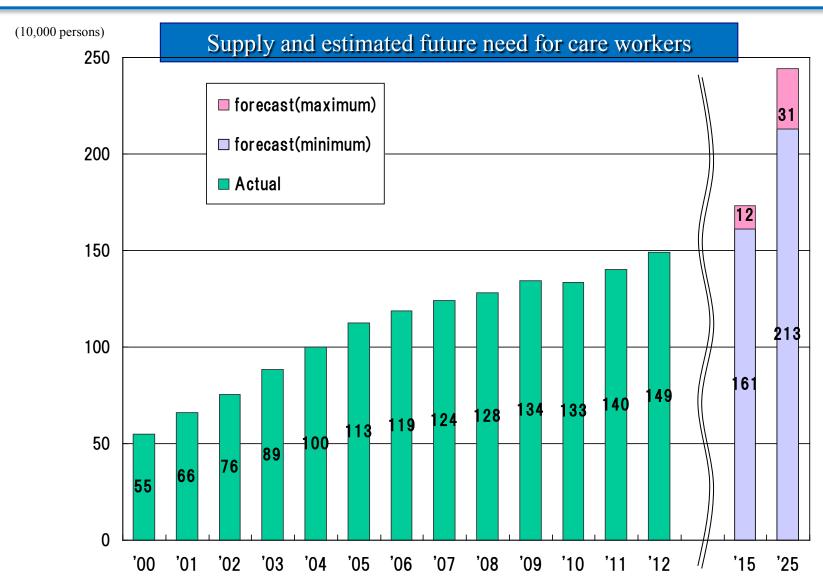






- The 7th outlook for nursing staff demand and supply (five-year plan from 2011 through 2015)
- Change to actual number as from the 7th Outlook.(The 6th is fulltime-worker-based counting system.)
- Outlook for nursing staff supply and demand for all medical and nursing fields





Since the number of track records are subject to the influence of change of an examination method, it cannot carry out annual comparison simply after 2010.

"Maximun" was estimated on the basis of at-home care and In-Home Long-Term Care improvement.

Actual record :survey of care service facilities and business, Ministry of Health, Labor and Welfare

Forecast: Long-term estimation concerning medical treatment and care , cabinet

## Forecast for FY2013

## Management Tasks for This Term and Status



## Marketing strategy to boost sales

- •Capture clusters of needs in the healthcare wear market
- •Increase peripheral business in products for patients and surgery
- Develop new markets

## Production strategy to ensure a steady supply

- •Strengthen ties with material makers and trade firms.
- •Improve Quick Response production system.
- •Develop new production overseas base.

## Forecast Statements of Income



(millions of yen,%)	FY2013E	% Change (FY2012)	Composition % Change
Net sales	15,450	+1.8	_
Gross profit	7,299	+2.7	+0.4
Sales, general, and administrative expenses	2,465	+0.1	-0.3
Operating income	4,834	+4.1	+0.7
Recurring income	4,886	+2.1	+0.0
Net income	2,993	+26.2	+3.8

#### [Overview]

-Net sales and income are expected 5th consecutive years of growth by growing sales steadily in healthcare wear and doctor wear, expanding sales healthy in patient/surgery wear and gaining share in Central and West Japan.

[Gross profit] y/y +¥ 195 m(Factor of increase of Net sales +¥130m, Factor of increase of profit ratio +¥ 65 m)  $\rightarrow$  FY2013E 47.2 %

Gross profit to sales FY2012 46.8%

Boost of material cost and sewing cost (-¥30m)

FY2012 ¥83.6/dollar Foreign Exchange rate:  $\rightarrow$  FY2013E  $\pm$ 82.5/dollar (+ $\pm$ 14 m)

Overseas production ratio FY2012 39.4%  $\rightarrow$  FY2013E 41.1 % (+\frac{1}{2} 64 m)

#### [Sales, general, and administrative expenses]

-Though SG&A cost increases with sales flowing, temporariness expenses occurred in previous year will decrease, SG&A will remain unchanged from the previous.

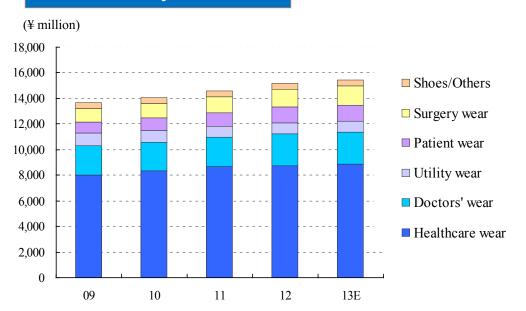
#### [Non-operating income]

- Though exchange-rate profit:\(\frac{\pmax}{355}\)m occurred in first-half FY2013, impact to full business year is ignored.
- [Extraordinary loss]
- -FY2012 Impairment loss ¥555m Losses on disposal of fixed asset ¥37m Losses on appraisal of securities ¥42m [Capital Expenditure]
- -Capital Expenditure: ¥900m (New HQ Building ¥720m :completion in Dec. 2013
- Software ¥44m)
- -Depreciation: ¥265m

## Forecast of Sales by Item



#### Sales by Item



Year-on-year change	FY2012	FY2013E
Sales	+4.1	+1.8
Healthcare wear	+1.1	+1.7
Doctors' wear	+7.7	+1.9
Utility wear	-0.1	-6.3
Patient wear	+19.3	+3.0
Surgery wear	+9.2	+8.4
Shoes/Others	+2.7	-3.4

[Healthcare wear] As renewal demand is stabilized, sales of healthcare wear is expected to increase steadily.

[Utility wear] As the demand being down, the decline in sales of utility wear is expected to continue.

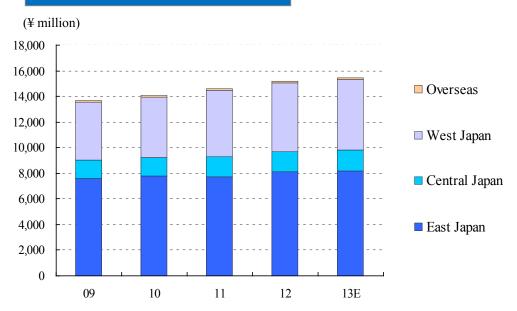
[Patient wear] Though patient wear became a steep rise. The increase in sales of patient wear is expected to continue with demand in the health check market.

[Surgery wear] As COMPELPACK and surgical underwear(scrub) being steadily permeated, the increase in sales of surgery wear is expected to continue.

## Forecast of Sales by Region



## Sales by Region



Year-on-year change	FY2012	FY2013E
Total sales	+4.1	+1.8
East Japan	+4.7	+1.4
Central Japan	+0.9	+2.9
West Japan	+4.2	+2.1
Overseas	-1.3	+1.5

Each area are expected to increase of sales and continue of the highest ever sales except for overseas.

[East Japan] Catching renewal orders as advertised, the sales in East Japan is expected to increase steadily.

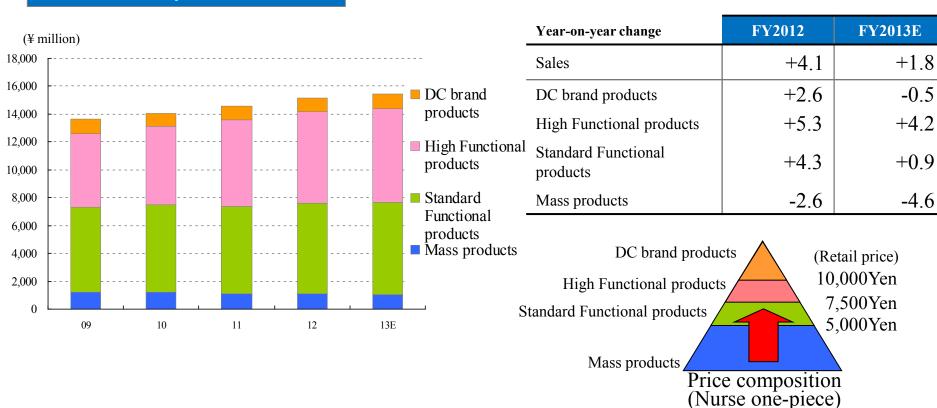
[Central and West Japan] As gaining share by sales promotion, the increase of sales for four consecutive terms is planned,

[Overseas] The impact of depreciation yen will change sales to earnings growth.

## **Product Strategy**



#### Sales by Product



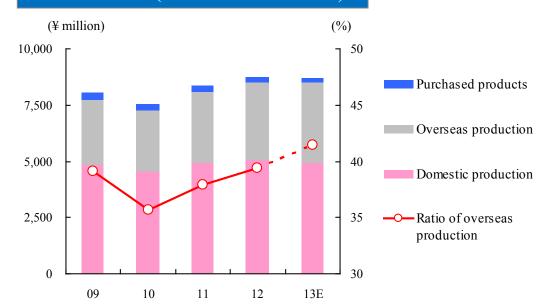
[DC brands ] Considering severe consequence in first-half FY2013, sales of DC brands is expected to remain unchanged.

[High functional products ] As these products being received well from the market, the increase in sales of high functional products is expected to continue by driving the strategy of higher quality and value-added products. [Mass products] As being on downward trend, the shift from mass products, include other company products, to functional products is expected to continue.

## **Production Strategy**



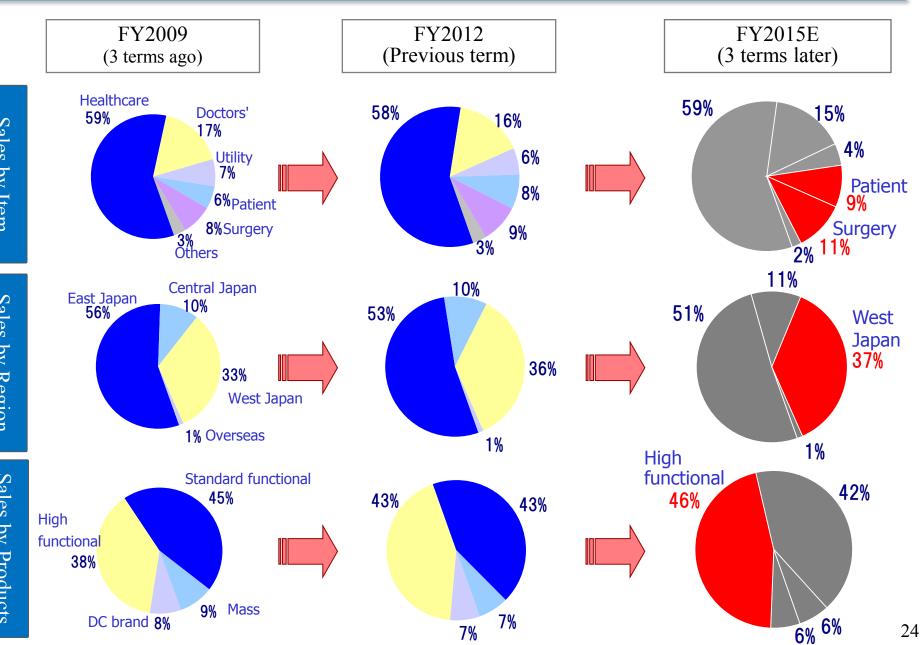
## **Production**(Non-Consolidated)



Composition	FY2012	FY2013E
Domestic production	57.9	56.8
Overseas production	39.4	41.1
Purchased products	2.7	2.1

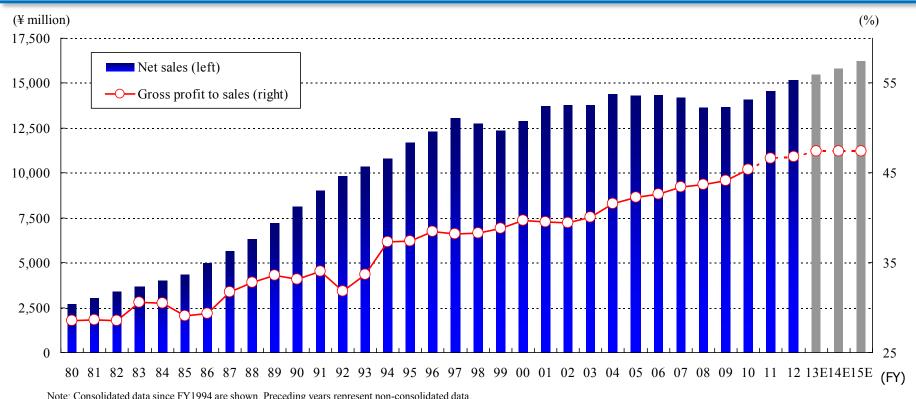
-To prepare for escalating of material prices and sewing costs, developing new production infrastructure in overseas will be planed.

## IV Management Goals



## Net Sales and Gross Profit to Sales Ratio





Note: Consolidated data since FY1994 are shown. Preceding years represent non-consolidated data.

(¥ million)	
FY201	.5E
Net Sales	16,200
Operating Income	5,000

# V Rewarding shareholder-focused policies

## Profit Reimbursement to Shareholders



## **Shareholder-focused policies**

- Improvement of transparency by proactive disclosure
- Interactive communication with investors
- Profit reimbursement by high dividends



## **Dividend policy**

- Basic policy is to continue stable dividend payment with payout ratio of 50%

### Share buyback

- Acquire expeditiously when our share is undervalued

Share purchased amount paid in FY2013

200thousand shares, 229 million yen

## **Actual Dividends Paid**



	DPS (yen)	Adjusted DPS (yen)*	Total dividend (Million yen)	Share buyback (Million yen)	Payout ratio (non-c, %)	Total return ratio (non-c, %)
FY2001	25	12.5	475	0	27.6	27.6
FY2002	25	12.5	475	0	29.3	29.3
FY2003	30	15.0	530	1,697	29.7	124.6
FY2004	40	20.0	744	0	36.5	36.5
FY2005	60	30.0	1,117	0	56.9	56.9
FY2006	60	30.0	1,117	0	53.4	53.4
FY2007	60	30.0	1,117	0	53.1	53.1
FY2008	60	30.0	1,083	1,077	56.6	111.2
FY2009	60	30.0	1,040	1,220	57.3	122.2
FY2010	65 (commemorative 5)	32.5	1,127	0	51.4	51.4
FY2011	70	35.0	1,205	226	51.9	61.7
FY2012	35	35.0	1,205	0	55.1	55.1
FY2013E	E35	E35.0	-	229	-	-

<sup>\*</sup>Two-for-one share split on September 1th, 2011. \*FY2013 is expected.

## **Management Philosophy**

We will provide medical products and services of the highest quality, as the leading company to link "medical services" and "clothing."

- Consistently challenging spirit to lead the industry
- Achievement of contribution to society
- "Respect for Harmony among People" people are our asset



## Data File First-half FY2013



(Listed on the 1st Section of the Tokyo Stock Exchange; Code 7447)

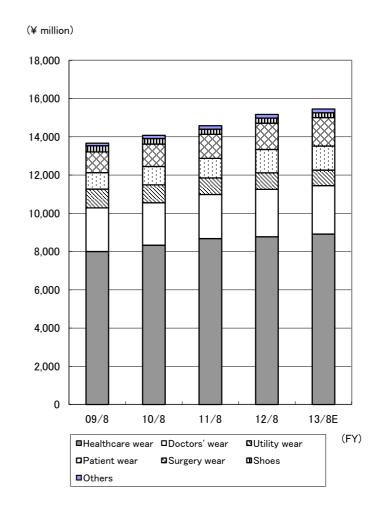
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### 1. Sales by Item

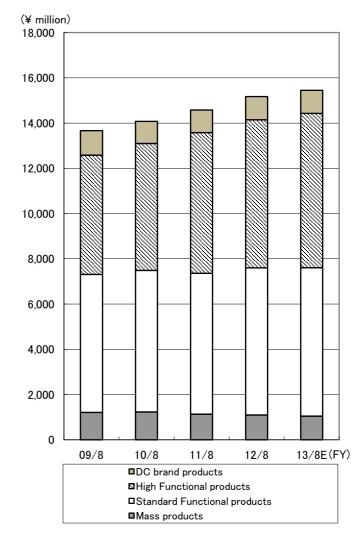
							(¥ million)
FY	09/8	10/8	11/8	12/8	13/8E	First-half 12/8	First-half 13/8
Sales	13,669	14,076	14,578	15,175	15,450	6,186	
Healthcare wear	8,002	8,328	8,675	8,769	8,915	3,552	3,725
Doctors' wear	2,280	2,226	2,306	2,483	2,530	919	982
Utility wear	987	935	865	864	810	368	352
Patient wear	859	961	1,025	1,223	1,260	574	580
Surgery wear	1,082	1,171	1,258	1,374	1,490	574	621
Shoes	324	286	271	268	250	107	100
Others	131	166	176	191	195	89	100
Change over previous						1	(%)
Sales	0.3	3.0	3.6	4.1	1.8	7.0	4.5
Healthcare wear	0.5	4.1	4.2	1.1	1.7	3.4	4.9
Doctors' wear	-1.9	-2.4	3.6	7.7	1.9	9.6	6.8
Utility wear	-6.6	-5.3	-7.5	-0.1	-6.3	1.3	-4.5
Patient wear	9.6	11.8	6.6	19.3	3.0	28.4	1.2
Surgery wear	7.7	8.3	7.4	9.2	8.4	14.4	8.2
Shoes	-9.2	-11.8	-5.4	-1.0	-7.0	-0.8	-6.0
Others	-4.0	26.8	6.3	8.3	1.7	5.2	11.8
Composition							(%)
Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Healthcare wear	58.5	59.2	59.5	57.8	57.7	57.4	57.6
Doctors' wear	16.7	15.8	15.8	16.4	16.4	14.9	15.2
Utility wear	7.2	6.6	5.9	5.7	5.2	6.0	5.4
Patient wear	6.3	6.8	7.0	8.1	8.2	9.3	9.0
Surgery wear	7.9	8.3	8.6	9.0	9.6	9.3	9.6
Shoes	2.4	2.0	1.9	1.8	1.6	1.7	1.6
Others	1.0	1.2	1.2	1.2	1.3	1.4	1.6



## 2. Sales by Product

							(¥ million)
FY	09/8	10/8	11/8	12/8	13/8E	First-half 12/8	First-half 13/8
Sales	13,669	14,076	14,578	15,175	15,450	6,186	6,463
DC brand products	1,086	974	998	1,024	1,020	426	406
High Functional products	5,273	5,612	6,216	6,547	6,820	2,620	3,009
Standard Functional products	6,097	6,260	6,232	6,501	6,560	2,700	2,623
Mass products	1,211	1,229	1,130	1,100	1,050	440	424
Change over previous year							(%)
Sales	0.3	3.0	3.6	4.1	1.8	7.0	4.5
DC brand products	2.5	-10.4	2.5	2.6	-0.5	6.3	-4.6
High Functional products	-1.0	6.4	10.8	5.3	4.2	4.2	14.9
Standard Functional products	2.5	2.7	-0.4	4.3	0.9	12.2	-2.8
Mass products	-6.5	1.5	-8.0	-2.6	-4.6	-4.0	-3.6
Composition							(%)
Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
DC brand products	7.9	6.9	6.8	6.8	6.6	6.9	6.3
High Functional products	38.6	39.9	42.6	43.1	44.1	42.4	46.5
Standard Functional products	44.6	44.5	42.7	42.8	42.5	43.6	40.6
Mass products	8.9	8.7	7.8	7.3	6.8	7.1	6.6
DC brand products	(Re	etail price)					
High Functional products andard Functional products  Mass products	compositio	10,000Yen 7,500Yen 5,000Yen					

(Nurse one-piece)



## 3. Sales by Region

(¥ million)

FY	09/8	10/8	11/8	12/8	13/8E
Sales	13,669	14,076	14,578	15,175	15,450
East Japan	7,602	7,776	7,739	8,106	8,220
Central Japan	1,437	1,447	1,550	1,564	1,610
West Japan	4,519	4,735	5,168	5,386	5,500
Overseas	111	117	119	118	120

First-half	First-half
12/8	13/8
6,186	6,463
3,198	3,423
638	623
2,301	2,359
47	57

Change over previous year

Sales	0.3	3.0	3.6	4.1	1.8
East Japan	2.4	2.3	-0.5	4.7	1.4
Central Japan	-3.2	0.7	7.1	0.9	2.9
West Japan	-2.1	4.8	9.2	4.2	2.1
Overseas	-1.5	6.1	1.7	-1.3	1.5

	(%)	
7.0	4.5	
2.9	7.0	
1.7	-2.4	
15.5	2.5	
-6.7	21.2	

100.0

51.7

10.3

37.2

0.8

(%)

100.0

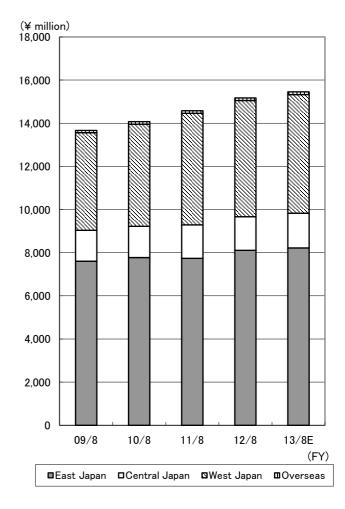
53.0

9.6

36.5 0.9

Composition

Composition					
Sales	100.0	100.0	100.0	100.0	100.0
East Japan	55.6	55.2	53.1	53.4	53.2
Central Japan	10.5	10.3	10.6	10.3	10.4
West Japan	33.1	33.6	35.5	35.5	35.6
Overseas	0.8	0.8	0.8	0.8	0.8



### 4. Rationalization of the Production System and Our Purchasing Strategy(Non-Consolidated)

-2.3

3.9

-24.0

-0.4

2.8

8.4

-12.6

4.4

FY	09/8	10/8	11/8	12/8	13/8E
Domestic production	4,248	4,561	4,921	5,056	4,942
Overseas production	2,921	2,698	3,174	3,441	3,576
Purchased products	300	282	274	240	182
Total	7,469	7,541	8,369	8,737	8,700

-11.9

-13.0

-12.1

-12.3

Change over previous year

Total

Domestic production

Overseas production

Purchased products

(¥ million)				
First-half 12/8	First-half 13/8			
2,527	2,494			
1,740	1,805			
129	89			
4,396	4,388			

4.5

18.0

-16.2

8.6

(%)

-1.3

3.7

-31.0

-0.2

(¥ million) 10,000 <sub>[</sub>					(%) 45
7,500 -					
					40
5,000					- 35
2,500	П				
0 [	09/8 10	0/8 11/8	3 12/8	13/8E	→ 30 (FY)

Composition							(%
Domestic production	56.9	60.5	58.8	57.9	56.8	57.5	56.
Overseas production	39.1	35.8	37.9	39.4	41.1	39.6	41.
Purchased products	4.0	3.7	3.3	2.7	2.1	2.9	2.
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.

7.4

-7.6

-6.0

1.0

7.9

17.6

-2.8

11.0



## 5. Statements of Income (Consolidated)

Net income

atements of meome (oor							(¥ million)
FY	09/8	10/8	11/8	12/8	13/8E	First-half 12/8	First-half 13/8
Net Sales	13,669	14,076	14,578	15,175	15,450	6,186	6,463
Gross profit	6,029	6,388	6,793	7,103	7,299	2,902	3,034
Sales, general, and administrative expense	2,391	2,383	2,434	2,461	2,465	1,332	1,262
Operating income	3,638	4,005	4,358	4,642	4,834	1,569	1,771
Recurring income	3,653	3,983	4,277	4,787	4,886	1,696	2,157
Net income	1,516	2,344	2,493	2,371	2,991	954	1,321
Change over previous year							(%)
Net Sales	0.3	3.0	3.6	4.1	1.8	7.0	4.5
Gross profit	1.2	6.0	6.3	4.6	2.7	8.4	4.6
Sales, general, and administrative expense	-2.9	-0.4	2.2	1.1	0.1	4.9	-5.3
Operating income	4.0	10.1	8.8	6.5	4.1	11.5	12.9
Recurring income	-0.2	9.0	7.4	11.9	2.1	21.2	27.2
Net income	-27.6	54.6	6.4	-4.9	26.1	15.5	38.5
Composition							(%)
Net Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Gross profit	44.1	45.4	46.6	46.8	47.2	46.9	46.9
Sales, general, and administrative expense	17.5	16.9	16.7	16.2	16.0	21.5	19.5
Operating income	26.6	28.5	29.9	30.6	31.3	25.4	27.4
Recurring income	26.7	28.3	29.3	31.5	31.6	27.4	33.4

11.1

16.7

17.1

15.6

19.4

15.4

20.5

## 6. Statements of Income (Non-Consolidated)

							(¥ million)
FY	09/8	10/8	11/8	12/8	13/8E	First-half 12/8	First-half 13/8
Net Sales	13,668	14,072	14,574	15,166	15,450	6,183	6,458
Gross profit	5,789	6,134	6,464	6,794	6,962	2,750	2,899
Sales, general, and administrative expenses	2,375	2,369	2,413	2,493	2,468	1,319	1,255
Operating income	3,414	3,764	4,051	4,301	4,493	1,431	1,644
Recurring income	3,503	3,721	3,987	4,458	4,641	1,564	2,130
Net income	1,849	2,193	2,322	2,189	2,885	884	1,345
Change over previous year							(%)
Net Sales	0.3	3.0	3.6	4.1	1.9	7.0	4.5
Gross profit	2.9	6.0	5.4	5.1	2.5	7.6	5.4
Sales, general, and administrative expenses	-4.7	-0.2	1.8	3.3	-1.0	5.9	-4.8
Operating income	9.0	10.3	7.6	6.2	4.5	9.1	14.8
Recurring income	4.0	6.2	7.2	11.8	4.1	19.0	36.1
Net income	-4.8	18.6	5.9	-5.7	31.8	14.3	52.2
					_		
Composition							(%)
Net Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Gross profit	42.4	43.6	44.4	44.8	45.1	44.5	44.9
Sales, general, and administrative expenses	17.4	16.8	16.6	16.4	16.0	21.3	19.4
Operating income	25.0	26.8	27.8	28.4	29.1	23.2	25.5
Recurring income	25.6	26.4	27.4	29.4	30.0	25.3	33.0
Net income	13.5	15.6	15.9	14.4	18.7	14.3	20.8

### 7. Indices (Consolidated)

		(Unit)	08/8	09/8	10/8	11/8	12/8
Profitability	ROE	(%)	7.4	5.4	8.4	8.5	7.8
	ROA	(%)	11.4	11.5	12.5	13.0	14.3
	Return on sales Net income	(%)	15.4	11.1	16.7	17.1	15.6
ROE resolution	Total Assets Turnover	(Times)	0.4	0.4	0.4	0.4	0.4
	Leverage	(Times)	1.1	1.1	1.1	1.1	1.1
	Current Ratio	(%)	740.6	691.7	743.3	799.9	749.1
Financial stability	Fixed Assets Ratio	(%)	24.2	27.2	27.1	30.4	32.8
	Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities	(%)	23.8	26.7	26.6	29.8	32.2
	Account Receivable Turnover	(Times)	3.0	3.1	3.3	3.4	3.6
	Inventory Turnover	(Times)	3.9	3.9	4.7	5.0	4.7
	BPS	(¥)	1,567.7	1,582.1	1,653.9	1,732.2	902.3
Per share data	EPS	(¥)	114.3	85.8	135.2	144.6	68.9
	DPS	(¥)	Ī	-	-	-	-
	Payout ratio	(%)	52.5	69.9	48.1	48.4	50.8
	Free issue/Stock split						2011/9/1 2-for-1
Adjusted	Adjusted BPS	(¥)	783.9	791.0	827.0	866.1	-
Per share data	Adjusted EPS	(¥)	57.1	42.9	67.6	72.3	-
	Adjusted DPS	(¥)	-	-	-	-	-
	Capital expenditure	(¥ million)	206	437	209	2,949	285
Others	Depreciation	(¥ million)	258	266	278	280	270
	Number of employees	(Persons)	484	486	488	490	501
	Personnel expense	(¥ million)	2,299	2,173	2,147	2,190	2,235

First-half	First-half
12/8	13/8
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
-	-
861.4	911.3
27.7	38.4
-	-
-	-
2011/9/1 2-for-1	
-	-
-	-
-	-
176	467
136	124
492	505
1,124	1,113

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

### 8. Indices (Non-Consolidated)

		(Unit)	08/8	09/8	10/8	11/8	12/8
Profitability	ROE	(%)	7.4	7.2	8.4	8.6	7.8
	ROA	(%)	11.3	12.0	12.7	13.1	14.1
	Return on sales Net income	(%)	14.2	13.5	15.6	15.9	14.4
ROE resolution	Total AssetsTurnover	(Times)	0.5	0.5	0.5	0.5	0.5
	Leverage	(Times)	1.1	1.1	1.1	1.1	1.1
	Current Ratio	(%)	670.6	677.1	743.5	716.3	671.0
	Fixed Assets Ratio	(%)	25.7	28.9	28.7	32.4	35.2
Financial stability	Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities	(%)	25.4	28.6	28.3	31.9	34.8
	Account Receivable Turnover	(Times)	3.0	3.1	3.3	3.4	3.6
	Inventory Turnover	(Times)	4.5	4.6	5.6	6.1	5.8
	BPS	(¥)	1,436.0	1,464.9	1,528.7	1,597.0	828.6
Per share data	EPS	(¥)	106.0	104.7	126.5	134.6	63.6
	DPS	(¥)	60.0	60.0	65.0	70.0	35.0
	Payout ratio	(%)	56.6	57.3	51.4	52.0	55.1
	Free issue/Stock split						2011/9/1 2-for-1
Adjusted	Adjusted BPS	(¥)	718.0	732.4	764.3	798.5	-
Per share data	Adjusted EPS	(¥)	53.0	52.4	63.2	67.3	-
	Adjusted DPS	(¥)	30.0	30.0	32.5	35.0	-
	Capital expenditure	(¥ million)	164	399	175	2,913	261
Others	Depreciation	(¥ million)	210	217	234	233	233
	Number of employees	(Persons)	107	107	109	108	106
	Personnel expense	(¥ million)	988	985	980	996	999

First-half	First-half
12/8	13/8
-	-
-	-
-	-
-	-
-	-
-	-
-	=
-	-
-	-
-	-
790.6	833.8
25.7	39.1
-	-
-	-
2011/9/1 2-for-1	
-	-
-	-
-	-
160	392
118	105
108	107
509	501

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

## 9. Statements of Income (Consolidated)

(¥ million,%)

(¥ million,%)

FY	11	/8	12	2/8	Change(the p	revious year)
	Result	Composition	Result	Composition	Result	Change %
Net Sales	14,578	100.0	15,175	100.0	597	4.1
Cost of sales	7,785	53.4	8,071	53.2	286	3.7
Gross profit	6,793	46.6	7,103	46.8	310	4.6
Sales, general, and administrative expens	2,434	16.7	2,461	16.2	27	1.1
Packing and freight expenses	234		226			
Advertising expenses	246		245			
Personnel expenses	1,176		1,171			
Management commission expense	116		111			
Depreciation expenses	158		163			
Operating income	4,358	29.9	4,642	30.6	283	6.5
Non-operating income	101	0.7	202	1.3	100	98.9
Interest income	28		18			
Rent income	57		70			
Others	16		113			
Non-operating expense	183	1.3	57	0.4	-126	-68.9
Fixed assets rent expense	56		52			
Others	126		4			
Recurring income	4,277	29.3	4,787	31.5	510	11.9
Extraordinary profit	3	0.0	0	0.0	-3	-96.7
Extraordinary loss	63	0.4	635	4.1	572	905.8
Income before income taxes	4,217	28.9	4,151	27.4	-65	-1.6
Income, inhabitant and enterprise taxes	1,635		1,940			
Tax adjustments	88		-160			
Net income	2,493	17.1	2,371	15.6	-121	-4.9

First-ha	alf 12/8	First-ha	alf 13/8	Change(the previous year)			
Result	Composition	Result	Composition	Result	Change %		
6,186	100.0	6,463	100.0	277	4.5		
3,284	53.1	3,429	53.1	145	4.4		
2,902	46.9	3,034	46.9	132	4.6		
1,332	21.5	1,262	19.5	-70	-5.3		
124		100					
193		187					
597		588					
57		60					
82		76					
1,569	25.4	1,771	27.4	202	12.9		
153	2.4	405	6.3	252	164.1		
8		9					
33		30					
110		365					
26	0.4	20	0.3	-5	-21.9		
26		20					
0		0					
1,696	27.4	2,157	33.4	460	27.2		
-	-	-	-	-	-		
9	0.1	9	0.2	0	0.7		
1,686	27.3	2,147	33.2	460	27.3		
659		794					
72		30					
954	15.4	1,321	20.5	367	38.5		

## 10. Statements of Income (Non-Consolidated)

(¥ million,%										
FY	11	1/8	12	2/8	Change(the	orevious year)				
	Result	Composition	Result	Composition	Result	Change %				
Net Sales	14,574	100.0	15,166	100.0	591	4.1				
Cost of sales	8,109	55.6	8,371	55.2	262	3.2				
Gross profit	6,464	44.4	6,794	44.8	329	5.1				
Sales, general, and administrative expenses	2,413	16.6	2,493	16.4	79	3.3				
Packing and freight expenses	431		460							
Advertising expenses	246		245							
Personnel expenses	996		999							
Management commission expenses	117		113							
Depreciation expenses	155		161							
Operating income	4,051	27.8	4,301	28.4	249	6.2				
Non-operating income	160	1.1	258	1.7	97	60.9				
Interest income	25		16							
Dividend income	7		7							
Rent income	125		139							
Others	2		95							
Non-operating expense	224	1.5	101	0.7	-122	-54.8				
Fixed assets rent expense	96		89							
Others	127		11							
Recurring income	3,987	27.4	4,458	29.4	470	11.8				
Extraordinary profit	3	0.0	0	0.0	-3	-96.7				
Extraordinary loss	62	0.4	634	4.2	572	918.7				
Income before income taxes	3,928	27.0	3,823	25.2	-105	-2.7				
Income, inhabitant and enterprise taxes	1,634		1,797							
Tax adjustments	-28		-163							
Net income	2,322	15.9	2,189	14.4	-132	-5.7				

		(¥ million,%)										
First-ha	alf 12/8	First-ha	alf 13/8	Change(the p	revious year)							
Result	Composition	Result	Composition	Result	Change %							
6,183	100.0	6,458	100.0	275	4.5							
3,432	55.5	3,558	55.1	126	3.7							
2,750	44.5	2,899	44.9	149	5.4							
1,319	21.3	1,255	19.4	-63	-4.8							
216		199										
193		187										
509		501										
58		62										
81		75										
1,431	23.2	1,644	25.5	212	14.8							
182	2.9	524	8.1	342	187.5							
7		8										
3		95										
68		64										
103		356										
49	0.8	38	0.6	-10	-21.6							
45		38										
3		0										
1,564	25.3	2,130	33.0	565	36.1							
-	_	-	-	-	-							
9	0.1	7	0.1	-1	-14.8							
1,555	25.2	2,122	32.9	566	36.4							
600		738										
70		38										
884	14.3	1,345	20.8	461	52.2							

## 11. Balance Sheet (Consolidated)

					(¥	million,%)					(¥	million,%)
FY	11	1/8	12	2/8		orevious year)	First-ha	alf 12/8	First-ha	alf 13/8	Change(the p	revious year)
	Result	Composition	Result	Composition	Result	Change %	Result	Composition	Result	Composition	Result	Change %
Current assets	23,349		25,195	72.0	1,846	7.9	22,747	69.0	24,108	69.8	1,360	6.0
Cash on hand and at banks	15,584		16,627				14,523		15,134			
Trade notes and accounts receivable	4,272		4,219				3,780		4,095			
Securities	216		716				216		216			
Inventories	3,014		3,396				4,023		4,278			
Others	264		237				205		385			
Reserve bad debt	-2		-2				-2		-2			
Fixed assets	10,188	30.4	9,793	28.0	-395	-3.9	10,210	31.0	10,438	30.2	228	2.2
Tangible fixed assets	7,875	23.5	7,316	20.9	-558	-7.1	7,912	24.0	7,651	22.2	-261	-3.3
Buildings and structures	2,023		1,793				2,039		1,743			
Machinery and equipment	476		501				487		523			
Land	5,325		4,962				5,325		4,962			
Construction in progress	7		24				20		389			
Others	42		34				40		32			
Intangible fixed asset	94	0.3	86		-7	-8.3	91	0.3	85	0.2	-6	-7.2
Investments and other assets	2,218	6.6	2,390		171	7.7	2,205	6.7	2,701	7.8	496	22.5
Investment securities	1,619		1,665				1,646		1,742	_		-
Others	599		726				559		960			
Reserve bad debt	-0		-1				0		-1			
Total assets	33,538	100.0	34,988	100.0	1,450	4.3	32.957	100.0	34,546	100.0	1,588	4.8
Current liabilities	3,139	9.3	3,340	9.6	200	6.4	2,735	8.3	2,749	8.0	14	0.5
Trade notes and accounts payable	1,448		1,362				1,651		1,598			
Accrued income taxes	1,154		1,353				669		785			
Accrued bonus	79		81				76		77			
Others	457		542				337		288			
Long-term liabilities	563	1.7	567	1.6	4	0.8	550	1.7	586	1.7	35	6.5
Accrued pension and severance costs	289		321				311		336			
Directors' retirement allowances	141		153				147		159			
Others	132		92				91		91			
Total liabilities	3,703	11.0	3,908		204	5.5	3,285	10.0	3,336	9.7	50	1.5
Total shareholders' equity	29,917	89.2	31,084	88.8	1,166		29,666	90.0	30,970	89.6	1,303	4.4
Capital stock	1,925		1,925				1,925		1,925		·	
Capital reserves	2,358		2,358				2,358		2,358			
Retained earnings	28,806		29,972				28,555		30,089			
Treasury stock	-3,172		-3,172				-3,172		-3,401			
Valuation and translation adjustments	-82	-0.2	-3	0.0	79	-96.2	4	0.0	239	0.7	234	4,743.6
Net unrealized gains on investment securitie	-24		0				-9		50			
Deferred hedging gains and losses	-58		-3				14		189			
Total net assets	29,835	89.0	31,080		1,245	4.2	29,671	90.0	31,209		1,538	5.2
Total liabilities and total net assets	33,538	100.0	34,988	100.0	1,450	4.3	32,957	100.0	34,546	100.0	1,588	4.8

### 12. Balance Sheet (Non-Consolidated)

	(¥ million,%)							(\frac{\psi}{\text{million,\%}}					
FY	1	1/8	12/8 Change(the previous year				First-ha	alf 12/8	First-half 13/8		Change(the previous year)		
	Result	Composition	Result	Composition	Result	Change %	Result	Composition	Result	Composition		Change %	
Current assets	21,030		22,444	69.8	1,413	6.7	20,308	66.8	21,466		1,158	5.7	
Cash on hand and at banks	13,890		14,573				12,762		13,307				
Trade notes	2,566		2,506				1,672		1,791				
Accounts receivable	1,705		1,712				2,107		2,301				
Securities	216		716				216		216	,			
Inventories	2,443		2,741				3,376		3,536	,			
Others	211		195				175		314	ļ.			
Reserve bad debt	-2		-2				-2		-2	2			
Fixed assets	10,061	32.4	9,691	30.2	-370	-3.7	10,089	33.2	10,182	32.2	92	0.9	
Tangible fixed assets	7,789	25.1	7,242	22.5	-546	-7.0	7,829	25.8	7,524	23.8	-304	-3.9	
Buildings and structures	1,973		1,749				1,990		1,703	3			
Machinery and equipment	382		426				396		389				
Land	5,325		4,962				5,325		4,962	2			
Construction in progress	7		20				20		389				
Others	99		82				95		79				
Intangible fixed asset	88	0.3	81	0.3	-7	-8.1	86	0.3	79	0.3	-6	-7.8	
Investments and other assets	2,183	7.0	2,366	7.4	183	8.4	2,174	7.1	2,578	8.1	403	18.6	
Investment securities	1,619		1,665				1,645		1,742	2			
Others	564		703				528		837	'			
Reserve bad debt	-0		-1				0		-1				
Total assets	31,092	100.0	32,135	100.0	1,043	3.4	30,398	100.0	31,649	100.0	1,251	4.1	
Current liabilities	3,241	10.4	3,237	10.1	-4	-0.1	2,818	9.3	2,734	8.6	-84	-3.0	
Trade notes	900		857				1,024		994	l I			
Accounts payable	784		690				892		777	' <b> </b>			
Accrued income taxes	1,154		1,210				610		729				
Others	402		478				292		232	2			
Long-term liabilities	343	1.1	355	1.1	11	3.3	347	1.1	360	1.2	13	3.8	
Accrued pension and severance costs	126		131				128		132	2			
Directors' retirement allowances	122		131				126		137	' <b> </b>			
Others	95		92				91		91				
Total liabilities	3,585	11.5	3,592	11.2	6	0.2	3,166	10.4	3,094	9.8	-71	-2.3	
Total shareholders' equity	27,557	88.6	28,541	88.8	983	3.6	27,236	89.6	28,451	89.9	1,215	4.5	
Capital stock	1,925		1,925				1,925		1,925	5			
Capital reserves	2,637		2,637				2,637		2,637				
Retained earnings	26,167		27,150				25,845		27,290	)			
Treasury stock	-3,172		-3,172				-3,172		-3,401				
Valuation and translation adjustments	-51		1	0.0	52	-103.2	-4	0.0	102		107	-2,516.2	
Net unrealized gains on investment securitie	-24		0				-9	]	50				
Deferred hedging gains and losses	-26		1				5		52	+	<u> </u>		
Total net assets	27,506		28,543	88.8	1,036	3.8	27,231	89.6	28,554		1,322	4.9	
Total liabilities and total net assets	31,092	100.0	32,135	100.0	1,043	3.4	30,398	100.0	31,649	100.0	1,251	4.1	

#### Notes on this material

This material includes forecasts for the future.

These forecasts are based on the judgment of the Company's management concerning currently available information.

These future projections include assumptions or views based on assumptions, and therefore may be different from the actual outcome, depending upon future circumstances.

The expectations for future results stated by the Company or its management in this material do not represent any warranty that these expectations or particular results will be realized.

The Company is not liable to update any of its forecasts, or projections, unless otherwise provided for by law or under the relevant regulations.