

ANALYST GUIDE FY2015

October 2015



(Listed on the 1st Section of the Tokyo Stock Exchange; Code 7447)

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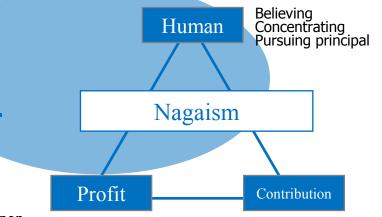
I About "NAGAILEBEN"



1915 ~ 2015

"Nagaism"

Time of 100 years has created our company spirit.



Started white robe business in 1915.

1915 Started Business

1969 Founded Manufacturing Division

1971 Succeed in first polyester medical clothing in Japan

1994 Established distribution center in Akita

1995 Listed on JASDAQ Started new products for "care"

2001 Listed on 2nd TSE

2003 Established distribution center in West Japan

2004 Acquired ISO9001:2000 Listed on 1st TSE

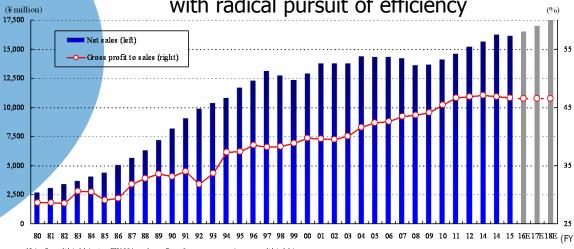
2005 Acquired ISO14001:1996

2014 New HQ Building Completed

Management style "Concentration"

Creation of Social Value

Realization of high profitability with radical pursuit of efficiency



Business model

Market



Social Responsibility

Job creation at Regional Community

-Domestic: Akita

-Overseas: China, Indonesia, and Vietnam

Support for women

- -Products for nursing staff or a care worker
- -Work for women sewing staff

Environmental Management

- -Acquired ISO14001 certification in 2005
- -"COMPELPACK" the surgical wear which enables hospital to reduce waste

Support for Children Admired occupation for medi

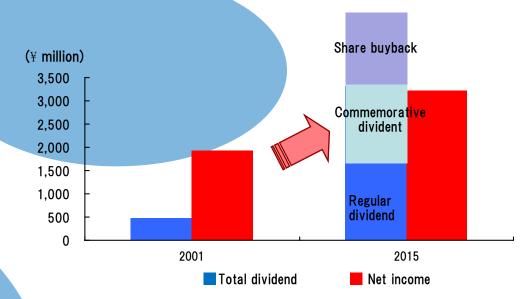
Admired occupation for medical

- -Miffy's visits to children's hospitals
- -Lending hospital medical clothing for child

Profit Reimbursement to Shareholders

Continue stable dividend payment with payout ratio of 50%

DPS will be ¥100 as 100th anniversaries



To grow Steadily and Stably

Nagaileben marked 100th anniversary in 2015.

We will continue prizing our company spirit "Nagaism",

specializing in medical / nurse / care business area, expanding its market and developing best products for our customers.

Outline

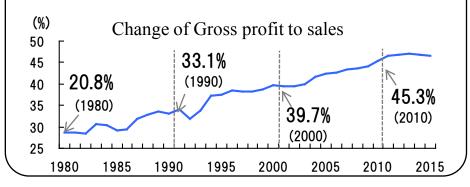


Establish competitive position in medical clothing market

- -Approximately 60% market share in domestic medical clothing
- -Wide field, planning, manufacturing and marketing
- -Competitive product such as extensive products, custom-made program

Highly profitability and strong balance sheet

- -Gross profit to sales 46.6% (as of FY2015)
- -Capital-to-asset ratio 89.2%
- -ROE 9.3%



Strong growing market

| · · · · · · · · · · · · · · · · · · · | | |
|--|------------------------------------|------------------------------------|
| Doctor, Dentist, Pharmacist*1 (2012) | Nursing Staff*2 (2013) | Care workers*3 (2013) |
| 690,000 people | 1,570,000 people | 1,710,000 people |
| compare with 2010 +13,000people | compare with 2012 +30,000people | compare with 2012 +80,000people |

- *1 Annual Report on Health, Labour and Welfere 2012, MHLW
- *2 Japanese Nursing Associations' statistical data
- *3 Estimation of care workers' demand toward 2025 (June. 2015), MHLW

MHLW: Ministry of Health, Labour and Welfare of Japan

Rewarding shareholder-focused policies

-Continue stable dividend payment with payout ratio of 50%

-Acquisition of treasury stock



II Financial Review FY2015

Overview FY2015



1

Income

- Net Sales remained previous year approximately
- Operating & Recurring income declined slightly from previous year

2

The Change of Business Environment

- Market Condition: Being revised care service treatment fees negative, market condition was stable
- Production Condition: Appreciation of the dollar against the yen Escalating material prices, rising sewing costs

3

Unusual Event in this term

- Exchange-rate profit: ¥226m
- Share purchased in January 2015 1 million shares, 1,500 million yen
- DPS will be ¥100 as 100th anniversaries

Financial Highlights <Statements of Income>



| (millions of yen,%) | FY2015 | % Change | To Forecast % | Composition % | Composition % Change |
|---|--------|----------|---------------|---------------|----------------------|
| Net sales | 16,150 | -0.4 | -3.3 | 100.0 | - |
| Gross profit | 7,532 | -0.7 | -1.9 | 46.6 | -0.1 |
| Sales, general, and administrative expenses | 2,719 | +2.1 | -1.2 | 16.8 | +0.4 |
| Operating income | 4,813 | -2.2 | -2.4 | 29.8 | -0.6 |
| Recurring income | 5,088 | -1.0 | +0.0 | 31.5 | -0.2 |
| Net income | 3,225 | +0.1 | +1.2 | 20.0 | +0.1 |

[Overview]

- Sales kept at the same level as the previous year. In 4Q, sales of healthcare products increased 21.2% year-on-year, catching renewal contracts which were postponed. Sales of products for patients and surgery grew steadily. There were postponed contracts and drop of sales in doctors' wear and utility wear.

[Gross profit] y/y -¥53 m(Factor of decrease of Net sales: -¥30m, Factor of decrease of profit ratio: -¥23m)

Gross profit to sales FY2014 $46.7\,\%$ $$ FY2015 $46.6\,\%$

Boost of material cost and sewing cost (-¥42m)

Foreign Exchange rate: FY2014 88.1 Yen/dollar → FY2015 93.5 Yen/dollar (-¥94m)

Overseas production ratio FY2014 43.1 % \rightarrow FY2015 45.6 % (+¥100m)

[Sales, general, and administrative expenses]

- The cost of 100th anniversaries: ¥25m. Increase of Depreciation related with New HQ ¥35m

[Non-operating income]

- FY2014 Exchange-rate profit:\frac{\pmax}{2}87m , Profit on securities sold:\frac{\pmax}{2}67m

[Extraordinary profit]

-FY2014 Gain on sale of properties:¥114m(old HQ Building), FY2015:¥30m(Kameido laboratory)

[Capital Expenditure]

- -Capital Expenditure: ¥161m (New HQ:83m, IT system:¥40m, Buildings:¥18m, Manufacturing equipment:¥19m)
- -Depreciation: ¥ 360m

Financial Highlights <Balance Sheet>



| Major assets | | | (¥ million %) |
|-------------------------------|--------|---------------|---------------|
| Title | Result | Change Result | Change % |
| Cash on hand at banks | 18,673 | -380 | -2.0 |
| Notes and accounts receivable | 4,689 | -6 | -0.1 |
| Securities | 1,518 | +1 | +0.1 |
| Inventories | 4,119 | +364 | +9.5 |
| Current assets | 29,711 | +121 | +0.4 |
| Buildings and structures | 2,450 | -119 | -4.6 |
| Land | 4,447 | -32 | -0.7 |
| Investments and other assets | 1,619 | -31 | -1.9 |
| Fixed assets | 9,296 | -263 | -2.8 |
| Total assets | 39,008 | -142 | -0.4 |

Major liabilities and shareholders' equity

(¥ million %)

| shareholders' equity | | | | | |
|----------------------------------|----------------|---------------|---------|--|--|
| Title | Result | Change Result | Change% | | |
| Notes and accounts payable | 1,339 | -118 | -7.8 | | |
| Accrued income taxes | 1,151 | -182 | -13.7 | | |
| Current liabilities | 4,213 | -255 | -5.7 | | |
| Capital reserves | 35,040 | +1,471 | +4.4 | | |
| Treasury stock | ▲ 4,902 | -1,500 | +44.1 | | |
| Net assets | 34,795 | +113 | +0.3 | | |
| Total liabilities and net assets | 39,008 | -142 | -0.4 | | |

| [Major changes from the previous fiscal ye |
|--|
|--|

| Cash and cash equivalents | down ¥380million |
|---------------------------------------|---------------------|
| -Cash flows from operating activities | up ¥2,727million |
| -Acquisition tangible and intangible | down ¥225million |
| fixed assets | |
| -Share buyback | down ¥1,500million |
| -Dividend payout | down ¥1,711 million |
| | |
| | |
| Fixed assets | down ¥263million |
| -Buildings and structures | down ¥119million |
| -Machinery and equipment | down ¥103million |
| | |

Net assets up ¥113million -Net profit up ¥3,225million -Capital reserves down ¥1,712million -Share buyback down ¥1,500million

Segments by item



Healthcare wear













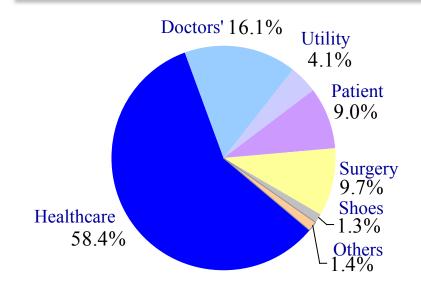






Sales by Item





| Year-on-year change | FY2014 | FY2015 |
|---------------------|--------|--------|
| Overall | +3.8% | -0.4% |
| Healthcare wear | +4.4% | -0.1% |
| Doctors' wear | +4.2% | -2.6% |
| Utility wear | -6.6% | -9.8% |
| Patient wear | +6.3% | +7.2% |
| Surgery wear | +3.2% | +2.3% |
| Shoes | -5.1% | -10.9% |
| Others | +9.0% | -7.0% |

[Healthcare wear]

-In 4Q, high functional products caught renewal contracts which were postponed and sales kept the previous year.

[Doctors' wear]

-As sales grew steadily for several years, the demand seemed to be calming-down.

[Utility wear]

- Sales fell because institutions changed unit of supply from individual to section and tighten the allocation standard.

[Patient wear]

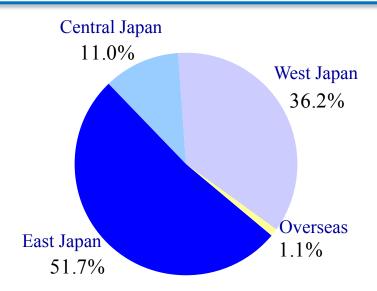
-As expanding of sales in standard products and contributing of new products, high-growth sales continued

[Surgery wear]

-As penetrating of surgical underwear(scrub) and COMPELPACK into the market, the highest ever sales continued

Sales by Region





| Year-on-year change | FY2014 | FY2015 |
|---------------------|--------|--------|
| Total sales | +3.8% | -0.4% |
| East Japan | +0.8% | -1.2% |
| Central Japan | +9.7% | +1.7% |
| West Japan | +6.0% | +0.0% |
| Overseas | +24.3% | +5.4% |

[East Japan]

- Sales declined. In 4Q, catching renewal contracts which were postponed and focusing on promotion, however, postponed contracts occurred.

[Central Japan]

-Market size was not large and there was the influence by the size of contracts. In this term, focusing on promotion, sales grew further.

[West Japan]

-The amount of sales kept previous year. Catching new contracts smoothly, sales of healthcare wear increased steadily. However, sales of utility wear decreased.

[Overseas]

-Though sales was not large, our reputation expanded and firm-growth sales continued.

III Market Environment

Market Environment Topics

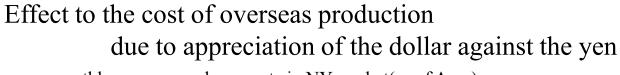


Medical treatment fees will be revised.(effective Apr. 2016)

- The previous revise rate +0.10% (Consumption tax raise+1.36%, Treatment fees -1.26%)
- Revise rate is not obvious.

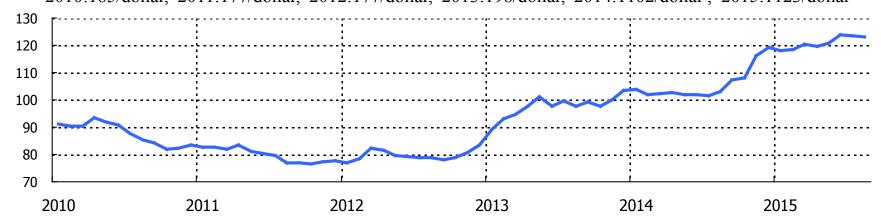
Escalating material prices, rising sewing costs

- -The price of cloth and material increased.
- -The cost of labor charge around China and Southeast Asia raised.



-monthly average exchange rate in NY market(as of Aug.)

2010:\frac{485}{dollar, 2011:\frac{477}{dollar, 2012:\frac{477}{dollar, 2013:\frac{498}{dollar, 2014:\frac{4102}{dollar, 2015:\frac{4123}{dollar}}}



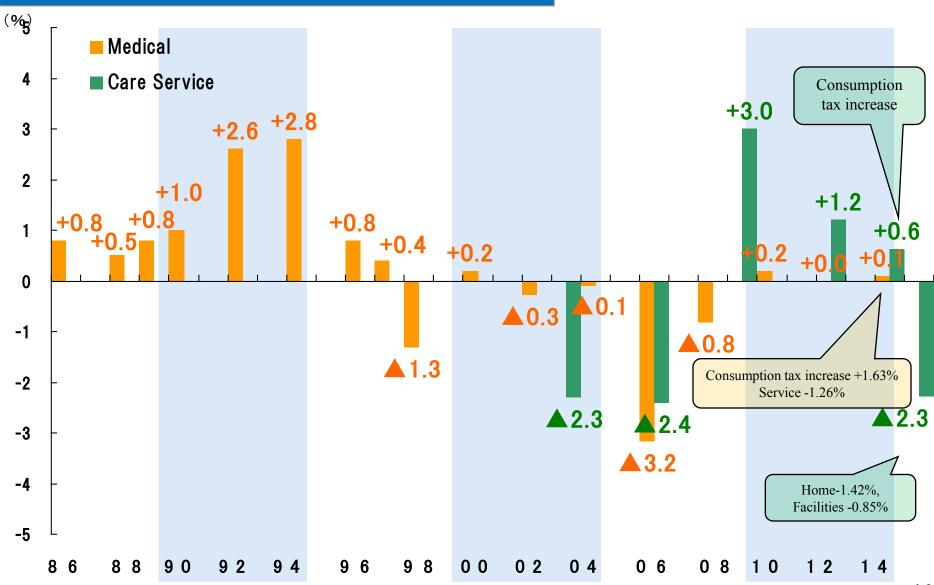


Changes and prospects for medical and care service systems

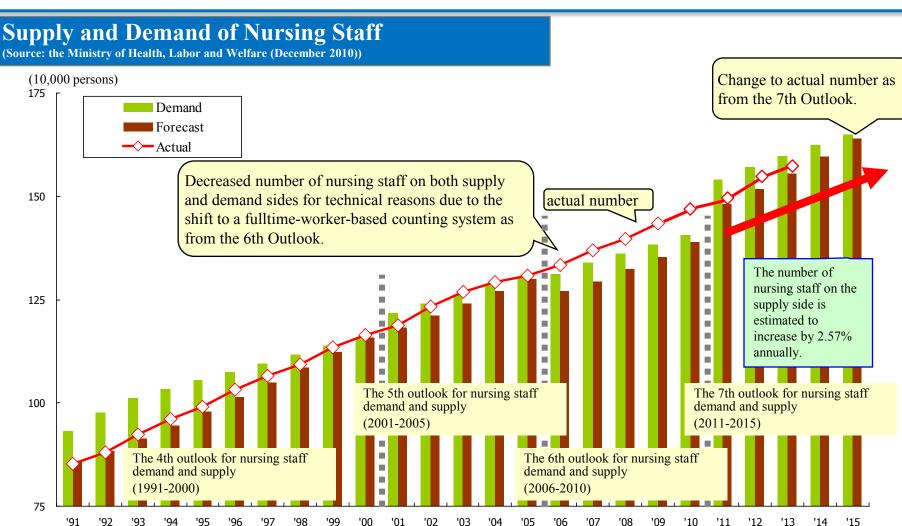
| | Medical System | | Care Service Syste | em |
|-------------|--|--|--|---|
| | Medical Service Law, Health and Medical Service Law for the Aged, Medical Insurance, etc | Medical treatment fees | Care Service Law, Nursing Care Insurance, etc. | Nursing care fees |
| '06 | Proposed draft of reform of medical insurance system submitted. Expansion of DPC to general hospitals. | Total market: -3.16% Service: -1.3% Drug price: -1.8% | Enforcement of Amended Nursing Care Insurance Law 3rd plan of care insurance system (2006-2008) | Total market: -2.4% Home: -1.0% Facilities: -4.0% |
| '07 | New Health Frontier Strategy announced Social medical corporations instituted by law | | Ban lifted on medical corporations from operating private commercial nursing homes. Nursing care type medical facilities to be abolished in 2012 | |
| '08 | Medical program for very elderly instituted by law "Metabolic" diagnosis and health guidance specified as mandatory | Total market: -0.83% Service: +0.38% Drug price: -1.2% | Nursing care type elderly health facilities instituted | |
| '09 | Enforcement of Amended Pharmaceutical Affairs Law Local healthcare revival plan | | 4 th plan of care insurance system (2009-2011) | Total market: +3.0% Home: +1.7% Facilities: +1.3% |
| '10 | Release of the 7th prospect for supply and demand of nursing staff. Legal transformation of national medical highly-advanced center into independent administrative corporations | Total market: +0.19% Service: +1.55% Drug price: -1.36% | | |
| '11 | Postponed time limit of abolishing nursing care type medical facilities for 6 year. The interim appraisal of the medical expenses | | Disapproval of setting up specialty nursing homes for social medical organization. | |
| '12 | Postponed abolishing of Medical Care System for People Aged 75 and over | Total market: +0.004% Service: +1.38% Drug price: -1.38% | Enforcement of Amended Nursing Care Insurance Law 5th plan of care insurance system (2012-2014) | Total market: +1.2% Home: +1.0% Facilities: +0.2% |
| ' 13 | 2nd plan of the medical expenses Plan of strategic market creation | | Revising of measures against reduction of incidence for nursing care | |
| '14 | Medical Service Act Enforcement of Amended Pharmaceutical Affairs Law | Total market: +0.10% Service: +0.73% Drug price: -0.63% | The law for Medical care synthesis total promotion | +0.63% Consumption tax increase |
| '15 | System for promotion of community medical corporation Expansive financial support of national health insurance | 1 | System for promotion of community medical corporation 6th plan of care insurance system (2015-2017) | Total market: +2.27% Home: 1.42% Facilities: -0.85% |
| ' 16 | Formulation of Local medical program Enforcement of Medical treatment with patients' offer | will be revised (April, 2016) | Enforcement of Amended Nursing Care Insurance Law for Community day care | 1 |



Revisions to medical treatment and care Service fees



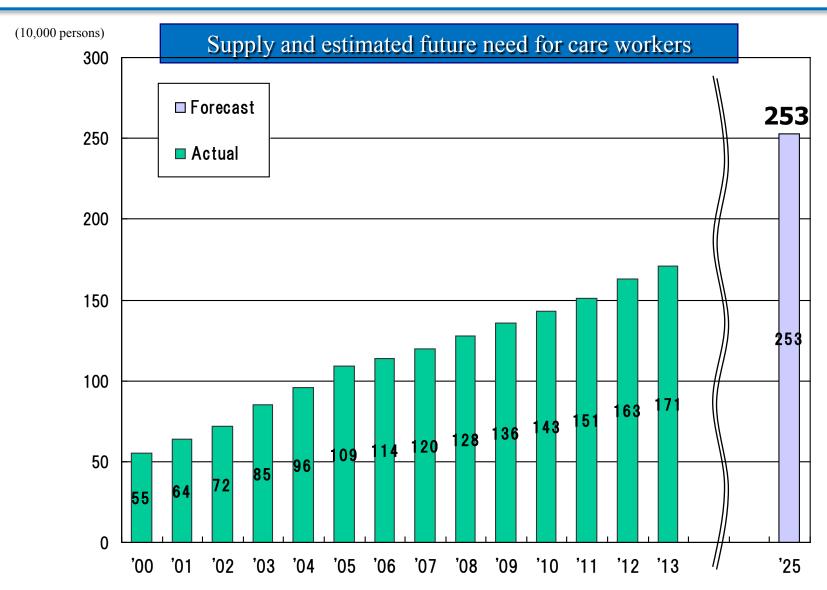




- The 7th outlook for nursing staff demand and supply (five-year plan from 2011 through 2015)
- Outlook for nursing staff supply and demand for all medical and nursing fields
- Next outlook for nursing staff supply and demand will be announced in 2015

(Year)

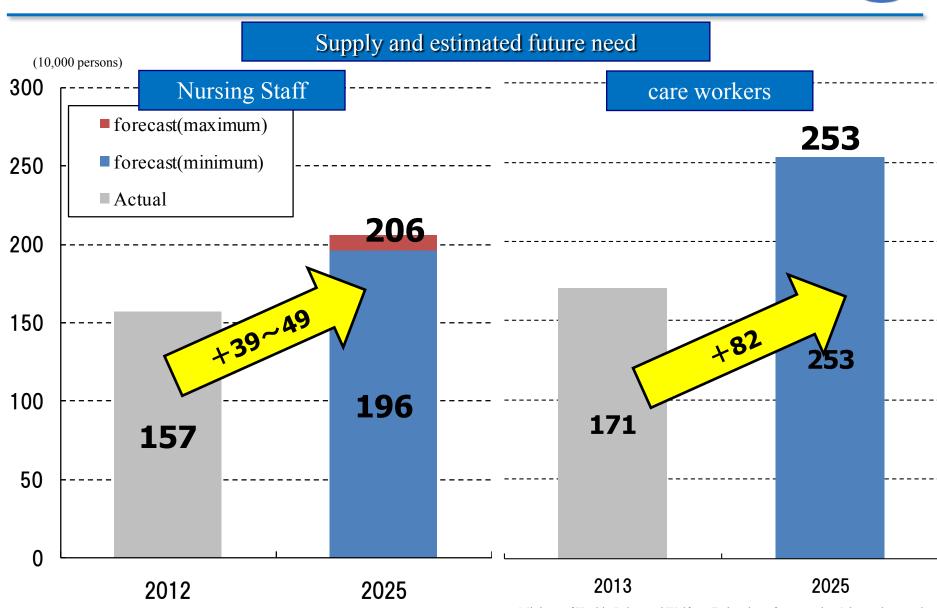




Since the number of track records are subject to the influence of change of an examination method, Ministry of Health, Labor and Welfare adjusted the number after 2009.

Ministry of Health, Labor and Welfare: Estimation of care workers' demand toward 2025 (June. 2015)





Actual record: Japanese Nursing Associations' statistical data

Ministry of Health, Labor and Welfare: Estimation of care workers' demand toward 2025 (June. 2015)

Forecast: The committee about supply and estimated future need of Nursing Staff(Dec. 2014) Ministry of Health, Labor and Welfare

IV Forecast for FY2016

Management Tasks and Status



Marketing strategy to boost sales

- •Capture clusters of needs in the healthcare wear market
- •Increase peripheral business in products for patients and surgery
- Develop new markets

Production strategy to ensure a steady supply

- •Strengthen ties with material makers and trade firms
- Develop new production overseas base
- •Optimize overseas production ratio to reduce country risk
- •Strengthen ability to respond small-lot multi-product

Strategy for decrease production cost

- •Shift to overseas from domestic production
- •Develop new overseas' materials for standard products
- •Start of long term exchange contract
- •Apply special tax measures for EPA and FTA

Forecast Statements of Income



| (millions of yen,%) | FY2016E | % Change (FY2015) | Composition % Change |
|---|---------|-------------------|----------------------|
| Net sales | 16,500 | +2.2 | _ |
| Gross profit | 7,590 | +0.8 | -0.6 |
| Sales, general, and administrative expenses | 2,776 | +2.1 | 0.0 |
| Operating income | 4,813 | +0.0 | -0.6 |
| Recurring income | 4,869 | -4.3 | -2.0 |
| Net income | 3,237 | +0.3 | -0.4 |

[Overview]

- Net sales is expected highest record. This will be achieved by putting higher quality and value-added products in healthcare wear and doctor wear, catching renewal orders steadily, gaining new contracts and expanding sales in patient/surgery wear.

[Gross profit] y/y +¥ 57m(Factor of increase of Net sales +¥161m, Factor of change of profit ratio -¥ 104 m)
Gross profit to sales FY2015 46 6% → FY2016E 46 0%

Gross profit to sales FY2015 46.6%

React of material cost and solving cost (Y25m)

Boost of material cost and sewing cost (-\forall 25m)

Foreign Exchange rate: FY2015 ¥93.5yen/dollar → FY2016E ¥102.5yen/dollar (-¥ 156m)

Overseas production ratio FY2015 45.6% \rightarrow FY2016E 47.1 % (+¥ 63m)

[Sales, general, and administrative expenses]

- The cost of 100th anniversaries:¥34m

[Non-operating income]

- FY2015 Exchange-rate profit:\(\frac{4}{2}26\)m (Assets in foreign currencies:\(\frac{4}{3}.3\)m at end of FY2015)

[Extraordinary Profit and loss]

-FY2015: Gain on sale of properties \(\frac{\pmax}{30}\)m(Kameido laboratory)

[Other]

-Tax reform in 2015, lower the corporate tax rate. FY2015: $36.94\% \rightarrow FY2016E$: 33.54%

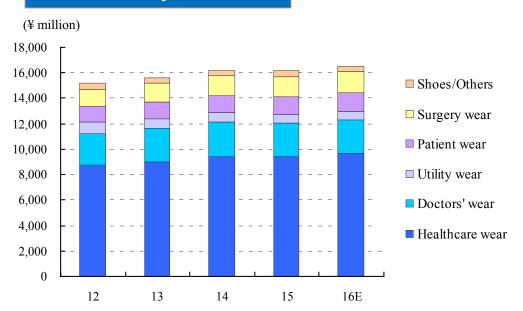
[Capital Expenditure]

- -Capital Expenditure: ¥175m (IT system:¥45m, Buildings:¥71m, Manufacturing equipment:¥37m)
- -Depreciation: ¥338m

Forecast of Sales by Item



Sales by Item



| Year-on-year change | FY2015 | FY2016E |
|---------------------|--------|---------|
| Sales | -0.4% | +2.2% |
| Healthcare wear | -0.1% | +2.2% |
| Doctors' wear | -2.6% | +2.5% |
| Utility wear | -9.8% | -7.5% |
| Patient wear | +7.2% | +4.7% |
| Surgery wear | +2.3% | +4.4% |
| Shoes/Others | -10.9% | -5.3% |

[Healthcare wear] Activating market by higher quality and value-added products, sales of healthcare wear is expected to increase steadily.

[Utility wear] As the demand being down, the decline in sales of utility wear is expected to continue.

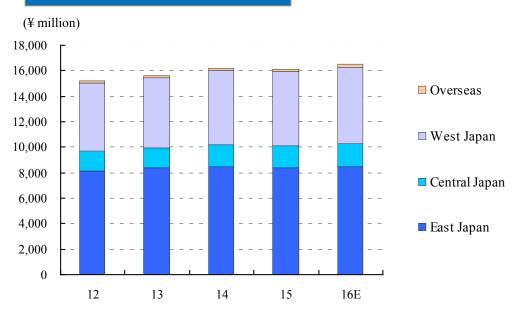
[Patient wear] The increase in sales of patient wear is expected to continue with demand in the health check market.

[Surgery wear] As COMPELPACK and surgical underwear(scrub) being steadily permeated, the increase in sales of surgery wear is expected to continue.

Forecast of Sales by Region



Sales by Region



| Year-on-year change | FY2015 | FY2016E |
|---------------------|--------|---------|
| Total sales | -0.4% | +2.2% |
| East Japan | -1.2% | +1.7% |
| Central Japan | +1.7% | +1.4% |
| West Japan | +0.0% | +2.7% |
| Overseas | +5.4% | +13.6% |

Each area are expected to increase of sales and continue of the highest ever sales.

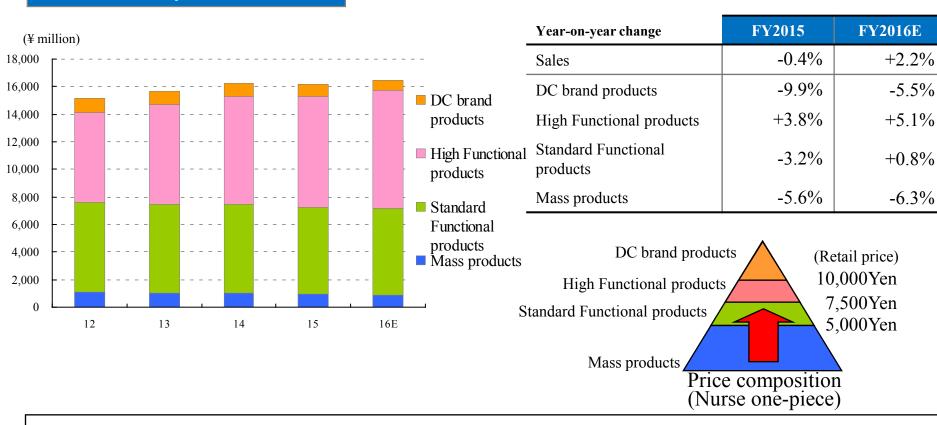
[East Japan] Catching renewal orders steadily with higher quality and value-added products, the sales in East Japan is expected to increase consistently.

[Central and West Japan] As gaining share by sales promotion, the increase of sales is planned, [Overseas] Sales is expected to increase as the impact of depreciation yen and expanding our reputation.

Product Strategy



Sales by Product

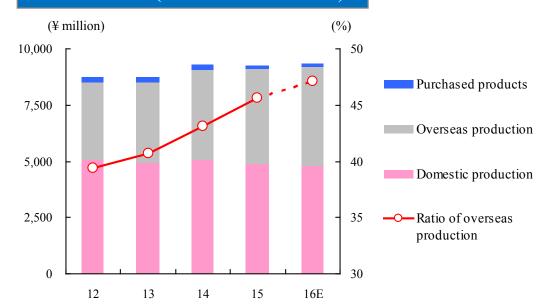


[DC brands] Though existing DC brand products are on the decrease, New brand "Miffy" will contribute to the sale. [High functional products] As these products being received well from the market, the increase in sales of high functional products is expected to continue by driving the strategy of higher quality and value-added products. [Mass products] As being on downward trend, the shift from mass products, include other company products, to functional products is expected to continue.

Production Strategy



Production(Non-Consolidated)



| Composition | FY2015 | FY2016E |
|---------------------|--------|---------|
| Domestic production | 53.0 | 51.5 |
| Overseas production | 45.6 | 47.1 |
| Purchased products | 1.5 | 1.4 |

-To prepare for escalating of material prices and sewing costs, shifting to new factory in Java, Indonesia will finish until the end of 2015.

V Management Goals



Sales Strategy

- -Increase peripheral business in products for patients and surgery.
- -Gain share In West Japan.
- -Develop and sale of high functional products.

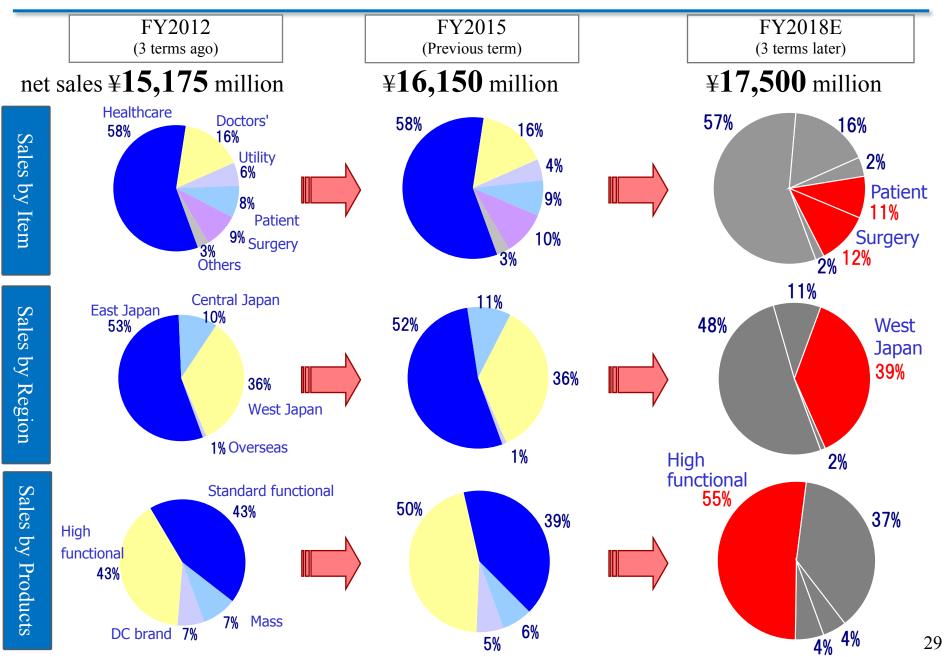
Profit Strategy

- -Driving the strategy of higher quality and value-added products.
- -The shift to overseas production.
- -The minimization of exchange risk

Equalization of the fluctuations in foreign exchange rates by reservation of exchange contracts

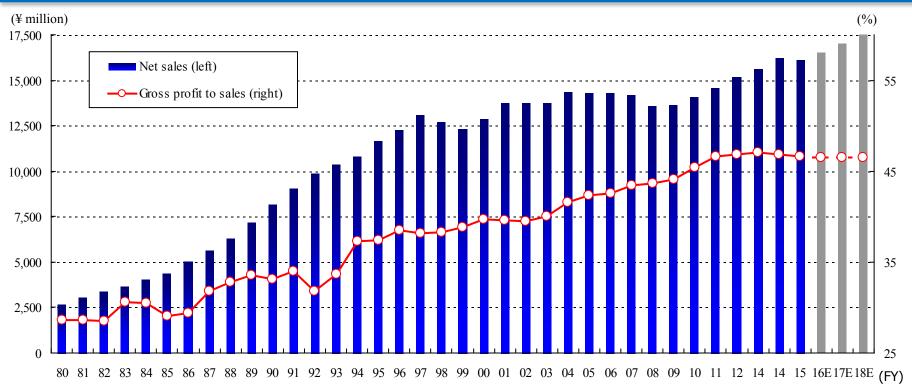
Sales Strategy





Net Sales and Gross Profit to Sales Ratio





Note: Consolidated data since FY1994 are shown. Preceding years represent non-consolidated data.

| (¥ million) | |
|------------------|--------|
| FY201 | .8E |
| Net Sales | 17,500 |
| Operating Income | 5,300 |

VI Rewarding shareholder-focused policies

Profit Reimbursement to Shareholders



Shareholder-focused policies

- Improvement of transparency by proactive disclosure
- Interactive communication with investors
- Profit reimbursement by high dividends



Dividend policy

- Basic policy is to continue stable dividend payment with payout ratio of 50%
- -DPS will be \\ \pm 100\) as 100th anniversaries

Share buyback

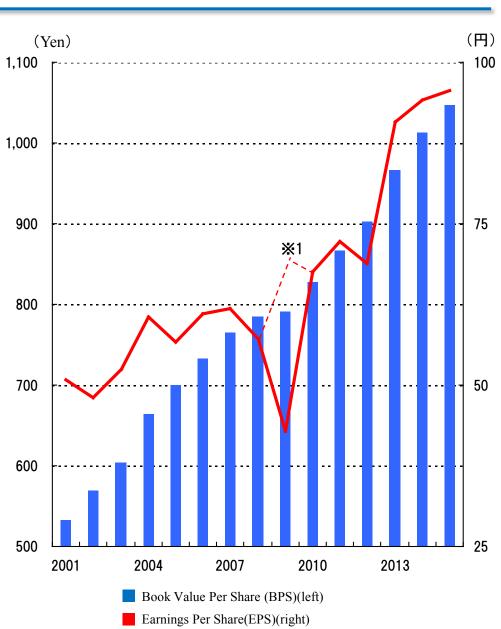
- Acquire expeditiously when our share is undervalued
- Share purchased in January FY2015 1 million shares, 1,500 million yen

The History of Stock Value



| | BPS (yen) | EPS (yen) | DPS (yen) |
|--------|-----------|--------------|--------------|
| FY2001 | 532.5 | 50.8 | 12.5 |
| FY2002 | 568.3 | 48.0 | 12.5 |
| FY2003 | 604.0 | 52.4 | 15.0 |
| FY2004 | 663.0 | 60.5 | 30.0 |
| FY2005 | 700.0 | 56.7 | 30.0 |
| FY2006 | 732.4 | 61.0 | 30.0 |
| FY2007 | 764.3 | 61.9 | 30.0 |
| FY2008 | 783.9 | 57.1 | 30.0 |
| FY2009 | 791.0 | 42.9 | 30.0 |
| FY2010 | 827.0 | 67.6 | 32.5 |
| FY2011 | 866.1 | 72.3 | 35.0 |
| FY2012 | 902.3 | 68.9 | 35.0 |
| FY2013 | 966.2 | 90.8 | 45.0 |
| FY2014 | 1,012.7 | 94.1 | 50.0 |
| FY2015 | 1,046.6 | 95.6 | 100.0 |

^{※1} FY2009: Accrued pension fund withdrawal payment loss ¥1.04b
A dotted line is when there was not outbreak.



Actual Dividends Paid



| | Total dividend (Million yen) | Share buyback (Million yen) | Payout ratio (non-c, %) | Total return ratio (non-c, %) |
|---------|---------------------------------|--------------------------------|-------------------------|-------------------------------|
| FY2001 | 475 | 0 | 27.6 | 27.6 |
| FY2002 | 475 | 0 | 29.3 | 29.3 |
| FY2003 | 530 | 1,697 | 29.7 | 124.6 |
| FY2004 | 744 | 0 | 36.5 | 36.5 |
| FY2005 | 1,117 | 0 | 56.9 | 56.9 |
| FY2006 | 1,117 | 0 | 53.4 | 53.4 |
| FY2007 | 1,117 | 0 | 53.1 | 53.1 |
| FY2008 | 1,083 | 1,077 | 56.6 | 111.2 |
| FY2009 | 1,040 | 1,220 | 57.3 | 122.2 |
| FY2010 | 1,127 | 0 | 51.4 | 51.4 |
| FY2011 | 1,205 | 226 | 52.0 | 61.7 |
| FY2012 | 1,205 | 0 | 55.1 | 55.1 |
| FY2013 | 1,541 | 229 | 51.3 | 58.7 |
| FY2014 | 1,712 | 0 | 54.4 | E54.4 |
| FY2015E | *E3,324 | 1,500 | E107.5 | E153.8 |

*2015: DPS 100yen (commemorative 50yen)

Management Philosophy

We will provide medical products and services of the highest quality, as the leading company to link "medical services" and "clothing."

- Consistently challenging spirit to lead the industry
- Achievement of contribution to society
- "Respect for Harmony among People" people are our asset



Notes on this material

This material includes forecasts for the future.

These forecasts are based on the judgment of the Company's management concerning currently available information.

These future projections include assumptions or views based on assumptions, and therefore may be different from the actual outcome, depending upon future circumstances.

The expectations for future results stated by the Company or its management in this material do not represent any warranty that these expectations or particular results will be realized.

The Company is not liable to update any of its forecasts, or projections, unless otherwise provided for by law or under the relevant regulations.

Data File FY2015



(Listed on the 1st Section of the Tokyo Stock Exchange; Code 7447)

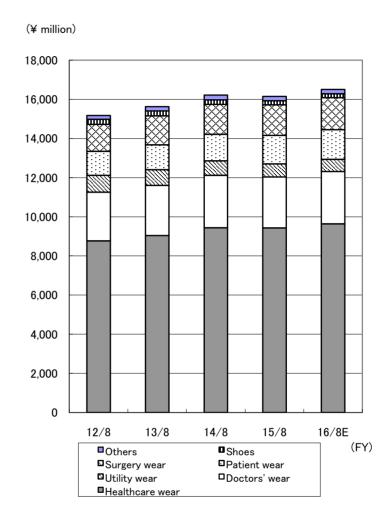
<Contact for information on this material: Mr. Ohno, Administration Headquarters (03-5289-8200)>

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1. Sales by Item

| | | | | | | | (¥ million) |
|------------------------|--------|--------|--------|--------|--------|--------------------|--------------------|
| FY | 12/8 | 13/8 | 14/8 | 15/8 | 16/8E | First-half 14/8 | First-half 15/8 |
| Sales | 15,175 | 15,625 | 16,214 | 16,150 | 16,500 | 6,775 | 6,840 |
| Healthcare wear | 8,769 | 9,039 | 9,440 | 9,429 | 9,640 | 3,914 | 4,011 |
| Doctors' wear | 2,483 | 2,566 | 2,674 | 2,604 | 2,670 | 1,064 | 1,046 |
| Utility wear | 864 | 796 | 743 | 670 | 620 | 334 | 298 |
| Patient wear | 1,223 | 1,273 | 1,353 | 1,451 | 1,520 | 617 | 635 |
| Surgery wear | 1,374 | 1,479 | 1,525 | 1,560 | 1,630 | 641 | 659 |
| Shoes | 268 | 249 | 237 | 211 | 200 | 87 | 77 |
| Others | 191 | 219 | 239 | 222 | 220 | 114 | 110 |
| Change over previous y | ıear | | | | | | (%) |
| Sales | 4.1 | 3.0 | 3.8 | -0.4 | 2.2 | 4.8 | 1.0 |
| Healthcare wear | 1.1 | 3.1 | 4.4 | -0.4 | 2.2 | 5.1 | 2.5 |
| Doctors' wear | 7.7 | 3.3 | 4.2 | -2.6 | 2.5 | 8.4 | -1.7 |
| Utility wear | -0.1 | -7.9 | -6.6 | -9.8 | -7.5 | -4.9 | -10.9 |
| Patient wear | 19.3 | 4.1 | 6.3 | 7.2 | 4.7 | 6.3 | 2.9 |
| Surgery wear | 9.2 | 7.7 | 3.2 | 2.3 | 4.4 | 3.3 | 2.7 |
| Shoes | -1.0 | -7.0 | -5.1 | -10.9 | -5.3 | -13.0 | -10.6 |
| Others | 8.3 | 14.5 | 9.0 | -7.0 | -1.1 | 14.0 | -3.5 |
| Composition | | | | | | | (%) |
| Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Healthcare wear | 57.8 | 57.9 | 58.2 | 58.4 | 58.4 | 57.8 | 58.7 |
| Doctors' wear | 16.4 | 16.4 | 16.5 | 16.1 | 16.2 | 15.7 | 15.3 |
| Utility wear | 5.7 | 5.1 | 4.6 | 4.1 | 3.8 | 4.9 | 4.4 |
| Patient wear | 8.1 | 8.2 | 8.3 | 9.0 | 9.2 | 9.1 | 9.3 |
| Surgery wear | 9.0 | 9.5 | 9.4 | 9.7 | 9.9 | 9.5 | 9.6 |
| Shoes | 1.8 | 1.6 | 1.5 | 1.3 | 1.2 | 1.3 | 1.1 |
| Others | 1.2 | 1.4 | 1.5 | 1.4 | 1.3 | 1.7 | 1.6 |



2. Sales by Product

| FY | 12/8 | 13/8 | 14/8 | 15/8 | 16/8E |
|------------------------------|--------|--------|--------|--------|--------|
| Sales | 15,175 | 15,625 | 16,214 | 16,150 | 16,500 |
| DC brand products | 1,024 | 933 | 938 | 846 | 800 |
| High Functional products | 6,547 | 7,212 | 7,795 | 8,090 | 8,500 |
| Standard Functional products | 6,501 | 6,433 | 6,462 | 6,252 | 6,300 |
| Mass products | 1,100 | 1,045 | 1,017 | 960 | 900 |

| | (¥ million) |
|--------------------|--------------------|
| First-half 14/8 | First-half 15/8 |
| 6,775 | 6,840 |
| 394 | 366 |
| 3,267 | 3,457 |
| 2,712 | 2,617 |
| 400 | 398 |

| 14/8 | 15/8 |
|-------|-------|
| 6,775 | 6,840 |
| 394 | 366 |
| 3,267 | 3,457 |
| 2,712 | 2,617 |
| 400 | 398 |
| | |

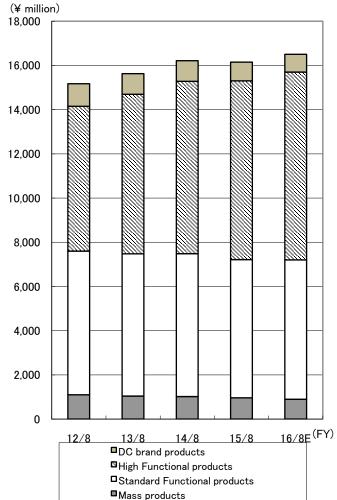
| 3,457 | |
|-------|-----|
| 2,617 | 14 |
| 398 | |
| | 12 |
| (%) | • |
| 1.0 | 10 |
| -7.2 | |
| 5.8 | 8 |
| -3.5 | |
| -0.6 | 6 |
| | . 0 |
| | |

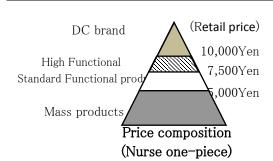
| Change over previous year | | | | | | | |
|------------------------------|------|------|------|------|------|------|--|
| Sales | 4.1 | 3.0 | 3.8 | -0.4 | 2.2 | 4.8 | |
| DC brand products | 2.6 | -8.9 | 0.6 | -9.9 | -5.5 | -2.9 | |
| High Functional products | 5.3 | 10.1 | 8.1 | 3.8 | 5.1 | 8.6 | |
| Standard Functional products | 4.3 | -1.0 | 0.4 | -3.2 | 0.8 | 3.4 | |
| Mass products | -2.6 | -5.1 | -2.7 | -5.6 | -6.3 | -5.5 | |

| | -2.9 | -1.2 |
|---|------|------|
| | 8.6 | 5.8 |
| | 3.4 | -3.5 |
| _ | -5.5 | -0.6 |
| - | | |
| _ | | (%) |

| Composition | | | | | |
|------------------------------|-------|-------|-------|-------|-------|
| Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| DC brand products | 6.8 | 6.0 | 5.8 | 5.2 | 4.8 |
| High Functional products | 43.1 | 46.2 | 48.1 | 50.1 | 51.5 |
| Standard Functional products | 42.8 | 41.2 | 39.9 | 38.7 | 38.2 |
| Mass products | 7.3 | 6.7 | 6.3 | 6.0 | 5.5 |

| | (%) | |
|-------|-------|--|
| 100.0 | 100.0 | |
| 5.8 | 5.4 | |
| 48.2 | 50.5 | |
| 40.1 | 38.3 | |
| 5.9 | 5.8 | |
| | | |





3. Sales by Region

FY 12/8 13/8 14/8 15/8 16/8E 16,214 Sales 15,175 15,625 16,150 16,500 East Japan 8,106 8,390 8,461 8,357 8,500 Central Japan 1,564 1,591 1,745 1,774 1,800 West Japan 5,386 5,508 5,839 5,842 6,000 Overseas 118 134 167 176 200

| (¥ million) | | | | |
|-------------|------------|--|--|--|
| First-half | First-half | | | |
| 14/8 | 15/8 | | | |
| 6,775 | 6,840 | | | |
| 3,422 | 3,430 | | | |
| 779 | 787 | | | |
| 2,503 | 2,529 | | | |
| 70 | 92 | | | |

| Change over | er previous | year |
|-------------|-------------|------|
|-------------|-------------|------|

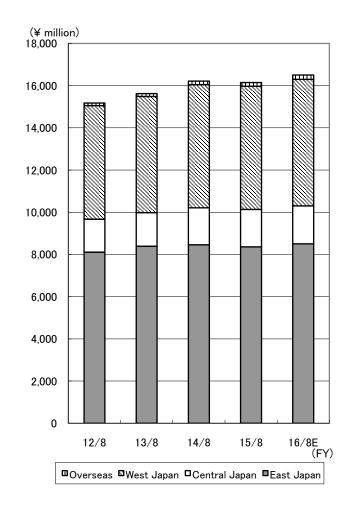
| Sales | 4.1 | 3.0 | 3.8 | -0.4 | 2.2 | |
|---------------|------|------|------|------|------|--|
| East Japan | 4.7 | 3.5 | 0.8 | -1.2 | 1.7 | |
| Central Japan | 0.9 | 1.7 | 9.7 | 1.7 | 1.4 | |
| West Japan | 4.2 | 2.3 | 6.0 | 0.0 | 2.7 | |
| Overseas | -1.3 | 13.6 | 24.3 | 5.4 | 13.6 | |

| | (%) | |
|------|------|--|
| 4.8 | 1.0 | |
| 0.0 | 0.3 | |
| 25.1 | 1.0 | |
| 6.1 | 1.0 | |
| 21.6 | 31.5 | |

Composition

| Composition | | | | | | | | |
|---------------|-------|-------|-------|-------|-------|--|--|--|
| Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | | | |
| East Japan | 53.4 | 53.7 | 52.2 | 51.7 | 51.5 | | | |
| Central Japan | 10.3 | 10.2 | 10.8 | 11.0 | 10.9 | | | |
| West Japan | 35.5 | 35.3 | 36.0 | 36.2 | 36.4 | | | |
| Overseas | 0.8 | 0.9 | 1.0 | 1.1 | 1.2 | | | |

| | (%) |
|-------|-------|
| 100.0 | 100.0 |
| 50.5 | 50.2 |
| 11.5 | 11.5 |
| 37.0 | 37.0 |
| 1.0 | 1.3 |



4. Rationalization of the Production System and Our Purchasing Strategy(Non-Consolidated)

| FY | 12/8 | 13/8 | 14/8 | 15/8 | 16/8E |
|---------------------|-------|-------|-------|-------|-------|
| Domestic production | 5,056 | 4,951 | 5,061 | 4,901 | 4,813 |
| Overseas production | 3,441 | 3,550 | 4,017 | 4,215 | 4,401 |
| Purchased products | 240 | 224 | 242 | 136 | 130 |
| Total | 8,737 | 8,725 | 9,320 | 9,252 | 9,344 |

| (¥ million) | | | | | |
|--------------------|--------------------|--|--|--|--|
| First-half 14/8 | First-half 15/8 | | | | |
| 2,454 | 2,495 | | | | |
| 1,880 | 2,112 | | | | |
| 71 | 66 | | | | |
| 4,405 | 4,673 | | | | |

-1.6 4.2

-20.2

0.4

(%)

12.3

-7.0

6.1

| (¥ million) 10,000 | | (%) 50 |
|-----------------------|--|-----------|
| 7,500 | | 45 |
| | | |
| 5,000 | | 40 |
| 2,500 | | 35 |
| 0 | 12/8 13/8 14/8 15/8 16/8E ⁽ | 30 FY) |

| Change over previous year | | | | | | | |
|---------------------------|-------|------|------|-------|------|--|--|
| Domestic production | 2.8 | -2.1 | 2.2 | -3.2 | -1.8 | | |
| Overseas production | 8.4 | 3.2 | 13.2 | 4.9 | 4.4 | | |
| Purchased products | -12.6 | -6.5 | 8.0 | -43.8 | -4.4 | | |
| Total | 4.4 | -0.1 | 6.8 | -0.7 | 1.0 | | |
| | | | | | | | |

| | | | | | | (%) |
|-------|-------------|----------------------|-------------------------------|---|--|---|
| 57.9 | 56.7 | 54.3 | 53.0 | 51.5 | 55.7 | 53.4 |
| 39.4 | 40.7 | 43.1 | 45.6 | 47.1 | 42.7 | 45.2 |
| 2.7 | 2.6 | 2.6 | 1.5 | 1.4 | 1.6 | 1.4 |
| 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| | 39.4 2.7 | 39.4 40.7 2.7 2.6 | 39.4 40.7 43.1 2.7 2.6 2.6 | 39.4 40.7 43.1 45.6 2.7 2.6 2.6 1.5 | 39.4 40.7 43.1 45.6 47.1 2.7 2.6 2.6 1.5 1.4 | 39.4 40.7 43.1 45.6 47.1 42.7 2.7 2.6 2.6 1.5 1.4 1.6 |

5. Statements of Income (Consolidated)

| | | | | | | | (¥ million) |
|--|--------|--------|--------|--------|--------|--------------------|--------------------|
| FY | 12/8 | 13/8 | 14/8 | 15/8 | 16/8E | First-half 14/8 | First-half 15/8 |
| Net Sales | 15,175 | 15,625 | 16,214 | 16,150 | 16,500 | 6,775 | 6,840 |
| Gross profit | 7,103 | 7,346 | 7,585 | 7,532 | 7,590 | 3,169 | 3,187 |
| Sales, general, and administrative expense | 2,461 | 2,473 | 2,662 | 2,719 | 2,776 | 1,337 | 1,390 |
| Operating income | 4,642 | 4,873 | 4,923 | 4,813 | 4,814 | 1,831 | 1,797 |
| Recurring income | 4,787 | 5,418 | 5,142 | 5,088 | 4,869 | 1,925 | 2,033 |
| Net income | 2,371 | 3,119 | 3,224 | 3,225 | 3,237 | 1,264 | 1,302 |
| | | | | | | | |
| Change over previous year | | | | | | | (%) |
| Net Sales | 4.1 | 3.0 | 3.8 | -0.4 | 2.2 | 4.8 | 1.0 |
| Gross profit | 4.6 | 3.4 | 3.3 | -0.7 | 0.8 | 4.5 | 0.6 |
| Sales, general, and administrative expense | 1.1 | 0.5 | 7.7 | 2.1 | 2.1 | 6.0 | 3.9 |
| Operating income | 6.5 | 5.0 | 1.0 | -2.2 | 0.0 | 3.3 | -1.9 |
| Recurring income | 11.9 | 13.2 | -5.1 | -1.0 | -4.3 | -10.7 | 5.6 |
| Net income | -4.9 | 31.5 | 3.4 | 0.1 | 0.3 | -4.3 | 3.0 |
| | | | | | | | |
| Composition | 1 | | | | | | (%) |
| Net Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Gross profit | 46.8 | 47.0 | 46.8 | 46.6 | 46.0 | 46.8 | 46.6 |
| Sales, general, and administrative expense | 16.2 | 15.8 | 16.4 | 16.8 | 16.8 | 19.8 | 20.3 |
| Operating income | 30.6 | 31.2 | 30.4 | 29.8 | 29.2 | 27.0 | 26.3 |
| Recurring income | 31.5 | 34.7 | 31.7 | 31.5 | 29.5 | 28.4 | 29.7 |
| Net income | 15.6 | 20.0 | 19.9 | 20.0 | 19.6 | 18.7 | 19.0 |

6. Statements of Income (Non-Consolidated)

| | | | | | | | (¥ million) |
|---|--------|--------|--------|--------|--------|--------------------|--------------------|
| FY | 12/8 | 13/8 | 14/8 | 15/8 | 16/8E | First-half 14/8 | First-half 15/8 |
| Net Sales | 15,166 | 15,616 | 16,199 | 16,141 | 16,500 | 6,767 | 6,831 |
| Gross profit | 6,794 | 7,031 | 7,270 | 7,218 | 7,270 | 3,032 | 3,053 |
| Sales, general, and administrative expenses | 2,493 | 2,482 | 2,662 | 2,718 | 2,773 | 1,330 | 1,383 |
| Operating income | 4,301 | 4,549 | 4,608 | 4,500 | 4,497 | 1,701 | 1,669 |
| Recurring income | 4,458 | 5,177 | 4,938 | 4,883 | 4,657 | 1,902 | 2,005 |
| Net income | 2,189 | 3,014 | 3,145 | 3,137 | 3,132 | 1,290 | 1,318 |
| | | | | | | | |
| Change over previous year | | | | | | (%) | (%) |
| Net Sales | 4.1 | 3.0 | 3.7 | -0.4 | 2.2 | 4.8 | 0.9 |
| Gross profit | 5.1 | 3.5 | 3.4 | -0.7 | 0.7 | 4.6 | 0.7 |
| Sales, general, and administrative expenses | 3.3 | -0.4 | 7.2 | 2.1 | 2.0 | 6.0 | 4.0 |
| Operating income | 6.2 | 5.8 | 1.3 | -2.3 | -0.1 | 3.5 | -1.9 |
| Recurring income | 11.8 | 16.1 | -4.6 | -1.1 | -4.6 | -10.7 | 5.4 |
| Net income | -5.7 | 37.7 | 4.4 | -0.3 | -0.2 | -4.1 | 2.2 |
| | | | | | | | |
| Composition | | | | | | (%) | (%) |
| Net Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Gross profit | 44.8 | 45.0 | 44.9 | 44.7 | 44.1 | 44.8 | 44.7 |
| Sales, general, and administrative expenses | 16.4 | 15.9 | 16.4 | 16.8 | 16.8 | 19.7 | 20.3 |
| Operating income | 28.4 | 29.1 | 28.5 | 27.9 | 27.3 | 25.1 | 24.4 |
| Recurring income | 29.4 | 33.2 | 30.5 | 30.3 | 28.2 | 28.1 | 29.4 |
| Net income | 14.4 | 19.3 | 19.4 | 19.4 | 19.0 | 19.1 | 19.3 |

7. Indices (Consolidated)

| | | (Unit) | 11/8 | 12/8 | 13/8 | 14/8 | 15/8 | |
|---------------------|--|-------------|---------|---------------------|-------|---------|---------|---|
| Profitability | ROE | (%) | 8.5 | 7.8 | 9.7 | 9.5 | 9.3 | |
| | ROA | (%) | 13.0 | 14.3 | 15.0 | 13.5 | 13.0 | |
| | Return on sales Net income | (%) | 17.1 | 15.6 | 20.0 | 19.9 | 20.0 | |
| ROE resolution | Total Assets Turnover | (Times) | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 | |
| | Leverage | (Times) | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 | |
| | Current Ratio | (%) | 799.9 | 749.1 | 768.1 | 802.1 | 863.6 | |
| | Fixed Assets Ratio | (%) | 30.4 | 32.8 | 32.1 | 30.1 | 27.1 | |
| Financial stability | Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities | (%) | 29.8 | 32.2 | 31.5 | 29.4 | 26.5 | |
| | Account Receivable Turnover | (Times) | 3.4 | 3.6 | 3.5 | 3.5 | 3.4 | |
| | Inventory Turnover | (Times) | 5.0 | 4.7 | 4.5 | 4.4 | 4.0 | |
| | BPS | (¥) | 1,732.2 | 902.3 | 966.2 | 1,012.7 | 1,046.6 | |
| Per share data | EPS | (¥) | 144.6 | 68.9 | 90.8 | 94.1 | 95.6 | |
| | DPS | (¥) | - | - | - | - | - | |
| | Payout ratio | (%) | 48.4 | 50.8 | 49.5 | 53.1 | 104.6 | |
| | Free issue/Stock split | | | 2011/9/1 2-for-1 | | | | |
| Adjusted | Adjusted BPS | (¥) | 866.1 | - | - | - | - | |
| Per share data | Adjusted EPS | (¥) | 72.3 | - | - | - | - | |
| | Adjusted DPS | (¥) | - | - | - | - | - | |
| | Capital expenditure | (¥ million) | 2,949 | 285 | 925 | 801 | 161 | ſ |
| Others | Depreciation | (¥ million) | 280 | 270 | 256 | 335 | 360 | |
| | Number of employees | (Persons) | 490 | 501 | 499 | 501 | 497 | |
| | Personnel expense | (¥ million) | 2,190 | 2,235 | 2,245 | 2,305 | 2,305 | |

| First-half | First-half |
|------------|------------|
| 14/8 | 15/8 |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| = | - |
| - | - |
| 959.5 | 990.0 |
| 36.9 | 38.1 |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| 697 | 48 |
| 147 | 176 |
| 502 | 497 |
| 1,149 | 1,158 |

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

8. Indices (Non-Consolidated)

| | | (Unit) | 11/8 | 12/8 | 13/8 | 14/8 | 15/8 |
|---------------------|--|-------------|---------|---------------------|-------|-------|-------|
| Profitability | ROE | (%) | 8.6 | 7.8 | 10.3 | 10.1 | 9.8 |
| | ROA | (%) | 13.1 | 14.1 | 15.7 | 14.2 | 13.7 |
| | Return on sales Net income | (%) | 15.9 | 14.4 | 19.3 | 19.4 | 19.4 |
| ROE resolution | Total AssetsTurnover | (Times) | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | Leverage | (Times) | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
| | Current Ratio | (%) | 716.3 | 671.0 | 706.1 | 735.8 | 793.7 |
| | Fixed Assets Ratio | (%) | 32.4 | 35.2 | 34.4 | 31.9 | 28.6 |
| Financial stability | Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities | (%) | 31.9 | 34.8 | 34.0 | 31.5 | 28.3 |
| | Account Receivable Turnover | (Times) | 3.4 | 3.6 | 3.5 | 3.5 | 3.4 |
| | Inventory Turnover | (Times) | 6.1 | 5.8 | 5.6 | 5.4 | 4.9 |
| | BPS | (¥) | 1,597.0 | 828.6 | 883.7 | 931.9 | 960.3 |
| Per share data | EPS | (¥) | 134.6 | 63.6 | 87.8 | 91.9 | 93.0 |
| | DPS | (¥) | 70.0 | 35.0 | 45.0 | 50.0 | 100.0 |
| | Payout ratio | (%) | 52.0 | 55.1 | 51.3 | 54.4 | 107.5 |
| | Free issue/Stock split | | | 2011/9/1 2-for-1 | | | |
| Adjusted | Adjusted BPS | (¥) | 798.5 | - | - | - | - |
| Per share data | Adjusted EPS | (¥) | 67.3 | - | - | - | - |
| | Adjusted DPS | (¥) | 35.0 | - | - | - | - |
| | Capital expenditure | (¥ million) | 2,913 | 261 | 846 | 772 | 132 |
| Others | Depreciation | (¥ million) | 233 | 233 | 214 | 295 | 327 |
| | Number of employees | (Persons) | 108 | 106 | 110 | 112 | 113 |
| | Personnel expense | (¥ million) | 996 | 999 | 1,007 | 1,051 | 1,101 |

| First-half | First-half |
|------------|------------|
| 14/8 | 15/8 |
| - | - |
| - | - |
| - | - |
| - | - |
| - | ı |
| - | 1 |
| - | - |
| - | - |
| - | - |
| - | 1 |
| 877.7 | 904.9 |
| 37.7 | 38.5 |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| 671 | 38 |
| 126 | 160 |
| 111 | 111 |
| 528 | 555 |
| | |

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

9. Statements of Income (Consolidated)

Tax adjustments

Net income

| | | | | | (¥ | million,%) |
|---|--------|-------------|--------|-------------|--------------|---------------|
| FY | 14 | /8 | 14 | 1/8 | Change(the p | revious year) |
| | Result | Composition | Result | Composition | Result | Change % |
| Net Sales | 16,214 | 100.0 | 16,150 | 100.0 | -63 | -0.4 |
| Cost of sales | 8,628 | 53.2 | 8,617 | 53.4 | -10 | -0.1 |
| Gross profit | 7,585 | 46.8 | 7,532 | 46.6 | -52 | -0.7 |
| Sales, general, and administrative expens | 2,662 | 16.4 | 2,719 | 16.8 | 57 | 2.1 |
| Packing and freight expenses | 227 | | 222 | | | |
| Advertising expenses | 263 | | 279 | | | |
| Personnel expenses | 1,225 | | 1,280 | | | |
| Management commission expense | 123 | | 127 | | | |
| Depreciation expenses | 237 | | 272 | | | |
| Operating income | 4,923 | 30.4 | 4,813 | 29.8 | -109 | -2.2 |
| Non-operating income | 261 | 1.6 | 331 | 2.0 | 70 | 26.8 |
| Interest income | 16 | | 16 | | | |
| Rent income | 58 | | 57 | | | |
| Others | 187 | | 258 | | | |
| Non-operating expense | 42 | 0.3 | 56 | 0.3 | 14 | 33.3 |
| Fixed assets rent expense | 39 | | 36 | | | |
| Others | 2 | | 20 | | | |
| Recurring income | 5,142 | 31.7 | 5,088 | 31.5 | -53 | -1.0 |
| Extraordinary profit | 115 | 0.7 | 30 | 0.2 | -84 | -73.5 |
| Extraordinary loss | 26 | 0.2 | 3 | 0.0 | -22 | -85.3 |
| Income before income taxes | 5,231 | 32.3 | 5,115 | 31.7 | -116 | -2.2 |
| Income, inhabitant and enterprise taxes | 1,902 | | 1,839 | | | |

19.9

3,225

20.0

3,224

| (¥ million,%) | | | | | | | | | | |
|---------------|-------------|----------|-------------|---------------------------|----------|--|--|--|--|--|
| First-ha | alf 14/8 | First-ha | alf 15/8 | Change(the previous year) | | | | | | |
| Result | Composition | Result | Composition | Result | Change % | | | | | |
| 6,775 | 100.0 | 6,840 | 100.0 | 64 | 1.0 | | | | | |
| 3,606 | 53.2 | 3,652 | 53.4 | 46 | 1.3 | | | | | |
| 3,169 | 46.8 | 3,187 | 46.6 | 18 | 0.6 | | | | | |
| 1,337 | 19.8 | 1,390 | 20.3 | 52 | 3.9 | | | | | |
| 101 | | 101 | | | | | | | | |
| 181 | | 202 | | | | | | | | |
| 613 | | 644 | | | | | | | | |
| 60 | | 64 | | | | | | | | |
| 98 | | 133 | | | | | | | | |
| 1,831 | 27.0 | 1,797 | 26.3 | -33 | -1.9 | | | | | |
| 115 | 1.7 | 273 | 4.0 | 157 | 136.4 | | | | | |
| 8 | | 8 | | | | | | | | |
| 29 | | 28 | | | | | | | | |
| 77 | | 236 | | | | | | | | |
| 21 | 0.3 | 38 | 0.6 | 16 | 74.3 | | | | | |
| 19 | | 18 | | | | | | | | |
| 2 | | 19 | | | | | | | | |
| 1,925 | 28.4 | 2,033 | 29.7 | 107 | 5.6 | | | | | |
| 115 | 1.7 | 0 | 0.0 | -114 | -99.8 | | | | | |
| 0 | 0.0 | 1 | 0.0 | 0 | 94.2 | | | | | |
| 2,039 | 30.1 | 2,031 | 29.7 | -8 | -0.4 | | | | | |
| 622 | | 703 | | | | | | | | |
| 152 | | 25 | | | | | | | | |
| 1,264 | 18.7 | 1,302 | 19.0 | 37 | 3.0 | | | | | |

0.1

10. Statements of Income (Non-Consolidated)

| | | | (+ | : 1111111011, 76) | | | | | |
|---|--------|-------------|--------|-------------------|------------|----------------|---------|-------------|------------|
| FY | 14 | 1/8 | 15 | 5/8 | Change(the | orevious year) | First-h | First- | |
| | Result | Composition | Result | Composition | Result | Change % | Result | Composition | Result |
| Net Sales | 16,199 | 100.0 | 16,141 | 100.0 | -58 | -0.4 | 6,767 | 100.0 | 6,83 |
| Cost of sales | 8,928 | 55.1 | 8,922 | 55.3 | -5 | -0.1 | 3,734 | 55.2 | 3,77 |
| Gross profit | 7,270 | 44.9 | 7,218 | 44.7 | -52 | -0.7 | 3,032 | 44.8 | 3,05 |
| Sales, general, and administrative expenses | 2,662 | 16.4 | 2,718 | 16.8 | 56 | 2.1 | 1,330 | 19.7 | 1,38 |
| Packing and freight expenses | 435 | | 428 | | | | 197 | | 20 |
| Advertising expenses | 262 | | 279 | | | | 181 | | 20 |
| Personnel expenses | 1,051 | | 1,101 | | | | 528 | | 55 |
| Management commission expenses | 126 | | 130 | | | | 61 | | ϵ |
| Depreciation expenses | 235 | | 270 | | | | 97 | | 13 |
| Operating income | 4,608 | 28.5 | 4,500 | 27.9 | -108 | -2.3 | 1,701 | 25.1 | 1,66 |
| Non-operating income | 415 | 2.5 | 478 | 3.0 | 62 | 15.1 | 241 | 3.6 | 39 |
| Interest income | 15 | | 14 | | | | 7 | | |
| Dividend income | 107 | | 99 | | | | 102 | | ç |
| Rent income | 126 | | 125 | | | | 63 | | ϵ |
| Others | 166 | | 239 | | | | 66 | | 22 |
| Non-operating expense | 86 | 0.5 | 95 | 0.6 | 8 | 10.4 | 40 | 0.6 | 5 |
| Fixed assets rent expense | 77 | | 73 | | | | 38 | | 3 |
| Others | 8 | | 21 | | | | 2 | | 2 |
| Recurring income | 4,938 | 30.5 | 4,883 | 30.3 | -54 | -1.1 | 1,902 | 28.1 | 2,00 |
| Extraordinary profit | 115 | 0.7 | 30 | 0.2 | -84 | -73.5 | 115 | 1.7 | |
| Extraordinary loss | 26 | 0.2 | 3 | 0.1 | -22 | -85.3 | 0 | 0.0 | |
| Income before income taxes | 5,027 | 31.0 | 4,910 | 30.4 | -116 | -2.3 | 2,016 | 29.8 | 2,00 |
| Income, inhabitant and enterprise taxes | 1,763 | | 1,720 | | | | 562 | | 64 |
| Tax adjustments | 117 | | 52 | | | | 163 | | 3 |
| Net income | 3,145 | 19.4 | 3,137 | 19.4 | -8 | -0.3 | 1,290 | 19.1 | 1,31 |

| First-ha | alf 14/8 | First-ha | alf 15/8 | Change(the previous year) | | | |
|----------|-------------|----------|-------------|---------------------------|----------|--|--|
| Result | Composition | Result | Composition | Result | Change % | | |
| 6,767 | 100.0 | 6,831 | 100.0 | 64 | 0.9 | | |
| 3,734 | 55.2 | 3,778 | 55.3 | 43 | 1.2 | | |
| 3,032 | 44.8 | 3,053 | 44.7 | 20 | 0.7 | | |
| 1,330 | 19.7 | 1,383 | 20.3 | 52 | 4.0 | | |
| 197 | | 200 | | | | | |
| 181 | | 202 | | | | | |
| 528 | | 555 | | | | | |
| 61 | | 66 | | | | | |
| 97 | | 132 | | | | | |
| 1,701 | 25.1 | 1,669 | 24.4 | -32 | -1.9 | | |
| 241 | 3.6 | 392 | 5.8 | 151 | 62.9 | | |
| 7 | | 6 | | | | | |
| 102 | | 94 | | | | | |
| 63 | | 62 | | | | | |
| 66 | | 229 | | | | | |
| 40 | 0.6 | 57 | 0.8 | 16 | 40.4 | | |
| 38 | | 36 | | | | | |
| 2 | | 20 | | | | | |
| 1,902 | 28.1 | 2,005 | 29.4 | 103 | 5.4 | | |
| 115 | 1.7 | 0 | 0.0 | -114 | -99.8 | | |
| 0 | 0.0 | 1 | 0.1 | 1 | 116.3 | | |
| 2,016 | 29.8 | 2,003 | 29.3 | -12 | -0.6 | | |
| 562 | | 647 | | | | | |
| 163 | | 37 | | | | | |
| 1,290 | 19.1 | 1,318 | 19.3 | 27 | 2.2 | | |

11. Balance Sheet (Consolidated)

| | (¥ million,%) | | | | | | (¥ million,% | | | | | |
|---|----------------|-------------|----------------|-------------|--------|----------------|--------------|-------------|-----------------|-------------|---------------------------|----------|
| FY | 14/8 | | | 15/8 | | previous year) | | alf 14/8 | First-half 15/8 | | Change(the previous year) | |
| | Result | Composition | Result | Composition | Result | Change % | Result | Composition | Result | Composition | Result | Change % |
| Current assets | 29,589 | | 29,711 | 76.2 | 121 | 0.4 | 25,144 | | 27,177 | 74.0 | 2,033 | 8. |
| Cash on hand and at banks | 19,054 | | 18,673 | | | | 16,016 | | 15,510 | | | |
| Trade notes and accounts receivable | 4,696 | | 4,689 | | | | 4,106 | | 4,710 | | | |
| Securities | 1,516 | | 1,518 | | | | 216 | | 1,517 | | | |
| Inventories | 3,835 | | 4,199 | | | | 4,330 | | 4,860 | | | |
| Others | 488 | | 632 | | | | 474 | | 579 | | | |
| Reserve bad debt | -1 | | -1 | | | | 0 | | -1 | | | |
| Fixed assets | 9,560 | 24.4 | 9,296 | | -263 | -2.8 | 10,951 | 30.3 | 9,537 | 26.0 | -1,413 | |
| Tangible fixed assets | 7,837 | 20.0 | 7,605 | 19.5 | -232 | -3.0 | 7,914 | 21.9 | 7,709 | 21.0 | -205 | -2.0 |
| Buildings and structures | 2,570 | | 2,450 | | | | 2,647 | | 2,502 | | | |
| Machinery and equipment | 594 | | 491 | | | | 577 | | 543 | | | |
| Land | 4,480 | | 4,447 | • | | | 4,480 | | 4,480 | | | |
| Construction in progress | - | | 6 | | | | - | | 6 | | | |
| Others | 192 | | 208 | | | | 208 | | 176 | | | |
| Intangible fixed asset | 71 | 0.2 | 71 | | 0 | -0.1 | 85 | 0.2 | 70 | | -14 | -17. |
| Investments and other assets | 1,651 | 4.2 | 1,619 | 4.1 | -31 | -1.9 | 2,951 | 8.2 | 1,757 | 4.8 | -1,193 | |
| Investment securities | 537 | | 623 | + | | | 1,820 | | 573 | | , | |
| Others | 1,116 | | 998 | | | | 1,132 | | 1,187 | | | |
| Reserve bad debt | -3 | | -1 | | | | -1 | | -3 | | | |
| Total assets | 39,150 | | 39,008 | 100.0 | -142 | -0.4 | 36,095 | 100.0 | 36,715 | 100.0 | 620 | 1. |
| Current liabilities | 3,605 | 9.2 | 3,261 | 8.4 | -343 | -9.5 | 2,585 | 7.2 | 2,875 | 7.9 | 289 | 11.: |
| Trade notes and accounts payable | 1,517 | 7 | 1,399 | | 0.10 | 7.0 | 1,570 | , | 1,658 | ,., | 207 | |
| Accrued income taxes | 1,333 | | 1,151 | | | | 610 | | 694 | | | |
| Accrued bonus | 81 | | 82 | | | | 77 | | 76 | | | |
| Others | 671 | | 629 | | | | 327 | | 446 | | | |
| Long-term liabilities | 863 | 2.2 | 951 | 2.4 | 88 | 10.2 | 650 | 1.8 | 924 | 2.5 | 273 | 42.0 |
| Accrued pension and severance costs | 580 | | 650 | | - 00 | 10.2 | 376 | 1.0 | 631 | 2.0 | 275 | 12. |
| Directors' retirement allowances | 180 | | 199 | | | | 174 | | 189 | | | |
| Others | 100 | | 102 | | | | 99 | | 102 | | | |
| Total liabilities | 4,468 | 11.4 | 4.213 | | -255 | -5.7 | 3,236 | | 3,800 | 10.4 | 563 | 17.4 |
| Total shareholders' equity | 34,450 | | 34,422 | | -28 | -0.1 | 32,491 | 90.0 | 32,498 | | 7 | 0.0 |
| Capital stock | 1,925 | 00.0 | 1,925 | | -20 | -0.1 | 1,925 | 70.0 | 1,925 | 00.5 | , | 0.0 |
| Capital stock Capital reserves | 2,358 | | 2,358 | | | | 2,358 | | 2,358 | | | |
| Retained earnings | 33,569 | | 35,040 | | | | 31,609 | | 33,117 | | | |
| Treasury stock | -3,402 | | -4,902 | | | | -3,401 | | -4,902 | | | |
| Accumulated other comprehensive income | 231 | 0.6 | 372 | | 141 | 61.3 | 367 | 1.0 | 416 | 1.1 | 49 | 13. |
| Net unrealized gains on investment securitie | 137 | 5.0 | 201 | | . * ' | 01.0 | 121 | 1.0 | 160 | 1.1 | +7 | 13. |
| | 208 | | 276 | | | | 245 | | 363 | | | |
| Deferred hedging gains and losses | | | | | | | | 1 | | | | 1 |
| Deferred hedging gains and losses Accumulated pension and severance costs | -114 | | -105 | | | | | | -106 | | | |
| Deferred hedging gains and losses Accumulated pension and severance costs Total net assets | -114 34,681 | 88.6 | -105 34,795 | | 113 | 0.3 | 32,858 | 91.0 | -106 32,915 | 89.6 | 57 | 0.2 |

12. Balance Sheet (Non-Consolidated)

| | | | | | (} | million,%) | | | | | (| ¥ million,%) |
|---|---------------|-------------|---------------------------|-------------|-------------|----------------|--------------|-------------|---------------------|-------------|------------|----------------|
| FY | 14 | 1/8 | 15 | 5/8 | Change(the | orevious year) | First-h | alf 14/8 | First-h | alf 15/8 | Change(the | previous year) |
| | Result | Composition | Result | Composition | Result | Change % | Result | Composition | Result | Composition | Result | Change % |
| Current assets | 26,568 | 74.1 | 26,494 | 74.6 | -74 | -0.3 | 22,212 | 67.5 | 24,115 | 72.4 | 1,902 | 8.6 |
| Cash on hand and at banks | 16,888 | | 16,456 | | | | 14,085 | | 13,550 | | | |
| Trade notes | 2,984 | | 2,713 | | | | 1,836 | | 1,928 | 3 | | |
| Accounts receivable | 1,710 | | 1,975 | | | | 2,268 | | 2,781 | | | |
| Securities | 1,516 | | 1,518 | | | | 216 | | 1,517 | | | |
| Inventories | 3,122 | | 3,370 | | | | 3,449 | | 3,978 | | | |
| Others | 347 | | 461 | | | | 356 | | 360 | | | |
| Reserve bad debt | -1 | | -1 | | | | 0 | | -1 | | | |
| Fixed assets | 9,286 | 25.9 | 8,999 | 25.4 | -286 | -3.1 | 10,703 | 32.5 | 9,184 | 27.6 | -1,519 | 9 -14.2 |
| Tangible fixed assets | 7,740 | | 7,517 | 21.2 | -222 | -2.9 | 7,800 | 23.7 | 7,618 | | | |
| Buildings and structures | 2,522 | | 2,405 | | | | 2,596 | | 2,452 | | | |
| Machinery and equipment | 483 | | 394 | | | | 455 | | 439 | | | |
| Land | 4,480 | | 4,447 | | | | 4,480 | | 4,480 | | | |
| Construction in progress | 7,700 | | 4,447 | | | | 4,400 | | 4,400 | [] | | |
| Others | 253 | | 264 | | | | 268 | | 240 | (I | | |
| Intangible fixed asset | 67 | 0.2 | 60 | | -6 | -9.3 | 80 | 0.2 | 66 | | -13 | -16.9 |
| Investments and other assets | 1,479 | | 1,421 | 4.0 | -57 | -3.9 | 2,822 | 8.6 | 1,499 | | | |
| Investment securities | 537 | 4.1 | 623 | | -37 | -3.9 | 1,820 | | 573 | | -1,323 | -40.9 |
| Others | 944 | | 623 799 | | | | 1,003 | | 928 | | | |
| | | | | | | | | | 928 | <u> </u> | | |
| Reserve bad debt | -3 35,855 | | -1 35,494 | 100.0 | -360 | 1.0 | -1 32,916 | 100.0 | <u>-3</u> 33,299 | 100.0 | 383 | 1 |
| Total assets | 33,833 | 100.0 | 35,494 | 100.0 | -300 | -1.0 | 32,910 | 100.0 | 33,299 | 100.0 | 383 | 3 1.2 |
| | | | | | | | | | | | | |
| Current liabilities | 3,535 | 9.9 | 3,149 | 8.9 | -386 | -10.9 | 2,468 | 7.5 | 2,809 | 8.4 | 341 | 13.8 |
| Trade notes | 899 | | 830 | | 000 | | 919 | | 1,014 | | | |
| Accounts payable | 843 | | 713 | | | | 755 | | 864 | | | |
| Accrued income taxes | 1,251 | | 1,088 | | | | 550 | | 637 | | | |
| Others | 541 | | 516 | | | | 243 | | 293 | | | |
| Long-term liabilities | 404 | 1.1 | 418 | | 14 | 3.5 | 390 | | 403 | | 13 | 3.4 |
| Accrued pension and severance costs | 148 | | 146 | | 14 | 5.5 | 141 | 1.2 | 139 | | 1 | J. 3.4 |
| Directors' retirement allowances | 154 | | 169 | | | | 141 | | 161 | | | |
| Others | 101 | | 109 | | | | 99 | | 101 | | | |
| Total liabilities | 3,940 | 11.0 | 3,567 | 10.1 | -372 | -9.5 | 2,859 | | 3,213 | | 354 | 1 12.4 |
| Total shareholders' equity | 31,725 | | 31,654 | | -372 -70 | | 29,870 | | 29,835 | | | |
| Capital stock | 1,925 | | 1,925 | | -70 | -0.2 | 1,925 | 90.7 | 29,835 1,925 | | -34 | + -0.1 |
| Capital stock Capital reserves | 2,637 | | 2,637 | | | | 2,637 | | 2,637 | | | |
| Retained earnings | 30,564 | | 31,993 | | | | 28,709 | | 30,174 | | | |
| Treasury stock | -3,402 | | -4,902 | | | | -3,401 | | -4,902 | | | |
| Valuation and translation adjustments | -3,402 190 | 0.5 | -4, 902 272 | 0.7 | 82 | 43.5 | 186 | 0.6 | -4,902 251 | | 64 | 1 34.5 |
| Net unrealized gains on investment securities | 137 | 0.3 | 201 | 0.7 | 02 | 45.5 | 121 | 0.0 | 160 | | 1 | 34.5 |
| Deferred hedging gains and losses | 52 | | 70 | | | | 65 | | 90 | | | |
| Total net assets | 31,915 | | 31,926 | 89.9 | 11 | 0.0 | 30,056 | 91.3 | 30,086 | | 29 | 0.1 |
| Total liabilities and total net assets | 35,855 | | 35,494 | | -360 | | 32,916 | | 33,299 | | | |