

## ANALYST GUIDE FY2018

October 2018

## NAGAILEBEN

(Listed on the 1st Section of the Tokyo Stock Exchange; Code 7447)

## 1 Sales \& Income

Net Sales and Operating Income recorded highest.
Net Sales: $\quad ¥ \mathbf{1 7 , 1 4 4} \mathrm{~m}$
Operating Income: $\mathbf{¥ 5 , 2 6 4} \mathrm{m}$

## 2 The Change of Business Environment

## Market Condition

Simultaneous revision of medical treatment fees and nursing care fees.
Buying intention in 3Q decreased due to the revision.
Buying intention in 4Q recovered.
Production Condition
(In Japan) The sewing costs increased.
(Overseas) The cost of production increased due to appreciation of the dollar against the yen.

## I About "NAGAILEBEN"

II Financial Review of FY2018
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IV Forecast for FY2019
V Management Goals
VI Rewarding shareholder-focused policies


## I About "NAGAILEBEN"

## Outline

## 100th year in business (Established in 1915) Competitive position in medical clothing market

-Approximately 60\% market share in domestic medical clothing

- The number of shipments is over 6 million clothing a year.
-Integrated Production System
Planning, Manufacturing and Marketing
-Competitive product such as extensive products, custom-made program


## Stable growing market

- The number of Nursing Staff and Care workers is increasing gently.

| Doctor, Dentist, <br> Pharmacist*1 <br> $(2016)$ | Nursing Staff*2 <br> $(2016)$ | Care workers*3 <br> $(2016)$ |
| :---: | :---: | :---: |
| 730,000 <br> People | $1,660,000$ <br> people | $1,830,000$ <br> people |
| compare with 2014 <br> $+22,000$ people | compare with 2015 <br> $+26,000$ people | compare with 2015 <br> $+3,000 p e o p l e ~$ |



[^0]
## Outline

## Highly profitability

Strong balance sheet

- Realization of high profitability with radical pursuit of efficiency
-Gross profit to sales 47.0\% (as of FY2018)
-Capital-to-asset ratio 89.9\% -ROE 9.8\%



## Rewarding shareholder-focused policies

-bPS 1,153.4Yen (as of fy2018)
-EPS 110.6Yen
-Continue stable dividend payment with payout ratio of $50 \%$

- DPS 60 Yen
-Acquisition of treasury stock


## Social Responsibility



We think that well-balanced growth with human, profit and philanthropy become the responsible corporate, on the basis of our company spirit "Nagaism".

## CSR/ESG

What's NEW


## Respect for Customers

## Beauty Lecture for Nurse

Practical course in makeup and manner for nurses in medical fields. Collaboration with Shiseido.


## Regional Contribution

Rental of Historic Nurse Wear
Archiving historic nurse wear.
Free rental to medical institutions.

## Support for Women

## Women principal domains: Medical and Sewing



Products of Nagaileben are mainly for women, who work as a nursing staff or a care worker. At production sites of Nagaileben, many women staff has been engaged in sewing. Activities of Nagaileben are linked to support for women.

## Environmental Efforts

-We acquired ISO14001 certification in 2005. We strive to improve management structures and reduce environmental impacts, such as re-use of shredded waste cloth material.
-Considering not only ourselves but hospitals, we developed new product "COMPELPACK", which shifts "Re-use" from "Disposable", and has sold it.
 "COMPELPACK" is the surgical wear which enables hospital to reduce waste and be more economical.


## Regional Contribution



## Medical Kids Project

Miffy's Visits to Hospitals
For interchange between hospitals and local communities, we have continued Medical Kids Project and Miffy's visits to hospitals. This activities started from our wish that children in hospital will be at ease.

## Regional Contribution

## Regional Contribution through Production Base

We have manufactured medical clothing by itself. Nowadays, factories are in Akita pref. Japan, China, Indonesia and Vietnam. Also we have contributed to the development of regional community such as job creation, ability development and life circle improvement.

Social Responsibility
-We have published anthology for nurse regularly and made gifts for hospitals or nurses free of charge.

- We received recognition from the Minister for Health, Labour and Welfare, as one of the best contributed companies in employment of people with disabilities.
- Business Ambassador in Misato town, Akita Prefecture.
- We have donated subscription, medical wear and wheelchairs when natural disasters occurred such as SARS, great earthquake at Indonesia, Han - Shin Awaji Earthquake disaster, Great East Japan earthquake and Kumamoto earthquake.
-Support United Nations World Food Programme(WFP).


## II Financial Review of FY2018

## Financial Highlights <Statements of Income>

| (millions of yen,\%) | FY2018 | \% Change | Composition \% | Composition \% Change |
| :---: | ---: | ---: | ---: | ---: |
| Net sales | $\mathbf{1 7 , 1 4 4}$ | +0.7 | 100.0 | - |
| Gross profit | $\mathbf{8 , 0 5 0}$ | -0.4 | 47.0 | -0.6 |
| Sales, general, and <br> administrative expenses | $\mathbf{2 , 7 8 6}$ | -2.0 | 16.3 | -0.5 |
| Operating income | $\mathbf{5 , 2 6 4}$ | +0.4 | 30.7 | -0.1 |
| Recurring income | $\mathbf{5 , 3 3 8}$ | -0.0 | 31.1 | -0.2 |
| Net income | $\mathbf{3 , 6 7 5}$ | +0.1 | 21.4 | -0.2 |

## [Overview]

- Sales in FY2018 became highest ever.
- Sales of major business for Healthcare wear in 3Q decreased due to simultaneous revision of medical treatment fees and nursing care fees. Sales in 4Q recovered. Sales of products for Patients continued to grow greatly and contributed to total growth.
[Gross profit] Gross profit to sales $\quad$ FY2017 47.5\% $\rightarrow$ FY2018 47.0\%
(Factor of Sales: +¥60m,
Factor of production - $¥ 95 \mathrm{~m}$ )
Boost of sewing cost ( $-¥ 20 \mathrm{~m}$ )
Foreign Exchange rate: $\quad$ FY2017 ¥104.0yen/dollar $\quad \rightarrow$ FY2018 $¥ 109.6 y e n /$ dollar ( $-¥ 105 \mathrm{~m}$ )
Overseas production ratio FY2017 48.1\% $\rightarrow$ FY2018 $49.0 \%$ (+¥40m)
[Sales, general, and administrative expenses]
- Depreciation-¥15m. Cost cut by promoting operational efficiency
[Non-operating income]
- Exchange-rate profit and loss: FY2017 ¥44m FY2018 -¥3m
[Capital expenditure]
- Capital expenditure: $¥ 904 \mathrm{~m}$ (Buildings: $¥ 808 \mathrm{~m}($ New factory: $¥ 800 \mathrm{~m}$ ), Manufacturing equipment: $¥ 34 \mathrm{~m}$,

Distribution equipment:¥28m, IT system:¥20m)

- Depreciation: ¥289m


## Financial Highlights <Balance Sheet>

| Major assets |  |  | ( $¥$ million \%) |
| :---: | :---: | :---: | :---: |
| Title | Result | Change Result | Change\% |
| Cash on hand at banks | 23,930 | +1,168 | +5.1 |
| Notes and accounts receivable (including electronically recorded claims) | 4,815 | -222 | -4.4 |
| Inventories | 4,386 | +74 | +1.7 |
| Current assets | 33,327 | +1,002 | +3.1 |
| Buildings and structures | 2,932 | +689 | +30.7 |
| Land | 4,447 | - | - |
| Investments and other assets | 1,390 | +75 | +5.7 |
| Fixed assets | 9,315 | +689 | +8.0 |
| Total assets | 42,643 | +1,691 | +4.1 |


| Major liabilities and shareholders' equity |  |  | ( $¥$ million \%) |
| :---: | :---: | :---: | :---: |
| Title | Result | Change Result | Change\% |
| Notes and accounts payable | 1,424 | -4 | -0.3 |
| Accrued income taxes | 1,057 | -33 | -3.1 |
| Current liabilities | 4,297 | -108 | -2.5 |
| Capital reserves | 38,670 | +1,681 | +4.5 |
| Treasury stock | -4,902 | - | - |
| Net assets | 38,345 | +1,800 | +4.9 |
| Total liabilities and net assets | 42,643 | +1,691 | +4.1 |

[Major changes from the previous fiscal year]
Cash and cash equivalents up $¥ \mathbf{1 , 1 6 8}$ million -Cash flows from operating activities up $¥ 4,009$ million -Acquisition tangible and intangible down $¥ 889$ million -Dividend payout down $¥ 1,994$ million

## Fixed assets

-Buildings and structures
$\underline{u p} ¥ 689$ million
(New Factory: "Sewing Center")

## Net assets

-Net profit
-Dividend payout
$\underline{u p} ¥ 1,800$ million up $¥ 3,675$ million down $¥ 1,994$ million

## Segments by Item



Surgery wear


## Sales by Item



| Year-on-year change | FY2017 | FY2018 |
| :--- | ---: | ---: |
| Overall | $+2.9 \%$ | $\mathbf{+ 0 . 7 \%}$ |
| Healthcare wear | $+2.8 \%$ | $\mathbf{+ 0 . 3 \%}$ |
| Doctors' wear | $+1.0 \%$ | $\mathbf{- 0 . 4 \%}$ |
| Utility wear | $-7.4 \%$ | $\mathbf{- 1 0 . 5 \%}$ |
| Patient wear | $+10.7 \%$ | $\mathbf{+ 1 0 . 0 \%}$ |
| Surgery wear | $+3.8 \%$ | $\mathbf{+ 0 . 6 \%}$ |
| Shoes | $-0.8 \%$ | $\mathbf{- 7 . 9 \%}$ |
| Others | $+0.3 \%$ | $\mathbf{- 4 . 7 \%}$ |

[Healthcare wear]
[Doctors' wear]
[Surgery wear]

- Sales in 3Q decreased due to postponed contracts and simultaneous revision of medical treatment fees and nursing care fees. Sales in 4Q recovered. In total, sales kept previous year.


## [Utility wear]

- Sales fell considerably because institutions changed unit of supply from individual to section and tighten the allocation standard.
[Patient wear]
-High-growth continued, by increasing of the market share.


## Sales by Region



| Year-on-year change | FY2017 | FY2018 |
| :--- | ---: | ---: |
| Total sales | $+2.9 \%$ | $\mathbf{+ 0 . 7 \%}$ |
| East Japan | $+5.5 \%$ | $\mathbf{+ 0 . 6 \%}$ |
| Central Japan | $+2.3 \%$ | $\mathbf{+ 2 . 2 \%}$ |
| West Japan | $-0.2 \%$ | $\mathbf{+ 0 . 0 \%}$ |
| Overseas | $-8.2 \%$ | $\mathbf{+ 1 6 . 4 \%}$ |

[East Japan]

- Though there were decline in 3Q, sales became highest ever, by promotion of High Value-Added products and patient wear.


## [Central Japan]

-Market size was not large and there was the influence by the size of contracts. In this term, sales continued to exceed the previous year, by catching new contracts.
[West Japan]
-Sales kept previous year. Though postponed contracts occured in 3Q, sales in 4Q recovered by catching them. Some contracts were postponed to FY2019.
[Overseas]

- Sales in FY2017 went below the previous. In this term, sales recovered, by catching large contracts.



## III Market Environment

## Market Environment Topics

## Market condition is unstable

-National Health Insurance Drug Price Standard will be revised down(Apr. or Oct. 2019).
-Consumption tax will be increase(effective Oct. 2019).
-The number of Nursing Staff and Care workers is increasing gently.

## Rising manufacturing cost

-Distribution cost are increasing, due to labor shortage.
-Labor costs are increasing(Japan and Overseas) -Material cost, such as dyestuffs, are increasing

## Tumultuous the rate of exchange

-monthly average exchange rate in NY market(as of Aug.)

As of Aug. 2018
¥111/dollar

2013:¥98/dollar, 2014:¥102/dollar, 2015:¥123/dollar, 2016:¥103/dollar, 2017:¥109/dollar, 2018:¥111/dollar


## Changes and prospects for medical and care service systems

|  | Medical System |  | Care Service System |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Medical Service Law, Health and Medical Service Law for the Aged, Medical Insurance, etc | Medical treatment fees | Care Service Law, Nursing Care Insurance, etc. | Nursing care fees |
| '08 | Medical program for very elderly instituted by law "Metabolic" diagnosis and health guidance specified as mandatory | Total market: -0.83\% <br> Service: +0.38\% <br> Drug price: -1.2\% | Nursing care type elderly health facilities instituted |  |
| '09 | Enforcement of Amended Pharmaceutical Affairs Law Local healthcare revival plan |  | $4^{\text {th }}$ plan of care insurance system(2009-2011) | $\begin{aligned} & \text { Total market: +3.0\% } \\ & \text { Home: +1.7\% } \\ & \text { Facilities: +1.3\% } \end{aligned}$ |
| '10 | Release of the 7th prospect for supply and demand of nursing staff. Legal transformation of national medical highly-advanced center into independent administrative corporations | Total market: +0.19\% <br> Service: $+1.55 \%$ <br> Drug price: -1.36\% |  |  |
| '11 | Postponed time limit of abolishing nursing care type medical facilities for 6 year. <br> The interim appraisal of the medical expenses |  | Disapproval of setting up specialty nursing homes for social medical organization. |  |
| '12 | National Council Reform of Social Security System 6th plan of Medical Care System (2012-2017) | Total market: +0.004\% <br> Service: +1.38\% <br> Drug price: -1.38\% | Enforcement of Amended Nursing Care Insurance Law <br> 5th plan of care insurance system (2012-2014) | Total market: $+1.2 \%$ <br> Home: +1.0\% <br> Facilities: $+0.2 \%$ |
| -13 | 2nd plan of the medical expenses Plan of strategic market creation |  | Revising of measures against reduction of incidence for nursing care |  |
| ${ }^{6} 14$ | Medical Service Act <br> Enforcement of Amended Pharmaceutical Affairs Law | Total market: $+0.10 \%$ <br> Service: +0.73\% <br> Drug price: -0.63\% | The law for Medical care synthesis total promotion | $+0.63 \%$ <br> Consumption tax increase |
| '15 | System for promotion of community medical corporation Expansive financial support of national health insurance |  | System for promotion of community medical corporation 6th plan of care insurance system (2015-2017) | Total market: -2.27\% <br> Home: -1.42\% <br> Facilities: -0.85\% |
| ‘16 | Formulation of Local medical program Enforcement of Medical treatment with patients' offer | Total market: -0.84\% <br> Service: +0.49\% <br> Drug price: -1.33\% | Enforcement of Amended Nursing Care Insurance Law for Community day care |  |
| ‘17 | Revision of the high-cost medical care benefit system The foundation of promotion organization for community medical corporation |  | The temporary revision of nursing care compensation The partial revision of Nursing Care Insurance Law |  |
| '18 | 7th plan of Medical Care System (2018-2023) Medical Specialist System | Total market: -0.90\% <br> Service: $+0.55 \%$ <br> Drug price: -1.45\% | 7th plan of care insurance system (2018-2020) Medical Care Treatment Center | +0.54\% |

## Revisions to medical treatment and care Service fees



## The number of Nursing Staff and Care workers



MHLW, Health Policy Bureau, Nursing Division

Care Workers


Research of Long-Term Care Service, MHLW
Since the number of track records are subject to the influence of change of an examination method, Ministry of Health, Labour and Welfare adjusted the number after 2009.

## Supply and Estimated Future Need



Actual record: Japanese Nursing Associations' statistical data
Forecast: The committee about supply and estimated future need of Nursing MHLW

Actual record: Research of Long-Term Care Service , MHLW
Forecast: MHLW, document " estimation of care workers' demand toward 2025"

## IV Forecast for FY2019



## Management Tasks and Status

## Marketing strategy to increase sales

- Capture clusters of needs in the healthcare wear market
- Increase peripheral business in products for patients and surgery
- Cultivate overseas markets
- Scrap 2 old factories and build New Sewing Factory in Japan
- Strengthen domestic production
- Strengthen ability to respond Quick Response
- Strengthen ties with material makers and trade firms
- Shift to overseas from domestic production
- Develop new oversea materials applying special tax measures for EPA and FTA
- Improvement of profitability by driving the strategy of higher quality and value-added products


## Special Factors in FY2019

## Establishing New Sewing Factory

Impact on Gross Profit
-Increase of depreciation( $¥ 30 \mathrm{~m}$ )
-Occurrence of real estate acquisition $\operatorname{tax}(¥ 15 \mathrm{~m})$
*only once in this term

## Abolishing Directors' retirement allowances Introducing Restricted Stock-based Payment

After resolution of stockholders' meeting(Nov. 2018), closure and payment of retirement allowance will be implemented.
-Reward for retirement(¥81m), which is not reserved, will record as extra expenses in SGA account.
*only once in this term

## Forecast Statements of Income

| (millions of yen,\%) | FY2019E | \% Change (FY2018) | Composition \% Change |
| :---: | :---: | :---: | :---: |
| Net sales | $\mathbf{1 7 , 6 0 0}$ | +2.7 | - |
| Gross profit | $\mathbf{8 , 2 1 0}$ | +2.0 | -0.3 |
| Sales, general, and <br> administrative expenses | $\mathbf{2 , 9 6 8}$ | +6.5 | +0.6 |
| Operating income | $\mathbf{5 , 2 4 2}$ | -0.4 | -0.9 |
| Recurring income | $\mathbf{5 , 3 0 4}$ | -0.6 | -1.0 |
| Net income | $\mathbf{3 , 6 5 0}$ | -0.7 | -0.7 |

```
[Overview]
- Net sales and Operating income will continue to become highest record. We will focus on the promotion of High-End products and High Value-Added products in Healthcare wear. Also, sales in Doctors' wear and Patient wear will to increase steadily.
[Gross profit] Gross profit to sales \(\quad\) FY2018 47.0\% \(\quad \rightarrow\) FY2019E \(\quad 46.7 \%\) (excluding special factors:46.9\%)
(Factor of Sales: +¥212m,
Factor of production: - \(¥ 52 \mathrm{~m}\) )
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```
Boost of sewing cost (-¥40m)
Foreign Exchange rate: \(\quad\) FY2018 \(¥ 109.6 y e n /\) dollar \(\quad \rightarrow\) FY2019E \(\quad ¥ 112\) yen/dollar ( \(-¥ 45 \mathrm{~m}\) )
Overseas production ratio FY2018 49.0\% \(\rightarrow\) FY2019E \(\quad 50.0 \% ~(+¥ 55 m)\)
New Sewing Factory: Increase of depreciation(-¥30m). Occurrence of real estate acquisition \(\operatorname{tax}(-¥ 15 \mathrm{~m})\).
```

[Sales, general, and administrative expenses]

- Expense with the sales increase
- The shipping expenses will increase because of rising freight.
- Reward for retirement(¥81m), due to abolishing Directors' retirement allowances.
[Capital expenditure]
- Capital expenditure: $¥ 299 \mathrm{~m}$ (Buildings: $¥ 118 \mathrm{~m}$, Manufacturing equipment:¥67m, IT system: $¥ 49 \mathrm{~m}$, Distribution equipment:¥42m)
- Depreciation: $¥ 340 \mathrm{~m}$


## Forecast of Sales by Item

Sales by Item

[Healthcare wear] Activating market by High Value-Added and High-End products, sales of Healthcare wear is expected to increase steadily.
[Doctors' wear] Though mass product is on downward trend, the sale of High-End products will lead Doctor's wear to steadily increasing.
[Patient wear] The increase in sales of Patient wear is expected to continue with increased demand in the market.
[Surgery wear] As capacity of laundry and sterilization factory for COMPELPACK will expand and new contracts will realize, sales of surgery wear is expected to increase.

## Forecast of Sales by Region

Sales by Region


Each area are expected to increase of sales and continue of the highest ever sales.
[East Japan] Catching renewal orders steadily with High Value-Added products, the sales in East Japan is expected to increase consistently.
[Central and West Japan] As gaining share by sales promotion, the increase of sales is planned.
[Overseas] Sales is expected to increase as the impact of foreign exchange rate and expanding our reputation.

## Product Strategy

## Sales by Product


[High-End products] House brand products, such as 4D, Beads Berry, are good sales for small order customers.
[High Value-Added products]As these products being received well from the market, the increase in sales of high functional products is expected to continue by driving the strategy of higher quality and value-added products.
[Mass products] As being on downward trend, the shift from mass products, include other company products, to functional products is expected to continue.

## Production Strategy



Japan: New factory will strengthen ability for quick response and small lot production.
Overseas: Strengthen productivity and quality of factories in Indonesia, Vietnam and China


V Management Goals
ónagaileben

## Business Direction

## Sales Strategy

-Increase peripheral business in products for Patients and Surgery.
-Gain share in West Japan.
-Develop and Sale of High-End and High Value-Added products.
-Cultivate Overseas Markets.

## Profit Strategy

-Driving the strategy of Higher Quality and Value-Added products.
-The shift to Overseas Production.
-The minimization of Exchange Risk
Equalization of the fluctuations in foreign exchange rates by reservation of exchange contracts

## Sales Strategy

FY2015
(3 terms ago)

## net sales $\mathbf{¥ 1 6 , 1 5 0}$ million



## $¥ 17,144$ million



FY2018
(Previous term)

$¥ 18,600$ million


## Trend of Business Records



| (¥ million)  <br> FY2021E  <br> Net Sales  <br> Operating  <br> Income  | 18,600 |
| :--- | ---: |



## VI Rewarding shareholder －focused policies

日本ではじめてのナースのための心のコミュニケーションスペース「いとなギャラリー」

## Reimbursement Policy

## Shareholder-focused policies

- Improvement of transparency by proactive disclosure
- Interactive communication with investors
- Profit reimbursement by high dividends


## Dividend policy

- Basic policy is to continue stable dividend payment with payout ratio of 50\%


## Share buyback

- Acquire expeditiously when our share is undervalued


## The History of Stock Value

|  | $\begin{aligned} & \text { BPS } \\ & (\text { yen }) \end{aligned}$ | $\begin{aligned} & \text { EPS } \\ & (\text { yen }) \end{aligned}$ | $\begin{aligned} & \text { DPS } \\ & \text { (yen) } \end{aligned}$ |
| :---: | :---: | :---: | :---: |
| FY2001 | 532.5 | 50.8 | 12.5 |
| FY2002 | 568.3 | 48.0 | 12.5 |
| FY2003 | 604.0 | 52.4 | 15.0 |
| FY2004 | 663.0 | 60.5 | 30.0 |
| FY2005 | 700.0 | 56.7 | 30.0 |
| FY2006 | 732.4 | 61.0 | 30.0 |
| FY2007 | 764.3 | 61.9 | 30.0 |
| FY2008 | 783.9 | 57.1 | 30.0 |
| FY2009 | 791.0 | 42.9 | 30.0 |
| FY2010 | 827.0 | 67.6 | 32.5 |
| FY2011 | 866.1 | 72.3 | 35.0 |
| FY2012 | 902.3 | 68.9 | 35.0 |
| FY2013 | 966.2 | 90.8 | 45.0 |
| FY2014 | 1,012.7 | 94.1 | 50.0 |
| FY2015 | 1,046.6 | 95.6 | 100.0 |
| FY2016 | 1,037.8 | 98.1 | *50.0 |
| FY2017 | 1,099.2 | 110.5 | 60.0 |
| FY2018 | 1,153.4 | 110.6 | E 60.0 |

*2015: DPS 100yen (Include 100th anniversary commemorative 50yen)


## Actual Dividends Paid

|  | Total dividend <br> (Million yen) | Share buyback <br> (Million yen) | Payout ratio (non-c, \%) | Total return ratio (non-c, \%) |
| :---: | :---: | :---: | :---: | :---: |
| FY2001 | 475 | 0 | 27.6 | 27.6 |
| FY2002 | 475 | 0 | 29.3 | 29.3 |
| FY2003 | 530 | 1,697 | 29.7 | 124.6 |
| FY2004 | 744 | 0 | 36.5 | 36.5 |
| FY2005 | 1,117 | 0 | 56.9 | 56.9 |
| FY2006 | 1,117 | 0 | 53.4 | 53.4 |
| FY2007 | 1,117 | 0 | 53.1 | 53.1 |
| FY2008 | 1,083 | 1,077 | 56.6 | 111.2 |
| FY2009 | 1,040 | 1,220 | 57.3 | 122.2 |
| FY2010 | 1,127 | 0 | 51.4 | 51.4 |
| FY2011 | 1,205 | 226 | 52.0 | 61.7 |
| FY2012 | 1,205 | 0 | 55.1 | 55.1 |
| FY2013 | 1,541 | 229 | 51.3 | 58.7 |
| FY2014 | 1,712 | 0 | 54.4 | 54.4 |
| FY2015 | *3,324 | 1,500 | 107.5 | 153.8 |
| FY2016 | 1,662 | 0 | 52.5 | 52.5 |
| FY2017 | 1,994 | 0 | 55.2 | 55.2 |
| FY2018E | 1,994 | 0 | 55.2 | 55.2 |

*2015: DPS 100yen (Include 100th anniversary commemorative 50yen)

## Management Philosophy

Our management philosophy are "Let us help the human life" and "Harmony". We think that well-balanced growth with human, profit and philanthropy become the responsible corporate. Furthermore, we have our company spirit, "Nagaism". We continue to specialize in medical / nurse / care business area, expanding its market and developing best products for our customers.


## Notes on this material

This material includes forecasts for the future.
These forecasts are based on the judgment of the Company's management concerning currently available information.

These future projections include assumptions or views based on assumptions, and therefore may be different from the actual outcome, depending upon future circumstances.

The expectations for future results stated by the Company or its management in this material do not represent any warranty that these expectations or particular results will be realized.

The Company is not liable to update any of its forecasts, or projections, unless otherwise provided for by law or under the relevant regulations.

## Data File <br> FY2018

## - NAGAILEBEN

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## 1. Sales by Item

| FY | $15 / 8$ | $16 / 8$ | $17 / 8$ | $18 / 8$ | $19 / 8 \mathrm{E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales | 16,150 | 16,537 | 17,017 | 17,144 | 17,600 |
| Healthcare wear | 9,429 | 9,674 | 9,940 | 9,974 | 10,180 |
| Doctors' wear | 2,604 | 2,654 | 2,681 | 2,671 | 2,730 |
| Utility wear | 670 | 601 | 557 | 498 | 450 |
| Patient wear | 1,451 | 1,613 | 1,786 | 1,964 | 2,170 |
| Surgery wear | 1,560 | 1,574 | 1,634 | 1,643 | 1,700 |
| Shoes | 211 | 204 | 203 | 187 | 175 |
| Others | 222 | 213 | 214 | 204 | 195 |


| First-half <br> $17 / 8$ | First-half <br> $18 / 8$ |
| :---: | :---: |
| 7,149 | 7,419 |
| 4,110 | 4,265 |
| 1,075 | 1,092 |
| 241 | 227 |
| 870 | 969 |
| 681 | 698 |
| 74 | 67 |
| 95 | 97 |

## Change over previous year

| Sales | -0.4 | 2.4 | 2.9 | 0.7 | 2.7 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Healthcare wear | -0.1 | 2.6 | 2.8 | 0.3 | 2.1 |
| Doctors' wear | -2.6 | 2.0 | 1.0 | -0.4 | 2.2 |
| Utility wear | -9.8 | -10.3 | -7.4 | -10.5 | -9.8 |
| Patient wear | 7.2 | 11.1 | 10.7 | 10.0 | 10.4 |
| Surgery wear | 2.3 | 0.9 | 3.8 | 0.6 | 3.5 |
| Shoes | -10.9 | -3.1 | -0.8 | -7.9 | -6.4 |
| Others | -7.0 | -3.9 | 0.3 | -4.7 | -4.5 |

## Composition

| Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Healthcare wear | 58.4 | 58.5 | 58.4 | 58.2 | 57.8 |
| Doctors' wear | 16.1 | 16.1 | 15.7 | 15.6 | 15.5 |
| Utility wear | 4.1 | 3.6 | 3.3 | 2.9 | 2.6 |
| Patient wear | 9.0 | 9.8 | 10.5 | 11.4 | 12.3 |
| Surgery wear | 9.7 | 9.5 | 9.6 | 9.6 | 9.7 |
| Shoes | 1.3 | 1.2 | 1.2 | 1.1 | 1.0 |
| Others | 1.4 | 1.3 | 1.3 | 1.2 | 1.1 |


|  | $(\%)$ |
| ---: | ---: |
| 1.4 | 3.8 |
| 2.2 | 3.8 |
| 0.7 | 1.6 |
| -14.3 | -6.1 |
| 20.9 | 11.4 |
| 2.1 | 2.6 |
| 1.3 | -8.9 |
| -10.1 | 2.4 |


|  | (\%) |
| ---: | ---: |
| 100.0 | 100.0 |
| 57.5 | 57.5 |
| 15.1 | 14.7 |
| 3.4 | 3.1 |
| 12.2 | 13.1 |
| 9.5 | 9.4 |
| 1.0 | 0.9 |
| 1.3 | 1.3 |


2. Sales by Product

| FY | $15 / 8$ | $16 / 8$ | $17 / 8$ | $18 / 8$ | $19 / 8 \mathrm{E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales | 16,150 | 16,537 | 17,017 | 17,144 | 17,600 |
| High-End products | 1,095 | 1,104 | 1,191 | 1,269 | 1,350 |
| High Value-Added products | 7,841 | 8,336 | 8,612 | 8,759 | 9,150 |
| Value-Added products | 6,252 | 6,199 | 6,343 | 6,255 | 6,260 |
| Mass products | 960 | 896 | 869 | 860 | 840 |


| First-half million) <br> $17 / 8$ | First-half <br> $18 / 8$ |
| ---: | ---: |
| 7,149 | 7,419 |
| 264 | 523 |
| 3,831 | 3,864 |
| 2,714 | 2,671 |
| 338 | 359 |

Change over previous year

| Sales | -0.4 | 2.4 | 2.9 | 0.7 | 2.7 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| High-End products | -1.0 | 0.9 | 7.9 | 6.5 | 6.3 |
| High Value-Added products | 2.8 | 6.3 | 3.3 | 1.7 | 4.5 |
| Value-Added products | -3.2 | -0.9 | 2.3 | -1.4 | 0.1 |
| Mass products | -5.6 | -6.6 | -3.1 | -1.0 | -2.4 |

## Composition

| Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| High-End products | 6.8 | 6.7 | 7.0 | 7.4 | 7.7 |
| High Value-Added products | 48.6 | 50.4 | 50.6 | 51.1 | 52.0 |
| Value-Added products | 38.7 | 37.5 | 37.3 | 36.5 | 35.6 |
| Mass products | 5.9 | 5.4 | 5.1 | 5.0 | 4.7 |


|  | (\%) |
| ---: | ---: |
| 3.0 | 3.8 |
| -13.4 | 11.4 |
| 3.1 | 6.6 |
| 6.6 | -1.6 |
| -8.5 | 6.1 |


|  | (\%) |
| ---: | ---: |
| 100.0 | 100.0 |
| 3.7 | 7.1 |
| 53.6 | 52.1 |
| 38.0 | 36.0 |
| 4.7 | 4.8 |

## *Categories changed

-"DC brand products" and "High Functional products" : Classification and Name changed,
"High-End products" and "High Value-Added products"
-"Standard Functional products" : Name changed, "Value-Added products"
-"Mass products" : no change

| Reference) | $15 / 8$ | $16 / 8$ | $17 / 8$ |  |
| :--- | ---: | ---: | ---: | ---: |
| DC brand products | 846 | 720 | 661 |  |
| High Functional products | 8,090 | 8,720 | 9,143 |  |



Price composition (Nurse one-piece)

## 3. Sales by Region

| FY | $15 / 8$ | $16 / 8$ | $17 / 8$ | $18 / 8$ | $19 / 8 \mathrm{E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Sales | 16,150 | 16,537 | 17,017 | 17,144 | 17,600 |
| East Japan | 8,357 | 8,539 | 9,007 | 9,065 | 9,250 |
| Central Japan | 1,774 | 1,717 | 1,756 | 1,795 | 1,850 |
| West Japan | 5,842 | 6,080 | 6,068 | 6,069 | 6,270 |
| Overseas | 176 | 200 | 184 | 214 | 230 |


| ( $¥$ million) |  |
| :---: | :---: |
| $\begin{array}{\|c\|} \hline \text { First-half } \\ 17 / 8 \end{array}$ | $\begin{array}{\|c\|} \hline \text { First-half } \\ 18 / 8 \end{array}$ |
| 7,149 | 7,419 |
| 3,625 | 3,829 |
| 757 | 811 |
| 2,672 | 2,659 |
| 94 | 119 |

Change over previous year

| Sales | -0.4 | 2.4 | 2.9 | 0.7 | 2.7 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| East J apan | -1.2 | 2.2 | 5.5 | 0.6 | 2.0 |
| Central J apan | 1.7 | -3.2 | 2.3 | 2.2 | 3.0 |
| West Japan | 0.0 | 4.1 | -0.2 | 0.0 | 3.3 |
| Overseas | 5.4 | 14.1 | -8.2 | 16.4 | 7.1 |

Composition

| Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| East Japan | 51.7 | 51.6 | 52.9 | 52.9 | 52.6 |
| Central Japan | 11.0 | 10.4 | 10.3 | 10.5 | 10.5 |
| West Japan | 36.2 | 36.8 | 35.7 | 35.4 | 35.6 |
| Overseas | 1.1 | 1.2 | 1.1 | 1.2 | 1.3 |




## 4. Rationalization of the Production System and Our Purchasing Strategy(Non-Consolidated)

| FY | $15 / 8$ | $16 / 8$ | $17 / 8$ | $18 / 8$ | $19 / 8 \mathrm{E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Domestic production | 4,901 | 4,771 | 4,676 | 4,678 | 4,655 |
| Overseas production | 4,215 | 4,419 | 4,447 | 4,625 | 4,785 |
| Purchased products | 136 | 133 | 123 | 136 | 130 |
| Total | 9,252 | 9,323 | 9,246 | 9,439 | 9,570 |


| ( $¥$ million) |  |
| :---: | :---: |
| First-half <br> 17/8 | First-half 18/8 |
| 2,380 | 2,356 |
| 2,166 | 2,273 |
| 63 | 57 |
| 4,609 | 4,686 |


| Change over previous year |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Domestic production | -3.2 | -2.7 | -2.0 | 0.0 | -0.5 |
| Overseas production | 4.9 | 4.8 | 0.6 | 4.0 | 3.5 |
| Purchased products | -43.8 | -2.2 | -7.5 | 10.6 | -4.4 |
| Total | -0.7 | 0.8 | -0.8 | 2.1 | 1.4 |


|  | (\%) |
| ---: | ---: |
| -2.1 | -1.0 |
| 0.1 | 4.9 |
| 14.5 | -9.5 |
| -0.9 | 1.7 |


| $l$ |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Composition | 53.0 | 51.2 | 50.6 | 49.6 | 48.6 |
| Domestic production | 45.6 | 47.4 | 48.1 | 49.0 | 50.0 |
| Overseas production | 1.5 | 1.4 | 1.3 | 1.4 | 1.4 |
| Total | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |


|  | $(\%)$ |
| ---: | ---: |
| 51.6 | 50.3 |
| 47.0 | 48.5 |
| 1.4 | 1.2 |
| 100.0 | 100.0 |



## 5. Statements of I ncome (Consolidated)

| FY | $15 / 8$ | $16 / 8$ | $17 / 8$ | $18 / 8$ | $19 / 8 \mathrm{E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 16,150 | 16,537 | 17,017 | 17,144 | 17,600 |
| Gross profit | 7,532 | 7,735 | 8,086 | 8,050 | 8,210 |
| Sales, general, and administrative expense | 2,719 | 2,784 | 2,843 | 2,786 | 2,968 |
| Operating income | 4,813 | 4,950 | 5,242 | 5,264 | 5,242 |
| Recurring income | 5,088 | 4,937 | 5,340 | 5,338 | 5,304 |
| Net income | 3,225 | 3,262 | 3,673 | 3,675 | 3,650 |


| First-half <br> $17 / 8$ | First-half <br> $18 / 8$ |
| ---: | ---: |
| 7,149 | 7,419 |
| 3,405 | 3,469 |
| 1,473 | 1,463 |
| 1,932 | 2,006 |
| 2,007 | 2,042 |
| 1,380 | 1,411 |

Change over previous year

| Net Sales | -0.4 | 2.4 | 2.9 | 0.7 | 2.7 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Gross profit | -0.7 | 2.7 | 4.5 | -0.4 | 2.0 |
| Sales, general, and administrative expense | 2.1 | 2.4 | 2.1 | -2.0 | 6.5 |
| Operating income | -2.2 | 2.9 | 5.9 | 0.4 | -0.4 |
| Recurring income | -1.0 | -3.0 | 8.2 | 0.0 | -0.6 |
| Net income | 0.1 | 1.1 | 12.6 | 0.1 | -0.7 |


|  | (\%) |
| ---: | ---: |
| 3.0 | 3.8 |
| 7.3 | 1.9 |
| 0.6 | -0.6 |
| 13.0 | 3.8 |
| 17.9 | 1.7 |
| 22.8 | 2.2 |


| Composition |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Gross profit | 46.6 | 46.8 | 47.5 | 47.0 | 46.7 |
| Sales, general, and administrative expense | 16.8 | 16.9 | 16.7 | 16.3 | 16.9 |
| Operating income | 29.8 | 29.9 | 30.8 | 30.7 | 29.8 |
| Recurring income | 31.5 | 29.9 | 31.4 | 31.1 | 30.1 |
| Net income | 20.0 | 19.7 | 21.6 | 21.4 | 20.7 |


|  | (\%) |
| ---: | ---: |
| 100.0 | 100.0 |
| 47.6 | 46.8 |
| 20.6 | 19.8 |
| 27.0 | 27.0 |
| 28.1 | 27.5 |
| 19.3 | 19.0 |

6. Statements of I ncome (Non-Consolidated)

| FY | $15 / 8$ | $16 / 8$ | $17 / 8$ | $18 / 8$ | $19 / 8 \mathrm{E}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 16,141 | 16,535 | 17,013 | 17,140 | 17,600 |
| Gross profit | 7,218 | 7,416 | 7,826 | 7,835 | 8,012 |
| Sales, general, and administrative expenses | 2,718 | 2,775 | 2,831 | 2,779 | 2,957 |
| Operating income | 4,500 | 4,641 | 4,995 | 5,055 | 5,055 |
| Recurring income | 4,883 | 4,734 | 5,197 | 5,213 | 5,194 |
| Net income | 3,137 | 3,167 | 3,612 | 3,612 | 3,601 |


|  | ( $¥$ million $)$ |
| ---: | ---: |
| First-half <br> $17 / 8$ | First-half <br> $18 / 8$ |
| 7,148 | 7,413 |
| 3,272 | 3,377 |
| 1,455 | 1,455 |
| 1,816 | 1,922 |
| 1,995 | 2,038 |
| 1,404 | 1,425 |

Change over previous year

| Net Sales | -0.4 | 2.4 | 2.9 | 0.7 | 2.7 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Gross profit | -0.7 | 2.7 | 5.5 | 0.1 | 2.3 |
| Sales, general, and administrative expenses | 2.1 | 2.1 | 2.0 | -1.8 | 6.4 |
| Operating income | -2.3 | 3.1 | 7.6 | 1.2 | 0.0 |
| Recurring income | -1.1 | -3.1 | 9.8 | 0.3 | -0.4 |
| Net income | -0.3 | 0.9 | 14.1 | 0.0 | -0.3 |


|  | (\%) |
| ---: | ---: |
| 3.0 | 3.7 |
| 7.8 | 3.2 |
| 0.1 | -0.0 |
| 15.0 | 5.8 |
| 19.2 | 2.1 |
| 23.2 | 1.5 |


| Composition |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net Sales | 100.0 | 100.0 | 100.0 | 100.0 | 100.0 |
| Gross profit | 44.7 | 44.9 | 46.0 | 45.7 | 45.5 |
| Sales, general, and administrative expense | 16.8 | 16.8 | 16.6 | 16.2 | 16.8 |
| Operating income | 27.9 | 28.1 | 29.4 | 29.5 | 28.7 |
| Recurring income | 30.3 | 28.6 | 30.6 | 30.4 | 29.5 |
| Net income | 19.4 | 19.2 | 21.2 | 21.1 | 20.5 |


|  | (\%) |
| ---: | ---: |
| 100.0 | 100.0 |
| 45.8 | 45.6 |
| 20.4 | 19.7 |
| 25.4 | 25.9 |
| 27.9 | 27.5 |
| 19.7 | 19.2 |

## 7. Indices (Consolidated)

|  |  | (Unit) | 14/8 | 15/8 | 16/8 | 17/8 | 18/8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profitability | ROE | (\%) | 9.5 | 9.3 | 9.4 | 10.3 | 9.8 |
|  | ROA | (\%) | 13.5 | 13.0 | 12.7 | 13.4 | 12.8 |
| ROE resolution | Return on sales Net income | (\%) | 19.9 | 20.0 | 19.7 | 21.6 | 21.4 |
|  | Total Assets Turnover | (Times) | 0.4 | 0.4 | 0.4 | 0.4 | 0.4 |
|  | Leverage | (Times) | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
| Financial stability | Current Ratio | (\%) | 802.1 | 863.6 | 886.3 | 903.3 | 969.4 |
|  | Fixed Assets Ratio | (\%) | 30.1 | 27.1 | 27.5 | 25.9 | 24.0 |
|  | Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities | (\%) | 29.4 | 26.5 | 26.8 | 25.2 | 23.4 |
|  | Account Receivable Turnover | (Times) | 3.5 | 3.4 | 3.4 | 3.4 | 3.5 |
|  | Inventory Turnover | (Times) | 4.4 | 4.0 | 3.9 | 3.9 | 3.9 |
| Per share data | BPS | ( $\ddagger$ ) | 1,012.7 | 1,046.6 | 1,037.8 | 1,099.2 | 1,153.4 |
|  | EPS | ( $¥$ | 94.1 | 95.6 | 98.1 | 110.5 | 110.6 |
|  | DPS | (\#) | - | - | - | - | - |
|  | Payout ratio | (\%) | 53.1 | 104.6 | 51.0 | 54.3 | 54.3 |
| Others | Capital expenditure | ( $¥$ million) | 801 | 161 | 190 | 92 | 904 |
|  | Depreciation | ( $¥$ million) | 335 | 360 | 331 | 311 | 289 |
|  | Number of employees | (Persons) | 501 | 497 | 499 | 498 | 506 |
|  | Proportion of female employees | (\%) | 67.7 | 67.2 | 66.5 | 66.9 | 65.6 |
|  | Personnel expense | ( $¥$ million) | 2,305 | 2,305 | 2,328 | 2,361 | 2,381 |


| First-half <br> $17 / 8$ | First-half <br> $18 / 8$ |
| :---: | :---: |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| $1,031.1$ | $1,083.5$ |
| 41.5 | 42.4 |
| - | - |
| - | - |
| 60 | 348 |
| 156 | 141 |
| 501 | 500 |
| 66.7 | 66.2 |
| 1,183 | 1,199 |

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Labilitis)
(Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.
8. Indices (Non-Consolidated)

|  |  | (Unit) | 14/8 | 15/8 | 16/8 | 17/8 | 18/8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Profitability | ROE | (\%) | 10.1 | 9.8 | 10.0 | 11.0 | 10.5 |
|  | ROA | (\%) | 14.2 | 13.7 | 13.4 | 14.2 | 13.6 |
| ROE resolution | Return on sales Net income | (\%) | 19.4 | 19.4 | 19.2 | 21.2 | 21.1 |
|  | Total AssetsTurnover | (Times) | 0.5 | 0.5 | 0.5 | 0.5 | 0.4 |
|  | Leverage | (Times) | 1.1 | 1.1 | 1.1 | 1.1 | 1.1 |
| Financial stability | Current Ratio | (\%) | 735.8 | 793.7 | 821.7 | 828.6 | 879.5 |
|  | Fixed Assets Ratio | (\%) | 31.9 | 28.6 | 29.1 | 27.4 | 25.3 |
|  | Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities | (\%) | 31.5 | 28.3 | 28.7 | 27.0 | 25.0 |
|  | Account Receivable Turnover | (Times) | 3.5 | 3.4 | 3.4 | 3.4 | 3.5 |
|  | Inventory Turnover | (Times) | 5.4 | 4.9 | 4.7 | 4.9 | 4.9 |
| Per share data | BPS | ( $\ddagger$ | 931.9 | 960.3 | 954.4 | 1,013.6 | 1,065.1 |
|  | EPS | (\#) | 91.9 | 93.0 | 95.3 | 108.7 | 108.7 |
|  | DPS | (\#) | 50.0 | 100.0 | 50.0 | 60.0 | 60.0 |
|  | Payout ratio | (\%) | 54.4 | 107.5 | 52.5 | 55.2 | 55.2 |
| Others | Capital expenditure | ( $¥$ million) | 772 | 132 | 117 | 62 | 867 |
|  | Depreciation | ( $¥$ million) | 295 | 327 | 293 | 265 | 248 |
|  | Number of employees | (Persons) | 112 | 113 | 115 | 113 | 117 |
|  | Proportion of female employees | (\%) | 25.9 | 25.7 | 26.1 | 27.4 | 28.2 |
|  | Personnel expense | ( $¥$ million) | 1,051 | 1,101 | 1,141 | 1,155 | 1,167 |


| $\begin{gathered} \hline \text { First-half } \\ 17 / 8 \\ \hline \end{gathered}$ | First-half 18/8 |
| :---: | :---: |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| - | - |
| 947.4 | 998.5 |
| 42.2 | 42.9 |
| - | - |
| - | - |
| 32 | 329 |
| 133 | 122 |
| 112 | 116 |
| 26.8 | 28.4 |
| 585 | 590 |

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.
9. Statements of I ncome (Consolidated)

|  |  |  | ( $¥$ million, \%) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY | 17/8 |  | 18/8 |  | Change(the previous year) |  |
|  | Result | Composition | Result | Composition | Result | Change \% |
| Net Sales | 17,017 | 100.0 | 17,144 | 100.0 | 127 | 0.7 |
| Cost of sales | 8,931 | 52.5 | 9,093 | 53.0 | 162 | 1.8 |
| Gross profit | 8,086 | 47.5 | 8,050 | 47.0 | -35 | -0.4 |
| Sales, general, and administrative expen | 2,843 | 16.7 | 2,786 | 16.3 | -57 | -2.0 |
| Packing and freight expenses | 231 |  | 229 |  |  |  |
| Advertising expenses | 321 |  | 303 |  |  |  |
| Personnel expenses | 1,342 |  | 1,352 |  |  |  |
| Management commission expens | 124 |  | 122 |  |  |  |
| Depreciation expenses | 211 |  | 196 |  |  |  |
| Operating income | 5,242 | 30.8 | 5,264 | 30.7 | 21 | 0.4 |
| Non-operating income | 144 | 0.9 | 115 | 0.7 | -28 | -19.8 |
| Interest income | 4 |  | 2 |  |  |  |
| Rent income | 70 |  | 80 |  |  |  |
| Others | 68 |  | 32 |  |  |  |
| Non-operating expense | 46 | 0.3 | 41 | 0.3 | -5 | -10.8 |
| Fixed assets rent expense | 35 |  | 37 |  |  |  |
| Others | 11 |  | 3 |  |  |  |
| Recurring income | 5,340 | 31.4 | 5,338 | 31.1 | -1 | 0.0 |
| Extraordinary profit | 4 | 0.0 | 0 | 0.0 | -3 | -91.3 |
| Extraordinary loss | 3 | 0.0 | 0 | 0.0 | -2 | -82.1 |
| I ncome before income taxes | 5,341 | 31.4 | 5,338 | 31.1 | -2 | -0.1 |
| Income, inhabitant and enterprise taxes | 1,645 |  | 1,657 |  |  |  |
| Tax adjustments | 21 |  | 4 |  |  |  |
| Net income attributable to shareholders | 3,673 | 21.6 | 3,675 | 21.4 | 2 | 0.1 |


| First-half 17/8 |  | First-half 18/8 |  | Change(the previous year) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Result | Composition | Result | Composition | Result | Change \% |
| 7,149 | 100.0 | 7,419 | 100.0 | 269 | 3.8 |
| 3,744 | 52.4 | 3,949 | 53.2 | 205 | 5.5 |
| 3,405 | 47.6 | 3,469 | 46.8 | 64 | 1.9 |
| 1,473 | 20.6 | 1,463 | 19.8 | -9 | -0.6 |
| 102 |  | 104 |  |  |  |
| 227 |  | 237 |  |  |  |
| 681 |  | 685 |  |  |  |
| 60 |  | 60 |  |  |  |
| 107 |  | 97 |  |  |  |
| 1,932 | 27.0 | 2,006 | 27.0 | 74 | 3.8 |
| 93 | 1.3 | 55 | 0.7 | -38 | -41.1 |
| 3 |  | 1 |  |  |  |
| 30 |  | 40 |  |  |  |
| 60 |  | 13 |  |  |  |
| 17 | 0.2 | 18 | 0.2 | 0 | 3.2 |
| 17 |  | 17 |  |  |  |
| 0 |  | 1 |  |  |  |
| 2,007 | 28.1 | 2,042 | 27.5 | 35 | 1.7 |
| 3 | 0.0 | 0 | 0.0 | -3 | -94.6 |
| 0 | 0.0 | 0 | 0.0 | 0 | -30.6 |
| 2,011 | 28.1 | 2,043 | 27.5 | 31 | 1.6 |
| 605 |  | 650 |  |  |  |
| 24 |  | -18 |  |  |  |
| 1,380 | 19.3 | 1,411 | 19.0 | 30 | 2.2 |


|  | ( $¥$ million, \%) |  |  |  |  |  |  |  |  |  | ( $¥$ million,\%) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY | 17/8 |  | 18/8 |  | Change(the previous year) |  | First-half 17/8 |  | First-half 18/8 |  | Change(the previous year) |  |
|  | Result | Composition | Result | Composition | Result | Change \% | Result | Composition | Result | Composition | Result | Change \% |
| Net Sales | 17,013 | 100.0 | 17,140 | 100.0 | 126 | 0.7 | 7,148 | 100.0 | 7,413 | 100.0 | 265 | 3.7 |
| Cost of sales | 9,187 | 54.0 | 9,305 | 54.3 | 117 | 1.3 | 3,875 | 54.2 | 4,036 | 54.4 | 160 | 4.1 |
| Gross profit | 7,826 | 46.0 | 7,835 | 45.7 | 8 | 0.1 | 3,272 | 45.8 | 3,377 | 45.6 | 105 | 3.2 |
| Sales, general, and administrative expenses | 2,831 | 16.6 | 2,779 | 16.2 | -51 | -1.8 | 1,455 | 20.4 | 1,455 | 19.7 | 0 | 0.0 |
| Packing and freight expenses | 436 |  | 442 |  |  |  | 199 |  | 208 |  |  |  |
| Advertising expenses | 321 |  | 302 |  |  |  | 227 |  | 236 |  |  |  |
| Personnel expenses | 1,155 |  | 1,167 |  |  |  | 585 |  | 590 |  |  |  |
| Management commission expenses | 123 |  | 121 |  |  |  | 60 |  | 60 |  |  |  |
| Depreciation expenses | 208 |  | 192 |  |  |  | 105 |  | 95 |  |  |  |
| Operating income | 4,995 | 29.4 | 5,055 | 29.5 | 60 | 1.2 | 1,816 | 25.4 | 1,922 | 25.9 | 105 | 5.8 |
| Non-operating income | 297 | 1.8 | 234 | 1.4 | -63 | -21.2 | 216 | 3.0 | 152 | 2.1 | -64 | -29.7 |
| Interest income | 4 |  | 2 |  |  |  | 2 |  | 1 |  |  |  |
| Dividend income | 106 |  | 81 |  |  |  | 100 |  | 75 |  |  |  |
| Rent income | 138 |  | 148 |  |  |  | 64 |  | 74 |  |  |  |
| Others | 47 |  | 1 |  |  |  | 48 |  | 0 |  |  |  |
| Non-operating expense | 95 | 0.6 | 76 | 0.5 | -18 | -19.7 | 37 | 0.5 | 36 | 0.5 | 0 | -2.5 |
| Fixed assets rent expense | 72 |  | 72 |  |  |  | 36 |  | 34 |  |  |  |
| Others | 22 |  | 3 |  |  |  | 0 |  | 1 |  |  |  |
| Recurring income | 5,197 | 30.6 | 5,213 | 30.4 | 16 | 0.3 | 1,995 | 27.9 | 2,038 | 27.5 | 42 | 2.1 |
| Extraordinary profit | 0 | 0.0 | 0 | 0.0 | 0 | 40.3 | 0 | 0.0 | 0 | 0.0 | 0 | 123.3 |
| Extraordinary loss | 3 | 0.1 | 0 | 0.0 | -2 | -83.1 | 0 | 0.0 | 0 | 0.0 | 0 | -33.2 |
| Income before income taxes | 5,195 | 30.5 | 5,213 | 30.4 | 18 | 0.4 | 1,995 | 27.9 | 2,038 | 27.5 | 42 | 2.1 |
| Income, inhabitant and enterprise taxes | 1,560 |  | 1,602 |  |  |  | 563 |  | 630 |  |  |  |
| Tax adjustments | 21 |  | -1 |  |  |  | 27 |  | -17 |  |  |  |
| Net income | 3,612 | 21.2 | 3,612 | 21.1 | 0 | 0.0 | 1,404 | 19.7 | 1,425 | 19.2 | 20 | 1.5 |

## 11. Balance Sheet (Consolidated)

( $¥$ million, \%)

| FY | 17/8 |  | 18/8 |  | Change(the previous year) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Result | Composition | Result | Composition | Result | Change \% |
| Current assets | 32,325 | 78.9 | 33,327 | 78.2 | 1,002 | 3.1 |
| Cash on hand and at banks | 22,762 |  | 23,930 |  |  |  |
| Trade notes and accounts receivable | 5,038 |  | 4,815 |  |  |  |
| (includina electronicallv recorded claims) | 5,038 |  | 4,815 |  |  |  |
| Securities |  |  |  |  |  |  |
| Inventories | 4,311 |  | 4,386 |  |  |  |
| Others | 213 |  | 195 |  |  |  |
| Reserve bad debt | - 0 |  | 0 |  |  |  |
| Fixed assets | 8,626 | 21.1 | 9,315 | 21.8 | 689 | 8.0 |
| Tangible fixed assets | 7,256 | 17.7 | 7,880 | 18.5 | 623 | 8.6 |
| Buildings and structures | 2,242 |  | 2,932 |  |  |  |
| Machinery and equipment | 406 |  | 344 |  |  |  |
| Land | 4,447 |  | 4,447 |  |  |  |
| Construction in progress |  |  | 7 |  |  |  |
| Others | 158 |  | 148 |  |  |  |
| Intangible fixed asset | 54 | 0.2 | 44 | 0.1 | -9 | -17.8 |
| Investments and other assets | 1,315 | 3.2 | 1,390 | 3.2 | 75 | 5.7 |
| Investment securities | 688 |  | 808 |  |  |  |
| Others | 628 |  | 583 |  |  |  |
| Reserve bad debt | -1 |  | -1 |  |  |  |
| Total assets | 40,951 | 100.0 | 42,643 | 100.0 | 1,691 | 4.1 |


| Current liabilities | 3,426 | 8.4 | 3,346 | 7.9 | -79 | -2.3 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Trade notes and accounts payable | 1,428 |  | 1,424 |  |  |  |
| Accrued income taxes | 1,091 |  | 1,057 |  |  |  |
| Accrued bonus | 83 |  | 84 |  |  |  |
| Others | 822 |  | 779 |  |  |  |
| Long-term liabilities | 979 | 2.4 | 951 | 2.2 | -28 | -2.9 |
| Accrued pension and severance costs | 653 |  | 637 |  |  |  |
| Directors' retirement allowances | 207 |  | 198 |  |  |  |
| Others | 117 |  | 114 |  |  |  |
| Total liabilities | 4,405 | 10.8 | 4,297 | 10.1 | -108 | -2.5 |
| Total shareholders' equity | 36,370 | 88.8 | 38,051 | 89.2 | 1,681 | 4.6 |
| Capital stock | 1,925 |  | 1,925 |  |  |  |
| Capital reserves | 2,358 |  | 2,358 |  |  |  |
| Retained earnings | 36,989 |  | 38,670 |  |  |  |
| Treasury stock | -4,902 |  | -4,902 |  |  |  |
| Accumulated other comprehensive income | 175 | 0.4 | 293 | 0.7 | 118 | 67.9 |
| Net unrealized gains on investment securiti | 251 |  | 341 |  |  |  |
| Deferred hedging gains and losses | 1 |  | 15 |  |  |  |
| Accumulated pension and severance costs | -78 |  | -62 |  |  |  |
| Total net assets | 36,545 | 89.2 | 38,345 | 89.9 | 1,800 | 4.9 |
| Total liabilities and total net assets | 40,951 | 100.0 | 42,643 | 100.0 | 1,691 | 4.1 |


| First-half 17/8 |  | First-half 18/8 |  | Change(the previous year) |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Result | Composition | Result | Composition | Result | Change \% |
| 29,234 | 77.0 | 30,985 | 77.7 | 1,750 | 6.0 |
| 18,868 |  | 20,578 |  |  |  |
| 4,940 |  | 5,181 |  |  |  |
| 5,112 |  | 5,008 |  |  |  |
| 313 |  | 216 |  |  |  |
| -1 |  | 0 |  |  |  |
| 8,756 | 23.0 | 8,903 | 22.3 | 147 | 1.7 |
| 7,375 | 19.4 | 7,465 | 18.7 | 90 | 1.2 |
| 2,308 |  | 2,210 |  |  |  |
| 458 |  | 382 |  |  |  |
| 4,447 |  | 4,447 |  |  |  |
|  |  | 274 |  |  |  |
| 161 |  | 149 |  |  |  |
| 61 | 0.1 | 52 | 0.1 | -9 | -15.0 |
| 1,319 | 3.5 | 1,385 | 3.5 | 66 | 5.0 |
| 689 |  | 790 |  |  |  |
| 631 |  | 597 |  |  |  |
| -1 |  | -1 |  |  |  |
| 37,991 | 100.0 | 39,889 | 100.0 | 1,897 | 5.0 |


| 2,735 | 7.2 | 2,913 | 7.3 | 178 | 6.5 |
| ---: | ---: | ---: | ---: | ---: | ---: |
| 1,567 |  | 1,596 |  |  |  |
| 621 |  | 673 |  |  |  |
| 78 |  | 78 |  |  |  |
| 467 |  | 565 |  |  |  |
| 975 | 2.6 | 954 | 2.4 | -20 | -2.1 |
| 660 |  | 648 |  |  |  |
| 198 |  | 191 |  |  |  |
| 115 |  | 114 |  |  |  |
| 3,710 | 9.8 | 3,868 | 9.7 | 157 | 4.3 |
| 34,078 | 89.7 | 35,786 | 89.7 | 1,708 | 5.0 |
| 1,925 |  | 1,925 |  |  |  |
| 2,358 |  | 2,358 |  |  |  |
| 34,696 |  | 36,405 |  |  |  |
| $-4,902$ |  | $-4,902$ |  |  |  |
| 203 | 0.5 | 234 | 0.6 |  | 31 |
| 253 |  | 322 |  |  | 15.3 |
| 36 |  | -16 |  |  |  |
| -86 |  | -70 |  |  |  |
| 34,281 | 90.2 | 36,021 | 90.3 | 1,739 | 5.1 |
| 37,991 | 100.0 | 39,889 | 100.0 | 1,897 | 5.0 |

## 12. Balance Sheet(Non-Consolidated)

|  |  |  |  |  |  | million, \%) |  |  |  |  |  | million,\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY | 17/8 |  | 18/8 |  | Change(the previous year) |  | First-half 17/8 |  | First-half 18/8 |  | Change(the previous year) |  |
|  | Result | Composition | Result | Composition | Result | Change \% | Result | Composition | Result | Composition | Result | Change \% |
| Current assets | 29,166 | 77.7 | 30,086 | 76.8 | 920 | 3.2 | 26,173 | 75.5 | 27,856 | 76.3 | 1,682 | 6.4 |
| Cash on hand and at banks | 20,486 |  | 21,611 |  |  |  | 16,766 |  | 18,425 |  |  |  |
| Trade notes | 3,092 |  | 2,708 |  |  |  | 1,866 |  | 2,000 |  |  |  |
| (includina electronically recorded claims) |  |  |  |  |  |  | 1,066 |  | 2,000 |  |  |  |
| Accounts receivable | 1,945 |  | 2,108 |  |  |  | 3,074 |  | 3,181 |  |  |  |
| Securities |  |  |  |  |  |  |  |  |  |  |  |  |
| Inventories | 3,443 |  | 3,487 |  |  |  | 4,177 |  | 4,045 |  |  |  |
| Others | 199 |  | 171 |  |  |  | 290 |  | 203 |  |  |  |
| Reserve bad debt | - 0 |  | 0 |  |  |  | -1 |  | 0 |  |  |  |
| Fixed assets | 8,390 | 22.3 | 9,091 | 23.2 | 700 | 8.4 | 8,498 | 24.5 | 8,668 | 23.7 | 170 | 2.0 |
| Tangible fixed assets | 7,153 | 19.0 | 7,778 | 19.8 | 625 | 8.7 | 7,252 | 20.9 | 7,360 | 20.1 | 108 | 1.5 |
| Buildings and structures | 2,207 |  | 2,860 |  |  |  | 2,270 |  | 2,178 |  |  |  |
| Machinery and equipment | 289 |  | 233 |  |  |  | 320 |  | 261 |  |  |  |
| Land | 4,447 |  | 4,447 |  |  |  | 4,447 |  | 4,447 |  |  |  |
| Construction in progress | 1 |  |  |  |  |  |  |  | 274 |  |  |  |
| Others | 207 |  | 236 |  |  |  | 213 |  | 198 |  |  |  |
| Intangible fixed asset | 41 | 0.1 | 34 | 0.1 | -7 | -17.3 | 47 | 0.1 | 41 | 0.1 | -6 | -13.2 |
| Investments and other assets | 1,195 | 3.2 | 1,277 | 3.3 | 82 | 6.9 | 1,198 | 3.5 | 1,266 | 3.5 | 68 | 5.7 |
| Investment securities | 688 |  | 808 |  |  |  | 689 |  | 790 |  |  |  |
| Others | 508 |  | 470 |  |  |  | 510 |  | 478 |  |  |  |
| Reserve bad debt | -1 |  | -1 |  |  |  | -1 |  | -1 |  |  |  |
| Total assets | 37,557 100.0 39,178 100.0 | 100.0 | 39,178 | 100.0 | 1,620 | 4.3 | 34,672 | 100.0 | 36,524 | 100.0 | 1,852 | 5.3 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities | 3,418 | 9.1 | 3,318 | 8.5 | -100 | -2.9 | 2,744 | 7.9 | 2,890 | 7.9 | 145 | 5.3 |
| Trade notes | 772 |  | 766 |  |  |  | 936 |  | 910 |  |  |  |
| Accounts payable | 813 |  | 818 |  |  |  | 806 |  | 846 |  |  |  |
| Accrued income taxes | 1,048 |  | 1,022 |  |  |  | 579 |  | 653 |  |  |  |
| Others | 783 |  | 711 |  |  |  | 421 |  | 480 |  |  |  |
| Long-term liabilities | 438 | 1.2 | 447 | 1.1 | 9 | 2.1 | 431 | 1.3 | 438 | 1.2 | 7 | 1.8 |
| Accrued pension and severance costs | 149 |  | 152 |  |  |  | 152 |  | 149 |  |  |  |
| Directors' retirement allowances | 170 |  | 180 |  |  |  | 163 |  | 174 |  |  |  |
| Others | 117 |  | 114 |  |  |  | 115 |  | 114 |  |  |  |
| Total liabilities | 3,857 | 10.3 | 3,765 | 9.6 | -91 | -2.4 | 3,175 | 9.2 | 3,329 | 9.1 | 153 | 4.8 |
| Total shareholders' equity | 33,447 | 89.0 | 35,065 | 89.5 | 1,618 | 4.8 | 31,239 | 90.1 | 32,878 | 90.0 | 1,638 | 5.2 |
| Capital stock | 1,925 |  | 1,925 |  |  |  | 1,925 |  | 1,925 |  |  |  |
| Capital reserves | 2,637 |  | 2,637 |  |  |  | 2,637 |  | 2,637 |  |  |  |
| Retained earnings | 33,786 |  | 35,404 |  |  |  | 31,578 |  | 33,217 |  |  |  |
| Treasury stock | -4,902 |  | -4,902 |  |  |  | -4,902 |  | -4,902 |  |  |  |
| Valuation and translation adjustments | 252 | 0.7 | 346 | 0.9 | 94 | 37.3 | 257 | 0.7 | 317 | 0.9 | 60 | 23.3 |
| Net unrealized gains on investment securitie Deferred hedging gains and losses | 251 |  | 341 |  |  |  | 253 |  | 322 -4 |  |  |  |
| Total net assets | 33,700 | 89.7 | 35,412 | 90.4 | 1,712 | 5.1 | 31,496 | 90.8 | 33,195 | 90.9 | 1,698 | 5.4 |
| Total liabilities and total net assets | 37,557 | 100.0 | 39,178 | 100.0 | 1,620 | 4.3 | 34,672 | 100.0 | 36,524 | 100.0 | 1,852 | 5.3 |

## 13.The Forecasts/ Results of Net Sales (Consolidated)




[^0]:    *1 Research of doctor, dentist and pharmacist 2016, MHLW
    *2 Japanese Nursing Associations’ statistical data
    *3 Research of Long-Term Care Service , MHLW

