#### Our Message to Medical Workers

We sincerely would like to express deep appreciation for your devoted works on the frontiers against COVID-19.





We will never forget your courage.

# **ANALYST GUIDE**

October 2020

# Sales & Income

Net Sales:

**¥17,066** m (y/y Change+1.7%) **¥4,937** m (y/y Change+0.4%) Operating Income:

# **COVID-19** Impact

Our functions of production, sales and distribution are in operation as usual.

Some deliveries of our products were delayed.

Sales of infection prevention products which we developed made up for drop-off in sales.

# **Repurchase of Shares**

We repurchased 400,000 shares of our common stock on November 13, 2019.

(1.05% of total number of shares issued, total amount of repurchase: 1,031,200,000 yen)

Ι	About "NAGAILEBEN" 3p
П	Market Environment • • • 8p
Ш	Financial Review of FY2020 · · 13p and Forecast for FY2021
IV	Management Goals · · · · 26p
V	Rewarding shareholder- · · · 29p focused policies



# I About "NAGAILEBEN"



#### **Outline**

# Over 100 years in business (Established in 1915) Competitive position in medical clothing market

- -Approximately 60% market share in domestic medical clothing
- The number of shipments is over **6 million clothing a year**.
- -Integrated Production System Planning, Manufacturing and Marketing
- -Competitive product such as extensive products, custom-made program

# 2

## **Stable growing market**

• The number of Nursing Staff and 15,000 Care workers is increasing gently.

Doctor, Dentist, Pharmacist*1 (2018)	Nursing Staff*2 (2017)	Care workers*3 (2017)
740,000 People	1,670,000 people	1,870,000 people
compare with 2016 +18,000 people	compare with 2016 +11,000people	compare with 2016 +35,000people

<sup>\*1</sup> Research of doctor, dentist and pharmacist 2018, MHLW

\*3 Research of Long-Term Care Service , MHLW



NAGAILEBEN

<sup>\*2</sup> Document of Nursing staff supply and demand subcommittee, MHLW

#### **Outline**

**Highly profitability Strong balance sheet** 

- Realization of high profitability with radical pursuit of efficiency
- -Gross profit to sales **45.8**%
- -Capital-to-asset ratio **89.3**%
- -ROE **8.7**%

(as of FY2020)

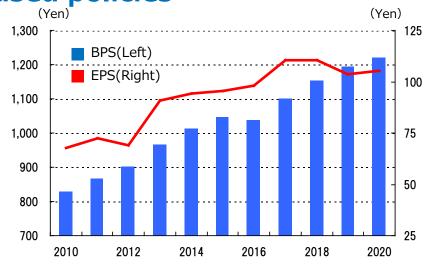


1980 1984 1988 1992 1996 2000 2004 2008 2012 2016 2020



Rewarding shareholder-focused policies

- **1,221.0**Yen (as of FY2020)
- **105.5**Yen -FPS
- -Continue stable dividend payment with payout ratio of 50%
- DPS **60**Yen
- -Acquisition of treasury stock





# **Social Responsibility**

We think that well-balanced growth with human, profit and philanthropy become the responsible corporate, on the basis of our company spirit "Nagaism".



#### CSR/ESG

## Our Efforts based on "Let us help the human life"

What's NEW

Social Responsibility



Development of Infection Prevention Products Donation 40,000 reusable masks and 10,000 isolation gowns to Medical Institutions



Cheering message to medical workers

#### **Support for Women**

#### Women principal domains: Medical and Sewing



Products of Nagaileben are mainly for women, who work as a nursing staff or a care worker. At production sites of Nagaileben, many women staff has been engaged in sewing. Activities of Nagaileben are linked to support for women.

#### **Respect for Customers**

#### **Beauty Lecture for Nurse**



Practical course in makeup and manner for nurses in medical fields. Collaboration with *Shiseido*.

#### **Regional Contribution**

#### Rental of Historic Nurse Wear



Archiving historic nurse wear. Free rental to medical institutions.

#### **Respect for Customers**

**Environmental Efforts** 



Communication Space
Nurse "ITONA" gallery
Commemorating our 100th

Commemorating our 100th anniversary year, we opened Japan's First communication space for nurse, "ITONA".

-We acquired ISO14001 certification in 2005. We strive to

impacts, such as re-use of shredded waste cloth material.

new product "COMPELPACK", which shifts "Re-use" from

improve management structures and reduce environmental

-Considering not only ourselves but hospitals, we developed

"Disposable", and has sold it. "COMPELPACK" is the surgical

wear which enables hospital to reduce waste and be more

#### **Regional Contribution**



#### Medical Kids Project Miffy's Visits to Hospitals

For interchange between hospitals and local communities, we have continued Medical Kids Project and Miffy's visits to hospitals. This activities started from our wish that children in hospital will be at ease.

#### **Social Responsibility**

- -We have published anthology for nurse regularly and made gifts for hospitals or nurses free of charge.
- We received recognition from the Minister for Health, Labour and Welfare, as one of the best contributed companies in employment of people with disabilities.
- Business Ambassador in Misato town, voluntary local residents. Akita Prefecture.

#### **Regional Contribution**

# Regional Contribution through Production Base

We have manufactured medical clothing by itself. Nowadays, factories are in Akita pref. Japan, China, Indonesia and Vietnam. Also we have contributed to the development of regional community such as job creation, ability development and life circle improvement.

- -We have donated subscription, medical wear, masks and wheelchairs when natural disasters occurred such as SARS, great earthquake at Indonesia, Han-Shin Awaji Earthquake disaster, Great East Japan earthquake, Kumamoto earthquake and COVID-19.
- -Support United Nations World Food Programme(WFP).

  -Planting of Revival Cherry Trees: We have planted cherry trees to commemorate the 3.11's tsunami victims in Minami-sanriku, Tōhoku area, Japan, with

#### 6

economical.

#### **Our Concept for SDGs**

#### SUSTAINABLE GOALS DEVELOPMENT GOALS

















**Corporate Citizen** 



# "Let us help the human life"

- -Support medical field through our products.
- -Realize High-Function and High-Sense products they require





#### **Environmental Efforts**

-"COMPELPACK" Enables hospital to reduce waste and be more economical.

-ISO14001 certification in 2005 Environmentally conscious operation







#### **Return to Society**

Social Responsibility as

We give back to society on the basis of our company spirit "Nagaism".







# To solve social problems, we will develop bond with SDGs' goal and our business gradually.

Social Issue **COVID-19** 

Shortage of mask and gown

Infection risk



Development of Reusable Infection Prevention Products

Expansion of "COMPELPACK" Business





#### **Market Environment** II



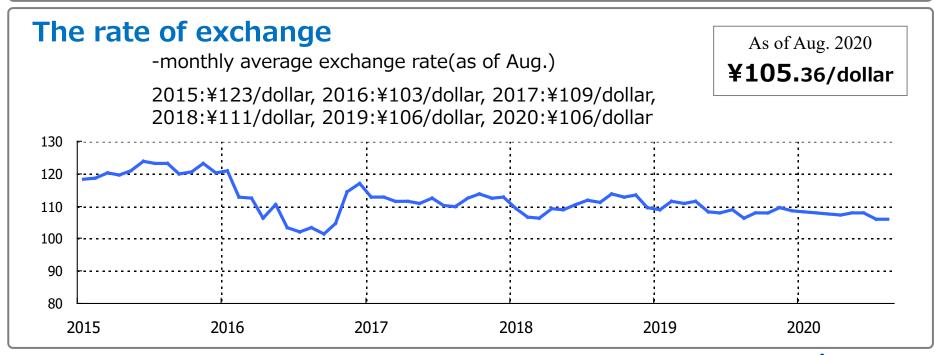
## **Topics**

#### Market condition is confusion

- -Medical treatment and nursing care fees were revised due to raising consumption tax rate. (effective Oct. 2019). Medical treatment fees Total -0.07%: Service: +0.41%, Drug price: -0.47%
- -Medical treatment fees was revised (effective April 2020). Medical treatment fees Total -0.46%: Service: +0.55%, Drug price: -1.01%
- -Medical fields are confusion due to COVID-19.

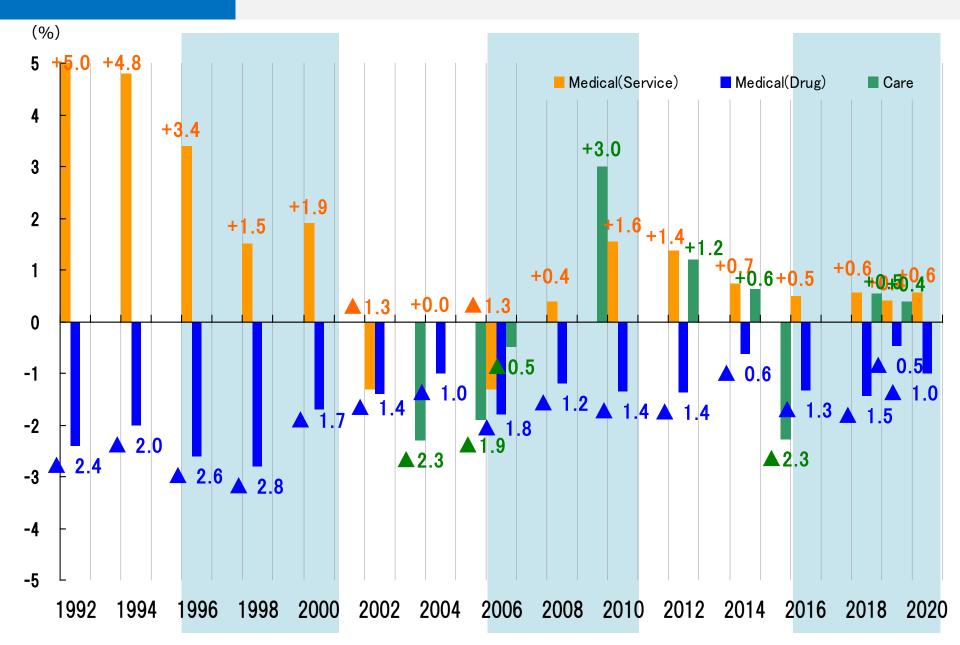
# The risk of medical materials supply system in Japan emerged

- Productive capacity in Japan became shortage due to sharp increase in demand of medical materials.
- The risk of policies in producing countries.
- Material cost, such as dyestuffs, are increasing.



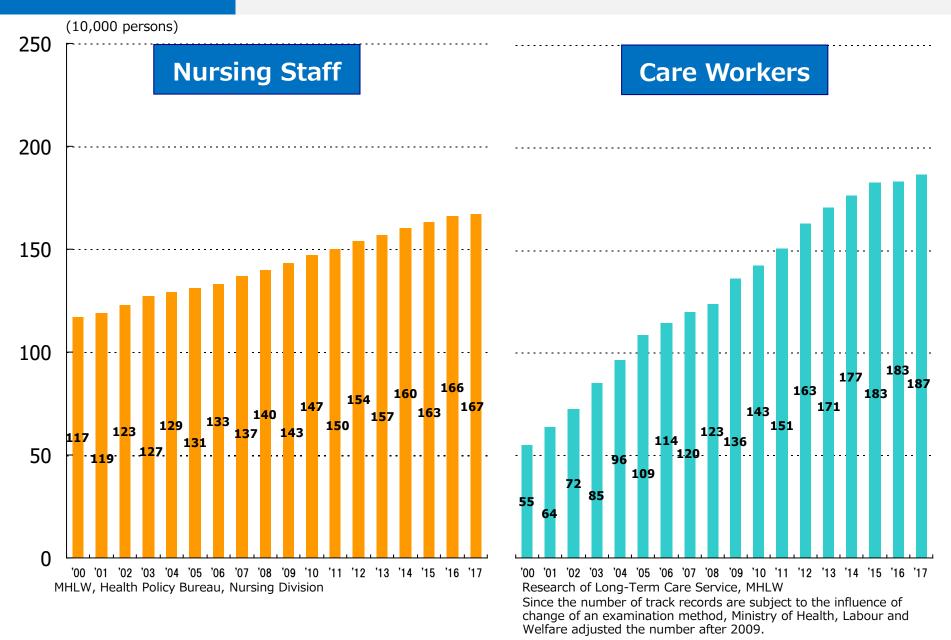
#### **Environment**

#### **Revisions to medical treatment and care Service fees**



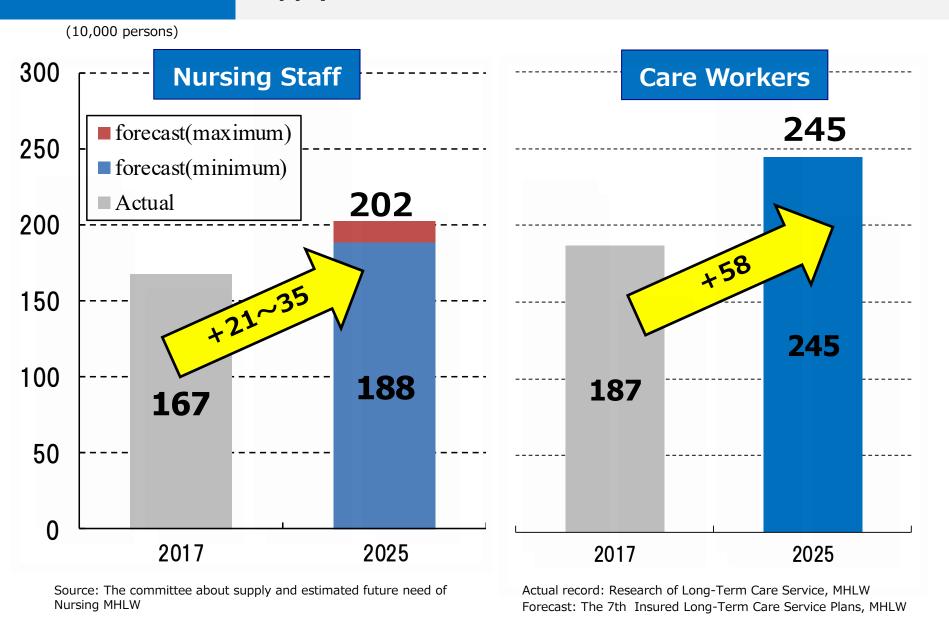
#### **Environment**

### The number of Nursing Staff and Care workers



## **Environment**

#### **Supply and Estimated Future Need**





# II Financial Review of FY2020 and Forecast for FY2021



### **Management Tasks and Status**

## Marketing strategy to increase sales

Capture clusters of needs with value-added strategy in the healthcare wear market

Increase share of peripheral business in products for patients and surgery wear market

Cultivate overseas markets by expanding our business model in Japan

Develop reusable prevention products for infectious disease.

# Production strategy to ensure a steady supply

Operation of New Sewing Factory

Strengthen domestic production

Strengthen ability to respond Quick Response

Strengthen ties with material makers and trade firms

# Strategy to stabilize profitability

Improvement of profitability by driving the strategy of higher quality and value-added products

Embark on transferring oversea materials from domestic

Shift to overseas from domestic in sewing process

Promote the efficient use of Materials

# Our functions of production, sales and distribution are in operation as usual.

# Development

- We developed reusable prevention products for infectious disease.
  - -Utilization of our know-how in Surgery wear.
- Products, isolation gowns and mask, launched.

## **Production**

- -The impact for domestic and overseas factories were negligible.
- -To meet sharp increase in demand of infection prevention products, we realized quick response by using productive capacity in Japan.

#### Sales

- -Some deliveries of our products were delayed.
- -We focused on sales of infection prevention products due to shortage of medical materials in medical sites.
  - -Orders from MHLW in FY2020-4Q made up for drop-off in sales.



#### Financial Review of FY2020 and Forecast for FY2021

	FY2020		FY2021		
(millions of yen,%)	Full(Results)	% Change	Full(Forecast)	% Change	
Net sales	17,066	+1.7	17,300	+1.4	
Gross profit	7,810	-0.4	8,010	+2.6	
Sales, general, and administrative expenses	2,872	-1.7	2,941	+2.4	
Operating income	4,937	+0.4	5,068	+2.7	
Recurring income	5,031	+0.8	5,140	+2.2	
Net income	3,474	+0.8	3,518	+1.3	

FY2020(Results)

FY2021(Forecast)

#### [Overview]

Sales in FY2020 increased +1.7%.

Due to COVID-19, negotiations of renewal contracts were impeded, some deliveries of our products, Healthcare wear and Doctors' wear to medical institutions delayed, and some contracts were postponed to FY2021. Though sales fell in 3Q, sales trend was on the track to recovery in 4Q by catching renewal contracts which were postponed. Sales of Surgery wear grew in 3Q. There was shortage in supply of medical materials, the merit of reusable, such as COMPELPACK, was accepted. Delivery our new COVID-19 prevention products, which we developed in this term, to MHLW and so on contributed to total growth.

#### [Overview]

Net sales will increase +1.4% and become highest record. Though the impact of COVID-19 will be prolonged, our products are consumables, delay of our products deliveries will resume. Delivery COVID-19 prevention products to MHLW continued until 1Q. The increase in sales of Surgery wear is expected to continue with increased demand in the market. The increase in sales of Patient wear is expected to increase with new promotion which was postponed from previous year. These increases of sales will make up for the drop of sales to MHLW in previous year.

#### Financial Review of FY2020 and Forecast for FY2021

	FY2020		FY2021	
(millions of yen,%)	Full(Results)	% Change	Full(Forecast)	% Change
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	FY202	0(Results)	FY2021(	(Forecast)
[Gross profit]				
Factor of Sales : Factor of Production : Gross profit to sales :	+¥129m -¥159m FY2019 46.7% -	→ FY2020 45.8%	+¥108m +¥92m FY2020 45.8% →	FY2021E 46.3%
Factor of Production:	-¥159m FY2019 46.7% — -¥63m (In Japan) -¥68m	→ FY2020 45.8% /2020 106.0 (+¥30m)	+¥92m FY2020 45.8% →	
Factor of Production: Gross profit to sales:  (Factor of Production resolution) -Boost of sewing cost: -Boost of materials:	-¥159m FY2019 46.7% — -¥63m (In Japan) -¥68m	′2020 106.0 (+¥30m)	+¥92m FY2020 45.8% →	021E 105.0 (+¥20m) 2021E 50.5%

#### Financial Review of FY2020 and Forecast for FY2021

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	FY2020(Results)	FY2021(Forecast)
[Sales, general, and administrative expenses]	Donation +¥20m Retirement bonuses for directors -¥84m (abolished Directors' retirement allowances in FY2019) Travel expenses -¥36m	Travel expenses +¥31m Advertising expenses +¥18m
[Capital expenditure] -Capital expenditure	¥183m (Buildings:¥67m, IT system:¥75m, Distribution equipment:¥28m, Manufacturing equipment:¥12m)	¥275m (Buildings:¥181m, IT system:¥36m, Distribution equipment:¥38m, Manufacturing equipment:¥18m)
-Depreciation	¥334m	¥317m

## **Topics**

# **Supply To Ministry of Health, Labour and Welfare**

Impact on Sales

FY2020-4Q: ¥945m

FY2021-1Q: ¥315m

	F	Y2020(Results	FY2021(Forecast)		
	First-half	3 Q	First-half	Second-half	
Net sales Year-on-year change	-2.5%	-7.8%	+23.5%	+8.6%	-3.7%
Excluding above factor	_	_	-1.0%	+4.1%	+6.3%

# **)** Impact on Profit

FY2020: Emergency Production in Japan -¥100m

FY2021: Shift to Overseas production +¥20m

Gross profit to sales

FY2020-4Q

45.1%

**46.0%**(Excluding above factor)

FY2021E

46.3%



#### **Consolidated Results**

#### Financial Review of FY2020(Balance Sheet)

Ma	ajor	asse	ts
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(¥ million %)

Title	Result	Change Result	Change%
Cash on hand at banks	25,646	+489	+1.9
Notes and accounts receivable (including electronically recorded claims)	5,573	+233	+4.4
Inventories	4,631	+151	+3.4
Current assets	35,936	+882	+2.5
Buildings and structures	2,692	-123	-4.4
Land	4,434	-4	-0.1
Investments and other assets	1,373	-53	-3.7
Fixed assets	8,995	-231	-2.5
Total assets	44,931	+650	+1.5

#### Major liabilities and shareholders' equity

riajor habilities and shareholders equity					
Title	Result	Change Result	Change%		
Notes and accounts payable	1,592	+140	+9.7		
Accrued income taxes	1,036	+42	+4.2		
Current liabilities	4,810	+251	+5.5		
Capital reserves	41,599	+1,478	+3.7		
Treasury stock	-5,920	-1,024	+20.9		
Net assets	40,121	+399	+1.0		
Total liabilities and net assets	44,931	+650	+1.5		

[Major changes from the previous fiscal year]

#### Cash and cash equivalents

- -Cash flows from operating activities
- -Acquisition tangible and intangible
- -Dividend payout
- -Acquisition Treasury stock

#### Up 489 million

Up 3,634 million Down 177 million

Down 1,994 million

Down 1,031 million

#### **Fixed assets**

-Buildings and structures (Depreciation)

#### Down 231 million

Down 166 million

#### **Net assets**

- -Net profit
- -Dividend payout
- -Acquisition Treasury stock

#### Up 399 million

Up 3,474 million Down 1,995 million Down 1,031 million



# **Segments by Item**

#### **Healthcare wear**









**Doctors' wear** 





**Utility wear** 



**Surgery wear** 

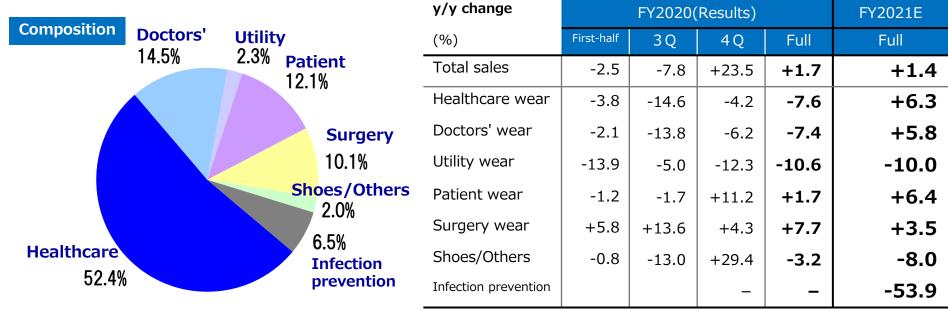


**Infection prevention** 



## Segment

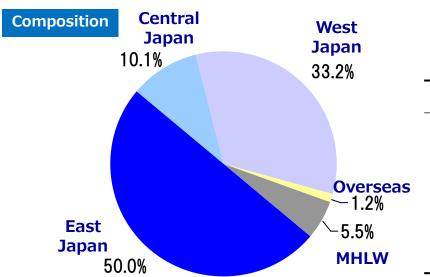
## Sales by Item



	FY2020(Results)	FY2021(Forecast)
[Healthcare] [Doctors']	Sales fell in 3Q and recovered in 4Q.Postponed renewal contracts and withholding purchases occured, because the market was confused and our sales promotion was restraint.	Sales is expected to increase steadily. Though the impact of COVID-19 will be prolonged, our products are consumables and we will focus on deals of renewal contracts which are postponed from previous term.
[Utility]	The demand was down, due to changing unit of supply from individual to section.	As the demand being down, the decline in sales of Utility wear is expected to continue.
[Patient]	Sales kept previous year. Though impact of COVID- 19 was small, some delays occured in new contracts.	Steady growth of sales is expected. We will execute new effort which was postponed from previous year.
[Surgery]	Sales grew, especially in 3Q. There was shortage in supply of disposable products, the merit of COMPELPACK, reusable, was accepted.	Sales of surgery wear is expected to increase. We will continue to focus on penetrating COMPELPACK into the market by appealing the merit of avoiding risks.
[Infection prevention]	We achieved approximately ¥1.1B. We developed COVID-19 prevention products, isolation gowns and masks, in this term and caught contracts from MHLW and so on.	Though contract from MHLW in previous year goes out, we plan to familiarize reusable COVID-19 prevention products in market.
22 © Nagaileben Co.,Ltd.		NAGAILEBEN

# Segment

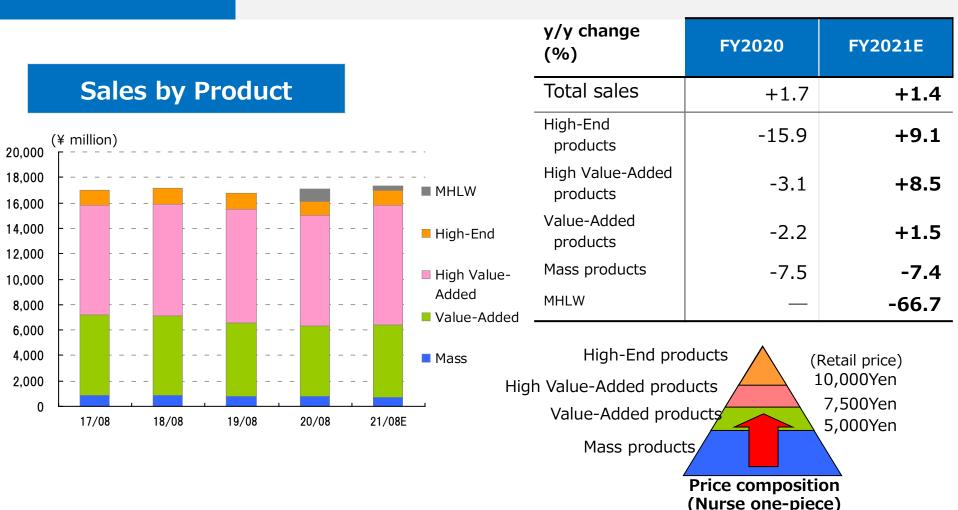
# Sales by Region



y/y change		FY2021E			
(%)	First-half	3 Q	Results) 4 Q	Full	Full
Total sales	-2.5	-7.8	+23.5	+1.7	+1.4
East Japan	-1.2	-6.7	-5.8	-4.1	+4.5
Central Japan	+2.0	-8.6	+33.7	+4.0	+4.0
West Japan	-6.2	-9.2	-2.0	-6.2	+6.9
Overseas	+13.2	-13.6	+7.6	+6.0	+9.3
MHLW			_	_	-66.7

	FY2020(Results)	FY2021(Forecast)				
[East Japan]	Sales went below previous year. Sales trend was on the track to recovery, focusing on promoting surgery wear and infection prevention products in 3Q and catching up renewal contracts in 4Q.Postponed contracts occured in city area.	Sales is expected to increase. We will catch large contracts and renewal contracts which were postponed, and promote infection prevention products.				
[Central Japan]	Sales exceeded previous year, by catching large renewal contracts.	Sales is expected to reach the highest ever by catching renewal contracts certainly.				
[West Japan]	Sales fell. Though we focused on executing new effort in patient wear and catching renewal contracts which were postponed, some contracts were postponed to the next term.	Sales is expected to recover. We will catch renewal contracts which were postponed and execute new effort in patient wear.				
[Overseas]	Though market condition was intense in 3Q, sales recovered, by catching large contracts in 4Q.	Sales is expected to increase. We will promote introducing our business model into East Asia from Japan.				
[MHLW]	MHLW purchased ¥945m isolation gowns, which we developed in this term. Isolation gowns distributed to medical facilities all over Japan for free via MHLW.	MHLW purchased ¥315m in 1Q.No decision has been made thus far.				
© Nagaileben Co.,Ltd.						

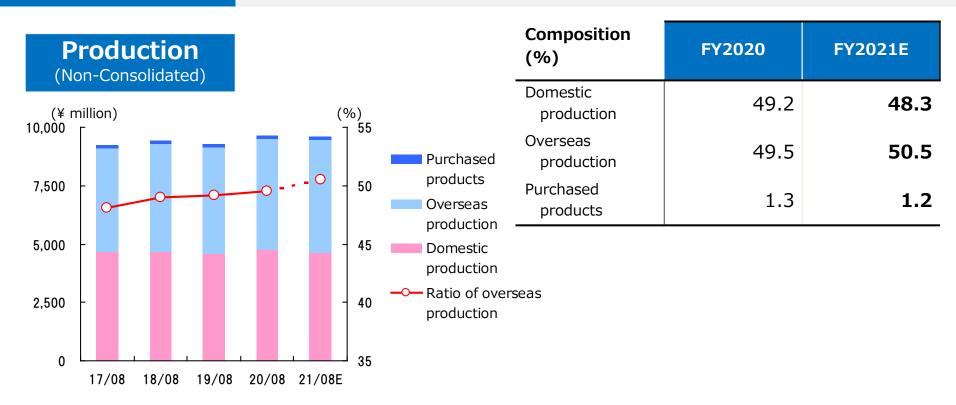
## **Product Strategy**



**High-End products**: We will strengthen lineup, such as 37°C and doctor coat, to activate a market. Sales is expected to increase steadily.

**High Value-Added products**: We will add value of products with improving functionality and designability. Value-Added products: We will drive the shift from mass products, include other company products, to functional products.

## **Production Strategy**



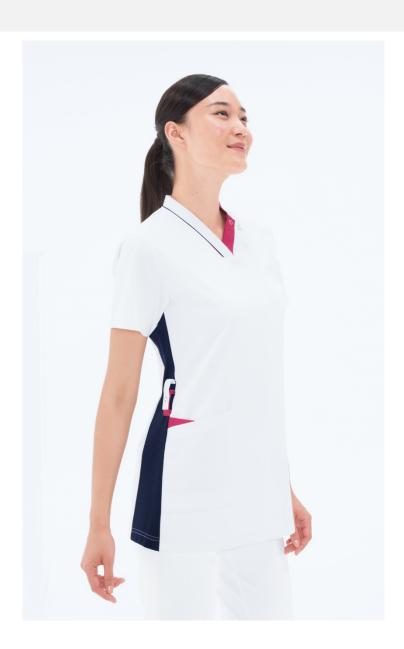
#### **Material**

- -Cost reduction by switching oversea materials from domestic.
- -Cost reduction and resource saving by driving efficient use of material.

#### Sewing

- -Japan : Strengthen ability for quick response and small lot production. Enhancement and retention of capabilities in emergency cases.
- -Overseas: Strengthen productivity and quality of factories in Indonesia, Vietnam and China





# **Management Goals**



# Sales Strategy

- -Increase peripheral business in products for Patients and Surgery.
- -Gain share in West Japan.
- -Develop and Sale of High-End and High Value-Added products.
- -Develop reusable prevention products for infectious disease.
- -Cultivate Overseas Markets.

# **Profit Strategy**

- -Driving the strategy of Higher Quality and Value-Added products.
- -The shift to Overseas Production.
- -The minimization of Exchange Risk.
- -Embark on Transferring Oversea materials from Domestic.

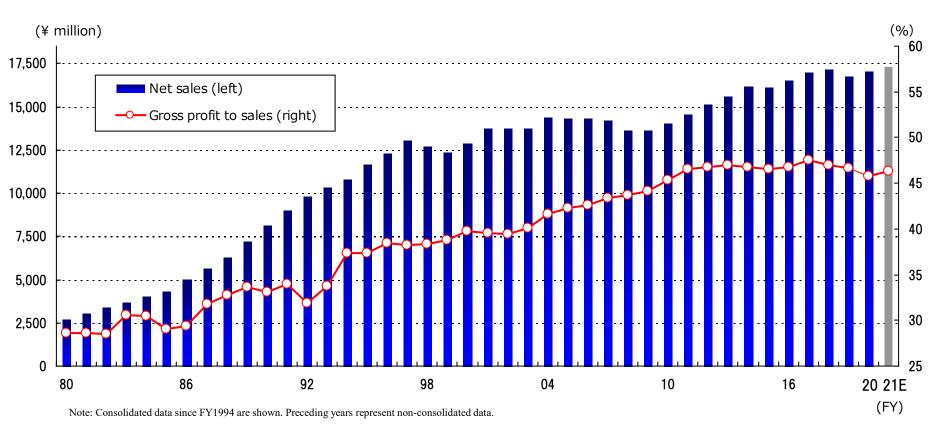
Equalization of the fluctuations in foreign exchange rates by reservation of exchange contracts



#### **Trend of Business Records**

Due to COVID-19, regarding FY2022/FY2023 forecasts, the business impact is uncertain and reasonable calculation is difficult at the moment.

These forecasts are currently pending and we are planning to announce a revised forecasts when possible.





# V Rewarding shareholder -focused policies



## **Reimbursement Policy**

## **Shareholder-focused policies**

- Improvement of transparency by proactive disclosure
- Interactive communication with investors
- Profit reimbursement by high dividends



- Basic policy is to continue stable dividend payment with payout ratio of 50%

### **Share buyback**

- Acquire expeditiously when our share is undervalued

Date of repurchase: November 13, 2019

Total number of shares repurchased: 400,000 shares (1.05% of total number of shares issued)

Total amount of repurchase: 1,031,200,000 yen

Method of repurchase: Through Off-auction Own Share Repurchase Trading(ToSTNeT-3)

of the Tokyo Stock Exchange

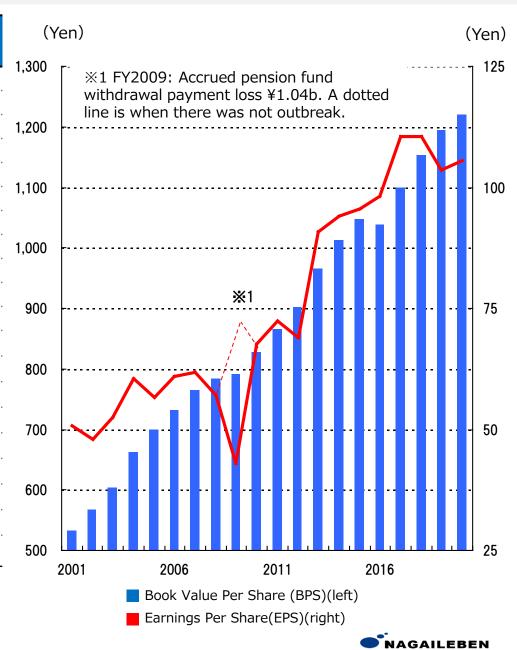


#### Reward

## The History of Stock Value

	BPS	EPS	DPS
	(yen)	(yen)	(yen)
FY2001	532.5	50.8	12.5
FY2002	568.3	48.0	12.5
FY2003	604.0	52.4	15.0
FY2004	663.0	60.5	30.0
FY2005	700.0	56.7	30.0
FY2006	732.4	61.0	30.0
FY2007	764.3	61.9	30.0
FY2008	783.9	57.1	30.0
FY2009	791.0	42.9	30.0
FY2010	827.0	67.6	32.5
FY2011	866.1	72.3	35.0
FY2012	902.3	68.9	35.0
FY2013	966.2	90.8	45.0
FY2014	1,012.7	94.1	50.0
FY2015	1,046.6	95.6	* 100.0
FY2016	1,037.8	98.1	50.0
FY2017	1,099.2	110.5	60.0
FY2018	1,153.4	110.6	60.0
FY2019	1,194.5	103.6	60.0
FY2020	1,221.0	105.5	60.0

\*2015: DPS 100yen (Include 100th anniversary commemorative 50yen)

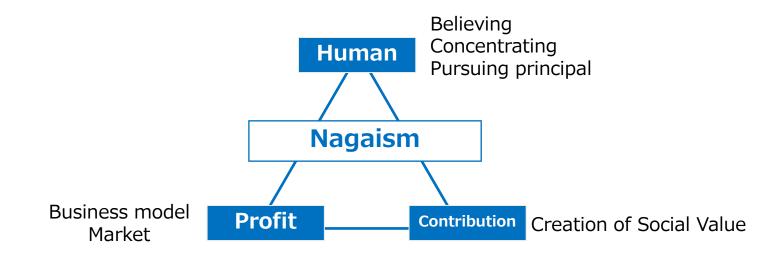


# **Actual Dividends Paid**

	Total dividend (Million yen)	Share buyback (Million yen)	Payout ratio (non-c, %)	Total return ratio (non-c, %)	
FY2001	475	0	27.4	27.4	
FY2002	475	0	29.3	29.3	
FY2003	530	1,697	29.7	124.6	
FY2004	744	0	36.5	36.5	2004/2/24 Stock split 2-for-1
FY2005	1,117	0	56.9	56.9	
FY2006	1,117	0	53.4	53.4	
FY2007	1,117	0	53.1	53.1	
FY2008	1,083	1,077	56.6	111.2	
FY2009	1,040	1,220	57.3	122.2	
FY2010	1,127	0	51.4	51.4	
FY2011	1,205	226	52.0	61.7	2011/8/29 Stock split 2-for-1
FY2012	1,205	0	55.1	55.1	
FY2013	1,541	229	51.3	58.7	
FY2014	1,712	0	54.4	54.4	
FY2015	3,324	1,500	107.5	153.8	Include 100th anniversary commemorative 50yen
FY2016	1,662	0	52.5	52.5	
FY2017	1,994	0	55.2	55.2	
FY2018	1,994	0	55.2	55.2	
FY2019	1,995	0	58.0	58.0	
FY2020	E1,971	1,031	E57.9	E87.9	DPS will be 60yen

## **Management Philosophy**

Our management philosophy are "Let us help the human life" and "Harmony". We think that well-balanced growth with human, profit and philanthropy become the responsible corporate. Furthermore, we have our company spirit, "Nagaism". We continue to specialize in medical / nurse / care business area, expanding its market and developing best products for our customers.





#### Notes on this material

This material includes forecasts for the future.

These forecasts are based on the judgment of the Company's management concerning currently available information.

These future projections include assumptions or views based on assumptions, and therefore may be different from the actual outcome, depending upon future circumstances.

The expectations for future results stated by the Company or its management in this material do not represent any warranty that these expectations or particular results will be realized.

The Company is not liable to update any of its forecasts, or projections, unless otherwise provided for by law or under the relevant regulations.

# Data File FY2020



(Listed on the 1st Section of the Tokyo Stock Exchange; Code 7447)

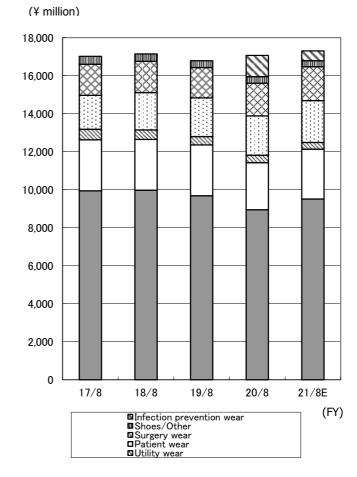
<Contact for information on this material: Mr. Tokue, Administration Headquarters (+81-3-5289-8200)>

## Index

- 1 ... Sales by Item
- 2 ... Sales by Product
- 3 ... Sales by Region
- 4 ... Rationalization of the Production System and Our Purchasing Strategy (Non-Consolidated)
- 5 ... Statements of Income (Consolidated)
- 6 ... Statements of Income (Non-Consolidated)
- 7 ... Indices (Consolidated)
- 8 ... Indices (Non-Consolidated)
- 9.10 ... Statements of Income (Consolidated Non-Consolidated)
- 11·12 ... Balance Sheet (Consolidated · Non-Consolidated)
  - 13 ... The Forecasts/Results of Net Sales (Consolidated)

# 1. Sales by Item

							(¥ million)
FY	17/8	18/8	19/8	20/8	21/8E	First-half 19/8	First-half 20/8
Sales	17,017	17,144	16,785	17,066	17,300	7,233	
Healthcare wear	9,940	9,974	9,681	8,944	9,510	4,116	3,958
Doctors' wear	2,681	2,671	2,673	2,475	2,620	1,084	1,061
Utility wear	557	498	441	394	355	202	174
Patient wear	1,786	1,964	2,033	2,067	2,200	995	983
Surgery wear	1,634	1,643	1,596	1,719	1,780	687	727
Shoes/Other	417	391	359	347	320	147	7 146
Infection prevention wear				1,116	515	(	0
Change over previous ye	ar						(%)
Sales	2.9	0.7	-2.1	1.7	1.4	-2.5	
Healthcare wear	2.8	0.3	-2.9	-7.6	6.3	-3.5	-3.8
Doctors' wear	1.0	-0.4	0.1	-7.4	5.8	-0.8	-2.1
Utility wear	-7.4	-10.5	-11.6	-10.6	-10.0	-10.9	-13.9
Patient wear	10.7	10.0	3.5	1.7	6.4	2.7	-1.2
Surgery wear	3.8	0.6	-2.8	7.7	3.5	-1.7	5.8
Shoes/Other	-0.3	-6.3	-8.1	-3.2	-8.0	-9.4	-6.8
Infection prevention wear				0.0	-53.9	-11.7	7 3.4
Composition					_		(%)
Sales	100.0	100.0	100.0	100.0	100.0	100.0	
Healthcare wear	58.4	58.2	57.7	52.4	55.0	56.9	56.1
Doctors' wear	15.8	15.6	15.9	14.5	15.1	15.0	15.0
Utility wear	3.3	2.9	2.6	2.3	2.1	2.8	2.5
Patient wear	10.5	11.5	12.1	12.1	12.7	13.8	14.0
Surgery wear	9.6	9.6	9.5	10.1	10.3	9.5	10.3
Shoes/Other	2.5	2.3	2.1	2.0	1.8	0.8	0.8
Infection prevention wear				6.5	3.0		



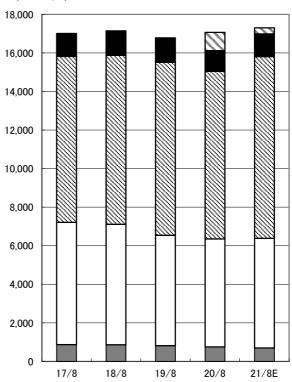
#### 2. Sales by Product

							(¥ million)
FY	17/8	18/8	19/8	20/8	21/8E	First-half 19/8	First-half 20/8
Sales	17,017	17,144	16,785	17,066	17,300	7,233	7,051
High-End products	1,191	1,269	1,274	1,072	1,170	540	493
High Value-Added products	8,612	8,759	8,969	8,692	9,430	3,859	3,817
Value-Added products	6,343	6,255	5,724	5,600	5,685	2,497	2,408
Mass products	869	860	817	756	700	336	332
Ministry of Health, Labour and Welfa	re, JAPAN			945	315		
Change over previous year	ar						(%)
Sales	2.9	0.7	-2.1	1.7	1.4	-2.5	-2.5
High-End products	7.9	6.5	0.4	-15.9	9.1	3.2	-8.7
High Value-Added products	3.3	1.7	2.4	-3.1	8.5	-0.1	-1.1
Value-Added products	2.3	-1.4	-8.5	-2.2	1.5	-6.5	-3.6
Mass products	-3.1	-1.0	-5.0	-7.5	-7.4	-6.4	-1.1
Ministry of Health, Labour and Welfa	re, JAPAN				-66.7		
Composition							(%)
Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
High-End products	7.0	7.4	7.6	6.3	6.8	7.5	7.0
High Value-Added products	50.6	51.1	53.4	50.9	54.5	53.4	54.1
Value-Added products	37.3	36.5	34.1	32.8	32.9	34.5	34.2
Mass products	5.1	5.0	4.9	4.4	4.0	4.6	4.7
Ministry of Health, Labour and Welfa	re, JAPAN			5.5	1.8		

<sup>-&</sup>quot;Mass products": no change

Reference)	17/8	
DC brand products	661	
High Functional products	9,143	







(Retail price) High-End products 10,000Yen High Value-Added products 7,500Yen Value-Added products 5,000Yen Mass products

> **Price composition** (Nurse one-piece)

<sup>\*</sup>Categories changed
- "DC brand products" and "High Functional products" : Classification and Name changed,

<sup>&</sup>quot;High-End products" and "High Value-Added products"

<sup>-&</sup>quot;Standard Functional products" : Name changed, "Value-Added products"

# 3. Sales by Region

FY	17/8	18/8	19/8	20/8	21/8E
Sales	17,017	17,144	16,785	17,066	17,300
East Japan	9,007	9,065	8,898	8,530	8,915
Central Japan	1,756	1,795	1,664	1,730	1,800
West Japan	6,068	6,069	6,033	5,658	6,050
Overseas	184	214	189	201	220
Ministry of Health, Labour and Welfa			945	315	

	(¥ million)
First-half	First-half
19/8	20/8
7,233	7,051
3,764	3,720
705	720
2,668	2,503
94	107
0	0

#### Change over previous year

Sales	2.9	0.7	-2.1	1.7	1.4	-2.5	-2.
East Japan	5.5	0.6	-1.8	-4.1	4.5	-1.7	-1.
Central Japan	2.3	2.2	-7.3	4.0	4.0	-13.0	2.
West Japan	-0.2	0.0	-0.6	-6.2	6.9	0.3	-6.
Overseas	-8.2	16.4	-11.5	6.0	9.3	-20.4	13.
Ministry of Health, Labour and Welfa	re, JAPAN			0.0	-66.7	0.0	0.

_		(%)
-	-2.5	-2.5
	-1.7	-1.2
	-13.0	2.0
	0.3	-6.2
	-20.4	13.2
-	0.0	0.0

100.0

52.0

9.8

36.9

1.3

(%)

100.0

52.8

10.2

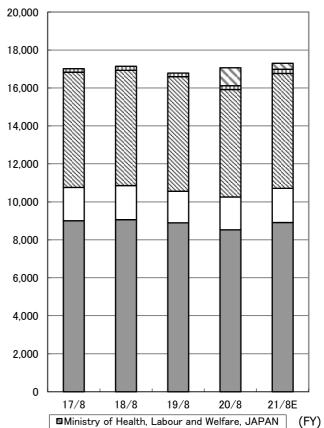
35.5 1.5

0.0

#### Composition

Composition						
Sales	100.0	100.0	100.0	100.0	100.0	
East Japan	52.9	52.9	53.0	50.0	51.5	
Central Japan	10.3	10.5	9.9	10.1	10.4	
West Japan	35.7	35.4	35.9	33.2	35.0	
Overseas	1.1	1.2	1.1	1.2	1.3	
Ministry of Health, Labour and Welfa			5.5	1.8		





- ■Ministry of Health, Labour and Welfare, JAPAN
- Overseas
- **⊠**West Japan
- □Central Japan
- ■East Japan

## 4. Rationalization of the Production System and Our Purchasing Strategy(Non-Consolidated)

FY	17/8	18/8	19/8	20/8	21/8E
Domestic production	4,676	4,678	4,584	4,743	4,627
Overseas production	4,447	4,625	4,566	4,775	4,838
Purchased products	123	136	130	128	115
Total	9,246	9,439	9,280	9,646	9,580

-2.0

**Change over previous year** 

Domestic production

(¥ million)							
First-half	First-half						
19/8	20/8						
2,333	2,267						
2,308	2,289						
52	55						
4,693	4,612						

(¥ mi 10,000	llion)				(	%) 55
	<del></del>	****	*****			
7,500		 				50
5,000						45
2,500			╂			40
0	17/8	18/8	19/8	20/8	21/8E (FY)	35 )

Overseas production	0.6	4.0	-1.3	4.6	1.3	1.5	-0.8
Purchased products	-7.5	10.6	-4.4	-1.9	-9.8	-8.8	5.8
Total	-0.8	2.1	-1.7	3.9	-0.7	0.1	-1.7
					_		
Composition							(%)
Domestic production	50.6	49.6	49.4	49.2	48.3	49.7	49.2
Overseas production	48.1	49.0	49.2	49.5	50.5	49.2	49.6
Purchased products	1.3	1.4	1.4	1.3	1.2	1.1	1.2
Total	100.0	100.0	100.0	100.0	100.0	100.0	100.0



# **5. Statements of Income (Consolidated)**

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FY	17/8	18/8	19/8	20/8	21/8E	First-half 19/8	First-half 20/8
Net Sales	17,017	17,144	16,785	17,066	17,300	7,233	7,051
Gross profit	8,086	8,050	7,840	7,810	8,010	3,373	3,263
Sales, general, and administrative expense	2,843	2,786	2,922	2,872	2,941	1,576	1,523
Operating income	5,242	5,264	4,918	4,937	5,068	1,797	1,739
Recurring income	5,340	5,338	4,990	5,031	5,140	1,83	1,793
Net income	3,673	3,675	3,445	3,474	3,518	1,263	1,236
Change over previous year							(%)
Net Sales	2.9	0.7	-2.1	1.7	1.4	-2.5	-2.5
Gross profit	4.5	-0.4	-2.6	-0.4	2.6	-2.8	-3.3
Sales, general, and administrative expense	2.1	-2.0	4.9	-1.7	2.4	7.7	-3.3
Operating income	5.9	0.4	-6.6	0.4	2.7	-10.4	-3.2
Recurring income	8.2	0.0	-6.5	0.8	2.2	-10.1	-2.3
Net income	12.6	0.1	-6.3	0.8	1.3	-10.5	-2.1
Composition							(%)
Net Sales	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Gross profit	47.5	47.0	46.7	45.8	46.3	46.0	46.3
Sales, general, and administrative expense	16.7	16.3	17.4	16.9	17.0	21.8	21.6
Operating income	30.8	30.7	29.3	28.9	29.3	24.8	24.7
Recurring income	31.4	31.1	29.7	29.5	29.7	25.4	25.4
Net income	21.6	21.4	20.5	20.4	20.3	17.	17.5

# **6. Statements of Income (Non-Consolidated)**

			٠.
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FY	17/8	18/8	19/8	20/8	21/8E	First-ha 19/8	f	First-half 20/8
Net Sales	17,013	17,140	16,777	17,061	17,300	7,	230	7,048
Gross profit	7,826	7,835	7,694	7,650	7,877	3,	299	3,200
Sales, general, and administrative expenses	2,831	2,779	2,901	2,868	2,927	1,	558	1,501
Operating income	4,995	5,055	4,793	4,782	4,949	1,	740	1,699
Recurring income	5,197	5,213	4,941	4,924	5,086	1,	342	1,788
Net income	3,612	3,612	3,436	3,415	3,519	1,	291	1,244
Change over previous year								(%)
Net Sales	2.9	0.7	-2.1	1.7	1.4		2.5	-2.5
Gross profit	5.5	0.1	-1.8	-0.6	3.0	-:	2.3	-3.0
Sales, general, and administrative expenses	2.0	-1.8	4.4	-1.1	2.0		7.1	-3.6
Operating income	7.6	1.2	-5.2	-0.2	3.5		9.4	-2.4
Recurring income	9.8	0.3	-5.2	-0.3	3.3		9.6	-3.0
Net income	14.1	0.0	-4.9	-0.6	3.0		9.4	-3.6
Composition								(%)
Net Sales	100.0	100.0	100.0	100.0	100.0	10	0.0	100.0
Gross profit	46.0	45.7	45.9	44.8	45.5	4	5.6	45.4
Sales, general, and administrative expenses	16.6	16.2	17.3	16.8	16.9	2	1.5	21.3
Operating income	29.4	29.5	28.6	28.0	28.6	2	4.1	24.1
Recurring income	30.6	30.4	29.5	28.9	29.4	2	5.5	25.4
Net income	21.2	21.1	20.5	20.0	20.3	1	7.9	17.7

## 7. Indices (Consolidated)

		(Unit)	16/8	17/8	18/8	19/8	20/8	Fir
Profitability	ROE	(%)	9.4	10.3	9.8	8.8	8.7	
	ROA	(%)	12.7	13.4	12.8	11.5	11.3	
	Return on sales Net income	(%)	19.7	21.6	21.4	20.5	20.4	
ROE resolution	Total Assets Turnover	(Times)	0.4	0.4	0.4	0.4	0.4	
	Leverage	(Times)	1.1	1.1	1.1	1.1	1.1	
	Current Ratio *Note3	(%)	889.4	899.5	966.1	998.1	984.9	
Financial stability	Fixed Assets Ratio *Note3	(%)	27.9	26.3	24.3	23.9	22.8	
	Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities *Note3	(%)	27.1	25.6	23.6	23.3	22.2	
	Account Receivable Turnover	(Times)	3.4	3.4	3.5	3.3	3.1	
	Inventory Turnover	(Times)	3.9	3.9	3.9	3.8	3.7	
	BPS	(¥)	1,037.8	1,099.2	1,153.4	1,194.5	1,221.0	
Per share data	EPS	(¥)	98.1	110.5	110.6	103.6	105.5	
	DPS	(¥)	-	-	-	-	-	
	Payout ratio	(%)	51.0	54.3	54.3	57.9	56.9	
	Capital expenditure	(¥ million)	190	92	904	225	183	
Others	Depreciation	(¥ million)	331	311	289	337	334	
	Number of employees	(Persons)	499	498	506	511	516	
	Proportion of female employees	(%)	66.5	66.9	65.6	65.6	66.9	
	Personnel expense	(¥ million)	2,328	2,361	2,381	2,476	2,433	

First-half	First-half						
19/8	20/8						
-	-						
-	-						
-	-						
-	-						
-	-						
-	-						
-	-						
-	-						
-	-						
-	-						
1,132.4	1,153.5						
38.0	37.5						
-	-						
-	-						
176	117						
166	168						
513	514						
65.7	66.0						
1,283	1,224						
)							

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities) (Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

(Note3) Reevaluation with transitioned financial statements, due to section changed of Deferred Tax Asset from FY2019

## 8. Indices (Non-Consolidated)

		(Unit)	16/8	17/8	18/8	19/8	20/8
Profitability	ROE	(%)	10.0	11.0	10.5	9.5	9.2
	ROA	(%)	13.4	14.2	13.6	12.4	12.0
	Return on sales Net income	(%)	19.2	21.2	21.1	20.5	20.0
ROE resolution	Total AssetsTurnover	(Times)	0.5	0.5	0.4	0.4	0.4
	Leverage	(Times)	1.1	1.1	1.1	1.1	1.1
	Current Ratio *Note3	(%)	819.0	826.0	877.2	915.4	898.0
	Fixed Assets Ratio *Note3	(%)	29.4	27.6	25.5	25.1	23.8
Financial stability	Fixed Assets Ratio to Total of Shareholders' Equity and Long-term Liabilities *Note3	(%)	29.0	27.3	25.2	24.7	23.5
	Account Receivable Turnover	(Times)	3.4	3.4	3.5	3.3	3.1
	Inventory Turnover	(Times)	4.7	4.9	4.9	4.7	4.6
	BPS	(¥)	954.4	1,013.6	1,065.1	1,106.8	1,130.9
Per share data	EPS	(¥)	95.3	108.7	108.7	103.4	103.7
	DPS	(¥)	50.0	60.0	60.0	60.0	60.0
	Payout ratio	(%)	52.5	55.2	55.2	58.0	57.9
	Capital expenditure	(¥ million)	117	62	867	119	165
Others	Depreciation	(¥ million)	293	265	248	276	281
	Number of employees	(Persons)	115	113	117	120	119
	Proportion of female employees	(%)	26.1	27.4	28.2	28.3	29.4
	Personnel expense	(¥ million)	1,141.0	1,155.0	1,167.0	1,279.0	1,233.0
	Total Shareholder Return	(%)	87.6	116.3	112.4	94.1	122.6

First-half	First-half
19/8	20/8
-	-
-	-
-	-
-	ı
-	-
-	1
-	-
-	-
-	-
-	-
1,044.8	1,065.9
38.8	37.7
-	-
-	-
82	103
137	142
117	119
28.2	28.6
681.0	627.0
-	-

(Note1) Ratio of Fixed Assets to Total of Shareholders' Equity and Long-term Liabilities = Fixed Assets/ (Total shareholders' equity + Long-term Liabilities)

(Note3) Reevaluation with transitioned financial statements, due to section changed of Deferred Tax Asset from FY2019

<sup>(</sup>Note2) Each of the balance sheet items used in the turnover figures is the average of the balances at the beginning and the end of the financial year.

## 9. Statements of Income (Consolidated)

(¥ million,%)

(Y million,%) First-half 19/8 First-half 20/8 Change(the previous year) Change % Result Composition Result Composition Result 7,233 100.0 7,051 100.0 -181 -2.5 3,860 53.4 3,788 53.7 -72 -1.9 3,373 46.6 3,263 46.3 -109 -3.3 1,523 -52 -3.3 1,576 21.8 21.6 106 110 229 231 777 725 68 102 1,797 1,739 24.8 24.7 -57 -3.2 57 23.2 41 18 0.2 16 0.2 -9.7 -1 16 16 1,835 25.4 1,793 25.4 -42 -2.3 0.0 0.2 760.5 0.2 206.5 25.4 1,833 25.4 1,793 -2.2 605 578 -34 -21 1,263 17.5 1,236 17.5 -27 -2.1

D/		10	20	. (0	(* million,%) Change(the previous year)		
FY		/8		)/8			
	Result	Composition	Result	Composition	Result	Change %	
Net Sales	16,785	100.0	17,066		280	1.7	
Cost of sales	8,944	53.3	9,256	54.2	311	3.5	
Gross profit	7,840	46.7	7,810	45.8	-30	-0.4	
Sales, general, and administrative expens	2,922	17.4	2,872	16.9	-49	-1.7	
Packing and freight expenses	239		234				
Advertising expenses	293		300				
Personnel expenses	1,466		1,424				
Management commission expense	134		136				
Depreciation expenses	197		201				
Operating income	4,918	29.3	4,937	28.9	19	0.4	
Non-operating income	111	0.6	127	0.7	15	14.2	
Interest income	2		2				
Rent income	84		84				
Others	24		40				
Non-operating expense	38	0.2	32	0.1	-5	-15.3	
Fixed assets rent expense	32		32				
Others	5		0				
Recurring income	4,990	29.7	5,031	29.5	41	0.8	
Extraordinary profit	11	0.1	11	0.1	0	0.9	
Extraordinary loss	13	0.1	13	0.1	0	-4.9	
Income before income taxes	4,988	29.7	5,030	29.5			
Income, inhabitant and enterprise taxes	1,553		1,561				
Tax adjustments	-9		-5				
Net income attributable to shareholders	3, <del>44</del> 5	20.5	3,474	20.4	28	0.8	

### 10. Statements of Income (Non-Consolidated)

(Y million,%) FY 19/8 20/8 Change(the previous year) Change % Result Composition Result Composition Result 17,061 100.0 283 **Net Sales** 16,777 100.0 1.7 9,082 54.1 9,410 327 Cost of sales 55.2 3.6 7,694 45.9 7,650 44.8 -43 -0.6 Gross profit Sales, general, and administrative expenses 17.3 16.8 -32 2,901 2,868 -1.1 Packing and freight expenses 442 455 292 299 Advertising expenses 1,279 Personnel expenses 1,233 Management commission expenses 132 134 Depreciation expenses 193 197 4,793 28.6 4,782 28.0 Operating income -11 -0.2 -23 -8.7 Non-operating income 271 1.6 248 1.5 Interest income 76 38 Dividend income 189 189 Rent income 16 Others 123 105 Non-operating expense 0.7 0.6 -18 -14.6 Fixed assets rent expense 105 116 Others Recurring income 4,941 29.5 4,924 28.9 -0.3 -16 Extraordinary profit 10 0.0 11 0.1 10.0 Extraordinary loss 13 0.1 -7.3 0.1 4,938 4,923 Income before income taxes 29.4 28.9 -14 -0.3 Income, inhabitant and enterprise taxes 1,522 1,501 Tax adjustments -20 3,436 3,415 20.0 -21 Net income 20.5 -0.6 (Y million,%)

						1111111011,70
Firs	t-ha	alf 19/8	First-ha	alf 20/8	Change(the p	revious year
Result	t	Composition	Result	Composition	Result	Change %
7,2	230	100.0	7,048	100.0	-181	-2.5
3,9	931	54.4	3,847	54.6	-83	-2.1
3,2	299	45.6	3,200	45.4	-98	-3.0
1,5	558	21.5	1,501	21.3	-56	-3.6
2	208		203			
2	228		231			
6	581		627			
	68		69			
	96		100			
1,7	740	24.1	1,699	24.1	-41	-2.4
1	167	2.3	141	2.0	-25	-15.2
	1		1			
	71		32			
	94		95			
	0		12			
	65	0.9	52	0.7	-12	-18.9
	62		52			
	2		0			
1,8	342	25.5	1,788	25.4	-54	-3.0
	0	0.0	11	0.2	10	2,744.6
	3	0.0	10	0.2	7	222.0
1,8	340	25.5	1,789	25.4	-51	-2.8
5	593		558			
	-44		-13			
1,2	291	17.9	1,244	17.7	-47	-3.6

# 11. Balance Sheet (Consolidated)

Total liabilities and total net assets

44,281

100.0

44,931

100.0

650

41,459

100.0

41,836

100.0

<u>-</u>	-				(4	f million,%)					(¥	million,%)
FY	19	9/8	20	0/8		previous year)	First-h	alf 19/8	First-h	alf 20/8		revious year)
Ī	Result	Composition	Result	Composition	Result	Change %	Result	Composition	Result	Composition	Result	Change %
Current assets	35,054	79.2	35,936	80.0	882	2.5	31,981	77.1	32,679	78.1	698	2.2
Cash on hand and at banks	25,157		25,646				21,759		22,220			
Trade notes and accounts receivable	5,340		5,573				5,008		5,159			
(including electronically recorded claims)	3,340		3,373				3,006		3,139			
Securities							-					
Inventories	4,479		4,631				5,071		5,221			
Others	77		85				142		80			
Reserve bad debt	-1		-1				0		-1			
Fixed assets	9,226		8,995			-2.5	9,477	22.9	9,156		-321	-3.4
Tangible fixed assets	7,767		7,571	16.8	-195	-2.5	7,894	19.1	7,678		-215	-2.7
Buildings and structures	2,816		2,692				2,869		2,768			
Machinery and equipment	361		272				405		317			
Land	4,438		4,434				4,447		4,434			
Construction in progress	8		23				15		-			
Others	142		148				156		159			
Intangible fixed asset	32	0.1	49		17		39		44		5	13.7
Investments and other assets	1,426	3.2	1,373		-53	-3.7	1,544	3.7	1,433	3.4	-110	-7.2
Investment securities	684		592				836		644			
Others	746		783				711		790			
Reserve bad debt	-3		-1				-3		-1			
Total assets	44,281	100.0	44,931	100.0	650	1.5	41,459	100.0	41,836	100.0	376	0.9
·												T
Current liabilities	3,494		3,713		219	6.3	2,774		2,818		43	1.6
Trade notes and accounts payable	1,452		1,592				1,508		1,494			
Accrued income taxes	994		1,036				628		608			
Accrued bonus	86		85				79		80			
Others	960		999				558		635			
Long-term liabilities	1,065	2.4	1,096		31	2.9	1,029	2.5	1,114		84	8.2
Accrued pension and severance costs	661		690				630		706			
Directors' retirement allowances	23		26				20		24			
Others	380		379				378		382			
Total liabilities	4,559		4,810		251		3,804		3,932		128	3.4
Total shareholders' equity	39,518		39,983		464	1.2	37,337	90.0	37,745		408	1.1
Capital stock	1,925		1,925				1,925		1,925			
Capital reserves	2,368		2,378				2,368		2,378			
Retained earnings	40,120		41,599				37,939		39,362			
Treasury stock	-4,896 202	0.5	-5,920 137		-65	22.0	-4,896		-5,920 157	0.4	-159	F0 2
Accumulated other comprehensive income  Net unrealized gains on investment securitie	202 276		228		-65	-32.0	317 360	0.8	265		-159	-50.3
Deferred hedging gains and losses	2/6	1	228	1			13		265			
Accumulated pension and severance costs	-77		-95				-55		-108			
Total net assets	39,721	89.7	40,121	89.3	399	1.0	37,654	90.8	37,903		248	0.7
ו טנמו ווכנ מסטכנס	J7,/ Z1	05./	70,121	05.3	299	1.0	37,034	30.0	37,303	30.0	Z <del>1</del> 0	0.7

# 12. Balance Sheet(Non-Consolidated)

						million,%)		T				f million,%
FY	19			0/8	Change(the previous year)		First-half 19/8		First-half 20/8			previous year)
	Result	Composition	Result	Composition	Result	Change %	Result	Composition	Result	Composition		Change %
Current assets	31,852	78.1	32,741	79.0	888	2.8	28,962		29,530		567	2.0
Cash on hand and at banks	22,812		23,332				19,597		19,923			
Trade notes	3,042		2,883				1,869		2,148	,		
(including electronically recorded claims)			-				•		-			
Accounts receivable	2,297		2,690				3,138		3,010			
Securities							-					
Inventories	3,600		3,731				4,188		4,331			
Others	100		105				168		116			
Reserve bad debt	-1		-1				0		-1			
Fixed assets	8,928	21.9	8,710		-218	-2.4	9,169		8,845			
Tangible fixed assets	7,618	18.7	7,457	18.0	-161	-2.1	7,727		7,540		-186	-2.4
Buildings and structures	2,747		2,630				2,800		2,701			
Machinery and equipment	195		138				222		165			
Land	4,438		4,434				4,447		4,434			
Construction in progress	8		23				15		-			
Others	228		230				240		239			
Intangible fixed asset	24	0.1	42	0.1	18	74.5	29	0.1	38	0.1	8	29.7
Investments and other assets	1,284	3.1	1,210	2.9	-74	-5.8	1,413		1,266		-146	-10.4
Investment securities	684		591				836		644			
Others	604		620				580		623			
Reserve bad debt	-3		-1				-3		-1			
Total assets	40,780	100.0	41,451	100.0	670	1.6	38,132	100.0	38,376	100.0	243	0.6
Current liabilities	3,439	8.4	3,753	9.1	313	9.1	2,856		2,810	7.3	-46	-1.6
Trade notes	783		916			_	880		841			
Accounts payable	800		920				853		852			
Accrued income taxes	976		991				616		587			
Others	879		924				506		528			
Long-term liabilities	538	1.3	537	1.3	-1	-0.2	532	1.4	541	1.4	9	1.8
Accrued pension and severance costs	158		157				153		159			
Directors' retirement allowances	-		-				-		-			
Others	380		379				378		382			
Total liabilities	3,977	9.7	4,290		312	7.9	3,388		3,351		-37	-1.:
Total shareholders' equity	36,524	89.6	36,930	89.1	406	1.1	34,378		34,759	90.6	380	1.:
Capital stock	1,925		1,925				1,925		1,925			
Capital reserves	2,648		2,657				2,648		2,657	' <b> </b>		
Retained earnings	36,847		38,267				34,701		36,096			
Treasury stock	-4,896		-5,920				-4,896		-5,920			
Valuation and translation adjustments	278	0.7	230		-47	-17.2	364	1.0	265		-99	-27.2
Net unrealized gains on investment securitie	276		228				360		265			
Deferred hedging gains and losses	1		2				4					
Total net assets	36,802	90.3	37,161	89.6	358	1.0	34,743		35,024			
Total liabilities and total net assets	40,780	100.0	41,451	100.0	670	1.6	38,132	100.0	38,376	100.0	243	0.6

# 13. The Forecasts/Results of Net Sales (Consolidated)

							(¥ million)					
ecast]						(¥ million)	20,000					
	FY	16/8	17/8	18/8	19/8	20/8						
Full `	Year	16,500	17,000	17,500	17,600	17,400						
	First-half	6,850	7,140	7,350	7,463	7,482		-				
S	econd-half	9,650	9,860	10,150	10,137	9,918	15,000					_
<u> </u>												
ılt]						(¥ million)						
Full `	Year	16,537	17,017	17,144	16,785	17,066						
_	First-half	6,938	7,149	7,419	7,233	7,051	10,000		<del>-         </del>			
	1Q	2,579	2,862	3,068	2,910	2,886						
	2Q	4,358	4,286	4,350	4,323	4,164						
S	econd-half	9,599	9,867	9,725	9,552	10,014				_     _		-  $-$
	3Q	5,941	6,299	6,058	5,683	5,238	5,000					$\dashv$
	4Q	3,657	3,568	3,667	3,868	4,776						
orecast %	]					(%)						
Full `	Year	0.2	0.1	-2.0	-4.6	-1.9	0	16/8	17/8	18/8	19/8	20/8
	First-half	1.3	0.1	0.9	-3.1	-5.8		10/0	17/0	10/0	19/ 6	
S	econd-half	-0.5	0.1	-4.2	-5.8	1.0					3Q	
											2Q	
										— 1Q — To F	<b>□</b> 0/	